

MONEY PLAN 2016-21

	1	2	3	4	5
	2016/17	2017/18	2018/19	2019/20	2020/21
	£'000	£'000	£'000	£'000	£'000
1. BASE BUDGET b/fwd	15,969	16,449	15,068	14,199	13,895
Pay and Price Increases					
Employees pay awards	82	83	83	84	170
Employers Increased Pension Costs	255	255	255	255	255
Price Increases	200	150	150	150	150
Income Inflation	(84)	(88)	(91)	(93)	(95)
Revised Base Budget	16,422	16,848	15,466	14,595	14,375
Cost Pressures/Savings					
Ongoing base pressures	962	80	(20)	0	0
Ongoing base savings	(328)	(360)	(247)	0	(100)
	634	(280)	(267)	0	(100)
2. NET BUDGET REQUIREMENT	17,056	16,568	15,199	14,595	14,275
Sources of Finance					
Revenue Support Grant	1,860	1,090	620	9	
Business Rates Retention	4,000	4,378	4,452	4,466	4,533
Revised New Homes Bonus	3,823	3,041	2,250	2,250	2,250
Council Tax Surplus	96				
Council Tax	6,669	6,854	7,043	7,238	7,438
3. TOTAL SOURCES OF FINANCE	16,448	15,363	14,365	13,963	14,221
Budget Shortfall	(607)	(1,206)	(834)	(632)	(54)
4. PROPOSED BUDGET SAVINGS	607				
Revised Budget (Shortfall)/Surplus	(0)	(1,206)	(834)	(632)	(54)
5. FUTURE CHANGES					
Efficiency/Transformation/Income Generation	0	1,500	1,000	700	50
Revised Budget (Shortfall)/Surplus	(0)	294	166	68	(4)
REVISED NET BUDGET REQUIREMENT c/fwd	16,449	15,068	14,199	13,895	14,225
6. GENERAL FUND BALANCE					
Opening Balance	1,603	1,603	1,897	2,063	2,131
Contribution to/(from) General Fund	(0)	294	166	68	(4)
Closing Balance	1,603	1,897	2,063	2,131	2,127
Cumulative Savings Required	(607)	(1,813)	(2,647)	(3,279)	(3,333)

Budget Pressures and Savings

Appendix 2

Description

2016/17 2017/18 2018/19 2019/20 2020/21

Ongoing base budget increases

National Insurance Contributions	168				
Salary Budgets	100				
Various smaller cost pressures	55				
Insurance Premium	20				
Drainage Levvy	8				
Members Allowance (boundary review)	18				
Cultural Strategy - Arts Council Match Funding	20		(20)		
Income from Recyclates	300				
Reduction HB Admin Grant	100				
Recharge to GCH	40				
Joint Core Strategy / City Centre Plan	53				
Minimum Revenue Provision	80	80			
Total ongoing Cost Pressures	962	80	(20)	0	0

Budget Savings

Amortisation of Financial Instruments Reduction Account					(100)
Interest Payable	(115)		20		
Bus Station Income	(13)				
JCS Budgets		(160)	(10)		
Agreed Aspire Management Fee Reductions	(200)	(200)	(257)		
Total Ongoing savings	(328)	(360)	(247)	0	(100)
Total	634	(280)	(267)	0	(100)

Budget Savings Programmes - 2016/17

Appendix 3

Portfolio	Service	Details: aim of the project	2016/17 £000	Comments
Cabinet Member for the Environment	Cemeteries and Crematorium	Building additional income achieved into the base budget and review of crematorium charging structure	(100)	£50k will be delivered through higher income levels that have been achieved which can now be incorporated into service budgets and are expected to be recurring. A further £50k will be delivered through a review of the charging structure
	Neighbourhood Services	Roundabout advertising and advertising on signs	(18)	These additional income streams will commence during 2015/16 and are expected to deliver the required income levels in 2016/17
	Public Protection	Stray Dog service being managed through Worcestershire Regulatory Services	(12)	This service was approved and will commence during 2015/16 and will therefore deliver the required savings in 2016/17
	Neighbourhood Services	Amey contract review, on-going project from 2013/14 with requirement to identify further savings	(200)	The saving target for 2015/16 was been reduced by £200k which has been moved to 2016/17. This change reflects the expected delivery timescales of the savings. The full challenge of these savings are recognised, and further close work with our delivery partner continues to enable delivery
Cabinet Member for Housing, Health & Leisure	Various	Efficiencies against current budgets	(35)	Review and monitoring of budget requirements in year by services has highlighted where current budget levels are no longer required to deliver. Within this portfolio this is from the homelessness service and further efficiency following housing stock transfer
Cabinet Member for Communities & Neighbourhoods	Various	Efficiencies against current budgets	(8)	Review and monitoring of budget requirements in year by services has highlighted where current budget levels are no longer required to deliver. Within this portfolio this is Public Space Protection Orders
	Environmental Protection	Charging for inspection of abandoned vehicles	(3)	Introduction of charge for inspection abandoned vehicles
	Environmental Protection	Shared working on contaminated land	(5)	Ongoing work identifying shared working opportunity
Cabinet Member for Regeneration	Asset Management	Restructure of service	(5)	Further service restructure implemented in 2015/16 will deliver on-going saving during 2016/17

Portfolio	Service	Details: aim of the project	2016/17 £000	Comments
Cabinet Member for Performance & Resources	Human Resources	Shared Service for Human Resources service with Gloucestershire County Council	(54)	Shared Service went live in November 2015, full budget savings will be delivered in 2016/17
	Contact Centre	Introduction of charges for street naming and numbering	(30)	This service was approved and will commence during 2015/16 and are expected to deliver the required income in 2016/17
	Financial Services	Adjustment of Minimum Revenue Provision	(100)	Use of Capital Receipts to finance prior years capital expenditure previously financed by borrowing. This will be a direct saving to the general fund.
	Various	Efficiencies against current budgets	(32)	Review and monitoring of budget requirements in year by services has highlighted where current budget levels are no longer required to deliver. Within this portfolio these are postage savings and efficiencies identified in democratic services
	Customer Services	Council Advertising Network	(5)	This service was approved and will commence during 2015/16 and are expected to deliver the required income in 2016/17
TOTAL			(607)	
SAVINGS REQUIRED			(607)	
Contribution to General Fund			(0)	

GLOUCESTER CITY COUNCIL
FORECAST CAPITAL PROGRAMME AND FINANCING 2016 - 2021

Scheme	Capital Programme						Scheme details
	2016 / 17 £000	2017 / 18 £000	2018 / 19 £000	2019 / 20 £000	2020 / 21 £000	2016 - 2021 £000	
Kings Quarter development	6,670	900	0	0	0	7,570	Project costs associated with Kings Quarter development Regeneration within the City Centre, larger projects include Museum phase 2, car parking improvements and Tourist Information Centre relocation. Grant funded regeneration in greater Blackfriars area Project funding to ensure GCC buildings remain fit for purpose Project to reduce energy costs across Council buildings Maintain Council ICT infrastructure / capability. Will include Windows 7 upgrade and device refresh across the authority. Essential work on Car Park including resurfacing project. Includes Disabled Facilities Grant which is DCLG funded. Changes to funding arrangements would alter this element of the budget. Other housing projects include Housing Market Partnership Grant to improve affordable Housing in Gloucester which is a brought forward budget. The Safe at Home and Warm and Well schemes are also included in Housing. Flood Protection Capital Fund - External grant funded projects to assist with flood protection. Grant funded improvements to Southgate Street, recent work includes building improvements Creating storage facilities for Countryside Unit. City Council contribution to new boat house. Nature Reserve works, part funded by Environment Agency. Project is into 2nd year of 10 year programme. Concurrent funding improving City play areas Funding to ensure maintenance of crematorium infrastructure
City Centre Investment Fund	975	54	0	0	0	1,029	
HCA Regeneration Grant money	79	0	0	0	0	79	
GCC Building Improvements	290	100	100	100	100	690	
Voltage Optimisation - Main Buildings	45	0	0	0	0	45	
ICT Projects	400	300	0	100	100	900	
Eastgate Rooftop Carpark Improvements	715	0	0	0	0	715	
Housing projects	622	557	557	557	557	2,850	
Drainage and Flood Protection Works	402	175	0	0	0	577	
Townscape Heritage Initiative - HLF	300	300	285	0	0	885	
Ranger Centre Barns/Storage	67	0	0	0	0	67	
Rowing Club Boathouse	50	0	0	0	0	50	
Horsbere Brook Local Nature Reserve works	19	19	19	19	19	93	
Play Area Improvement Programme	60	60	60	60	60	300	
Crematorium Cremator Improvements	45	0	45	0	45	135	
Hempsted Way Play Area S106	451	0	0	0	0	451	
Barton & Tredworth Public Open Space works S106	182	0	0	0	0	182	
Matson & Robinswood Play Areas S106	125	0	0	0	0	125	
Westgate Leisure Area S106	60	0	0	0	0	60	
Green Farm S106	75	0	0	0	0	75	
Other Grant Funded Projects (incl S106)	84	11	11	0	0	107	
Total	11,717	2,476	1,077	836	881	16,986	

Financing Source	Capital Financing					
	2016 / 17 £000	2017 / 18 £000	2018 / 19 £000	2019 / 20 £000	2020 / 21 £000	2016 - 2021 £000
Lottery Grants	240	240	225	0	0	705
External Grants (other)	7,676	1,579	504	492	492	10,744
Section 106	945	0	0	0	0	945
Capital Receipts	2,856	657	0	0	0	3,513
Borrowing	0	0	348	343	388	1,080
Sub total	11,717	2,476	1,077	836	881	16,986

Note: Income generated from Kings Quarter acquisitions will offset project borrowing costs for 2016/17 to 2018/19. Project funding includes £3m interest free GILF loan repayable 31/12/18.