

# Gloucester **City Council**

## **REVENUE BUDGET**

**2017/18**

**GENERAL FUND SUMMARY 2017/18**

<b>Gloucester City Council</b>	<b>Proposed Budget 2017/18</b>	<b>Regeneration and Economy</b>
<b>Service Expenditure / Income</b>		
Employees	8,291,400	1,447,100
Premises	2,940,300	1,956,100
Transport	81,200	3,200
Supplies and Services	12,540,900	140,000
Third Party Payments	43,582,700	258,500
Capital Charges	0	0
Other Charges	(1,000,000)	0
<b>Expenditure Total</b>	<b>66,436,500</b>	<b>3,804,900</b>
Contributions	0	0
Fees and Charges	(7,065,400)	(2,460,000)
Rents and Lettings	(2,249,800)	(2,188,500)
Grant Income	(42,937,800)	0
Sales Income	(1,351,000)	(3,800)
Other Income	(1,957,000)	(106,900)
<b>Income Total</b>	<b>(55,561,000)</b>	<b>(4,759,200)</b>
<b>Service Expenditure</b>	<b>10,875,500</b>	<b>(954,300)</b>
<b>Corporate Expenditure / (Income)</b>		
Interest Payable	457,100	
Interest Receivable	(35,800)	
Corporate Pension Contribution	2,902,300	
Minimum Revenue Provision	440,200	
Insurance Provision	60,000	
<b>Net Operating Expenditure</b>	<b>14,699,300</b>	
Council Tax Precept	(7,043,000)	
Retained Business Rates	(3,795,000)	
Revenue Support Grant	(1,102,000)	
New Homes Bonus	(3,041,000)	
<b>Net Council Position</b>	<b>(281,700)</b>	

<b>Communities and Neighbourhoods</b>	<b>Performance and Resources</b>	<b>Environment</b>	<b>Culture and Leisure</b>	<b>Housing and Planning</b>
987,800	1,712,700	1,205,700	920,900	2,017,200
87,800	0	483,600	222,300	190,500
5,000	22,200	41,300	3,400	6,100
159,100	4,389,400	5,888,600	1,133,600	830,200
170,000	42,960,600	58,400	135,200	0
0	0	0	0	0
0	(1,000,000)	0	0	0
<b>1,409,700</b>	<b>48,084,900</b>	<b>7,677,600</b>	<b>2,415,400</b>	<b>3,044,000</b>
0	0	0	0	0
(334,600)	(75,200)	(2,872,400)	(199,800)	(1,123,400)
0	(25,000)	(36,300)	0	0
0	(42,816,700)	(35,000)	0	(86,100)
0	0	(322,800)	(1,024,400)	0
0	(1,244,900)	(364,300)	(3,100)	(237,800)
<b>(334,600)</b>	<b>(44,161,800)</b>	<b>(3,630,800)</b>	<b>(1,227,300)</b>	<b>(1,447,300)</b>
<b>1,075,100</b>	<b>3,923,100</b>	<b>4,046,800</b>	<b>1,188,100</b>	<b>1,596,700</b>

## Regeneration and Economy Portfolio

Regeneration and Economy	Proposed Budget 2017/18	Senior Management and Corp Support 2017/18	Asset		Markets and Street Trading 2017/18
			Management and Economic Development 2017/18	Parking 2017/18	
Employees	1,447,100	444,700	826,700	48,600	127,100
Premises	1,956,100	0	664,900	1,113,200	178,000
Transport	3,200	1,600	1,400	0	200
Supplies and Services	140,000	4,100	90,400	32,800	12,700
Third Party Payments	258,500	0	13,500	245,000	0
Capital Charges	0	0	0	0	0
Other Charges	0	0	0	0	0
<b>Expenditure Total</b>	<b>3,804,900</b>	<b>450,400</b>	<b>1,596,900</b>	<b>1,439,600</b>	<b>318,000</b>
Internal Recharges Net Total	0	0	0	0	0
	0	0	0	0	0
Contributions	0	0	0	0	0
Fees and Charges	(2,460,000)	0	(50,900)	(2,366,300)	(42,800)
Rents and Lettings	(2,188,500)	0	(1,718,900)	0	(469,600)
Grant Income	0	0	0	0	0
Sales Income	(3,800)	0	0	0	(3,800)
Other Income	(106,900)	(75,900)	0	(31,000)	0
<b>Income Total</b>	<b>(4,759,200)</b>	<b>(75,900)</b>	<b>(1,769,800)</b>	<b>(2,397,300)</b>	<b>(516,200)</b>
<b>Service Expenditure</b>	<b>(954,300)</b>	<b>374,500</b>	<b>(172,900)</b>	<b>(957,700)</b>	<b>(198,200)</b>

<b>Economic Development and Asset Management</b>	<b>Proposed Budget 2017/18</b>
Employees	826,700
Premises	664,900
Transport	1,400
Supplies and Services	90,400
Third Party Payments	13,500
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>1,596,900</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(50,900)
Rents and Lettings	(1,718,900)
Grant Income	
Sales Income	
Other Income	
<b>Income Total</b>	<b>(1,769,800)</b>
<b>Service Expenditure</b>	<b>(172,900)</b>

**Service Manager**

Anthony Hodge

**Portfolio**

Regeneration and Economy

**Portfolio Holder**

Councillor Paul James

<b>Summary By Service Area 2017-18</b>	<b>Total Expenditure</b>	<b>Total Income</b>
Economic Development	397,300	0
Commercial Property	121,400	(1,718,900)
Asset Management	1,078,200	(50,900)
<b>Net Service Expenditure</b>	<b>1,596,900</b>	<b>(1,769,800)</b>

<b>Net</b>
397,300
(1,597,500)
1,027,300
<b>(172,900)</b>

<b>Parking</b>	<b>Proposed Budget 2017/18</b>
Employees	48,600
Premises	1,113,200
Transport	0
Supplies and Services	32,800
Third Party Payments	245,000
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>1,439,600</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(2,366,300)
Rents and Lettings	
Grant Income	
Sales Income	
Other Income	(31,000)
<b>Income Total</b>	<b>(2,397,300)</b>
<b>Service Expenditure</b>	<b>(957,700)</b>

**Service Manager**

Anthony Hodge

**Portfolio**

Regeneration and Economy

**Portfolio Holder**

Councillor Paul James

<b>Summary By Service Area 2016-7</b>	<b>Total Expenditure</b>	<b>Total Income</b>
Off Street Car Parks	1,331,700	(2,362,000)
Castlemeads staff car park	107,900	(35,300)
<b>Net Service Expenditure</b>	<b>1,439,600</b>	<b>(2,397,300)</b>

<b>Net</b>
(1,030,300)
72,600
<b>(957,700)</b>



<b>Markets and Street Trading</b>	<b>Proposed Budget 2017/18</b>
Employees	127,100
Premises	178,000
Transport	200
Supplies and Services	12,700
Third Party Payments	
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>318,000</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(42,800)
Rents and Lettings	(469,600)
Grant Income	
Sales Income	(3,800)
Other Income	
<b>Income Total</b>	<b>(516,200)</b>
<b>Service Expenditure</b>	<b>(198,200)</b>

**Service Manager**

Lisa Jones

**Portfolio**

Regeneration and Economy

**Portfolio Holder**

Councillor Paul James

<b>Summary By Service Area 2017-18</b>	<b>Total Expenditure</b>	<b>Total Income</b>
Farmers Market	0	(5,000)
Eastgate Market	244,400	(371,700)
Kings Square Market	3,100	(20,500)
Hempsted Market	18,500	(65,000)
Street Trading Licenses	52,000	(54,000)
<b>Net Service Expenditure</b>	<b>318,000</b>	<b>(516,200)</b>

<b>Net</b>
(5,000)
(127,300)
(17,400)
(46,500)
(2,000)
<b>(198,200)</b>

## Performance and Resources Portfolio

<b>Performance and Resources</b>	<b>Proposed Budget 2017/18</b>	<b>Financial Services 2017/18 *</b>	<b>Revenues and Benefits 2017/18</b>	<b>IT 2017/18</b>	<b>Shared Services 2017/18</b>
Employees	1,712,700	581,200	81,200	0	142,500
Premises	0	0	0	0	0
Transport	22,200	600	200	0	300
Supplies and Services	4,389,400	312,900	1,976,200	1,445,600	44,700
Third Party Payments	42,960,600	0	42,138,500	0	822,100
Capital Charges	0	0	0	0	0
Other Charges	(1,000,000)	(1,000,000)	0	0	0
<b>Expenditure Total</b>	<b>48,084,900</b>	<b>(105,300)</b>	<b>44,196,100</b>	<b>1,445,600</b>	<b>1,009,600</b>
Internal Recharges Net Total	0	0	0	0	0
	0	0	0	0	0
Contributions	0	0	0	0	0
Fees and Charges	(75,200)	(12,500)	0	(27,700)	0
Rents and Lettings	(25,000)	(25,000)	0	0	0
Grant Income	(42,816,700)	0	(42,617,300)	0	(85,000)
Sales Income	0	0	0	0	0
Other Income	(1,244,900)	0	(1,244,900)	0	0
<b>Income Total</b>	<b>(44,161,800)</b>	<b>(37,500)</b>	<b>(43,862,200)</b>	<b>(27,700)</b>	<b>(85,000)</b>
<b>Service Expenditure</b>	<b>3,923,100</b>	<b>(142,800)</b>	<b>333,900</b>	<b>1,417,900</b>	<b>924,600</b>

\* Savings Target for Together Gloucester is not allocated to individual services. It will be allocated across

Contact Centre 2017/18	Democratic Services 2017/18
641,700	266,100
0	0
9,300	11,800
33,300	576,700
0	0
0	0
0	0
<b>684,300</b>	<b>854,600</b>
0	0
0	0
0	0
(35,000)	0
0	0
0	(114,400)
0	0
0	0
<b>(35,000)</b>	<b>(114,400)</b>
<b>649,300</b>	<b>740,200</b>

<b>Financial Services</b>	<b>Proposed Budget 2017/18</b>
Employees	581,200
Premises	
Transport	600
Supplies and Services	312,900
Third Party Payments	
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>894,700</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(12,500)
Rents and Lettings	(25,000)
Grant Income	0
Sales Income	0
Other Income	
<b>Income Total</b>	<b>(37,500)</b>
<b>Net Service Expenditure</b>	<b>857,200</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jon Topping  
Performance and Resources  
Councillor David Norman MBE

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
Head of Finance	94,900	
Financial Services	405,900	(12,500)
Treasury Management	109,600	
Procurement	62,600	0
Corporate expenses	221,700	
Airport Rents	0	(25,000)
<b>Net Service Expenditure</b>	<b>894,700</b>	<b>(37,500)</b>

<b>Net</b>
94,900
393,400
109,600
62,600
221,700
(25,000)
<b>857,200</b>

<b>Revenues and Benefits</b>	<b>Proposed Budget 2017/18</b>
Employees	81,200
Premises	
Transport	200
Supplies and Services	1,976,200
Third Party Payments	42,138,500
Capital Charges	
Other Charges	0
<b>Expenditure Total</b>	<b>44,196,100</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	0
Rents and Lettings	0
Grant Income	(42,617,300)
Sales Income	0
Other Income	(1,244,900)
<b>Income Total</b>	<b>(43,862,200)</b>
<b>Net Service Expenditure</b>	<b>333,900</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jon Topping  
Performance and Resources  
Councillor David Norman MBE

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
Revs and Bens Contract	1,782,700	
Contract Administration	274,900	(1,244,900)
Housing Benefit and subsidy	42,138,500	(42,617,300)
<b>Net Service Expenditure</b>	<b>44,196,100</b>	<b>(43,862,200)</b>

<b>Net</b>
1,782,700
(970,000)
(478,800)
<b>333,900</b>



<b>IT</b>	<b>Proposed Budget 2017/18</b>
Employees	0
Premises	
Transport	
Supplies and Services	1,445,600
Third Party Payments	
Capital Charges	
Other Charges	0
<b>Expenditure Total</b>	<b>1,445,600</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(27,700)
Rents and Lettings	0
Grant Income	
Sales Income	0
Other Income	
<b>Income Total</b>	<b>(27,700)</b>
<b>Net Service Expenditure</b>	<b>1,417,900</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jon Topping  
Performance and Resources  
Councillor David Norman MBE

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
IT Contract	605,400	
Photocopying	137,600	
Phones	89,200	0
Hardware and Software Costs	613,400	(27,700)
<b>Net Service Expenditure</b>	<b>1,445,600</b>	<b>(27,700)</b>

<b>Net</b>
605,400
137,600
89,200
585,700
<b>1,417,900</b>

<b>Shared Services</b>	<b>Proposed Budget 2017/18</b>
Employees	142,500
Premises	
Transport	300
Supplies and Services	44,700
Third Party Payments	822,100
Capital Charges	
Other Charges	0
<b>Expenditure Total</b>	<b>1,009,600</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	0
Rents and Lettings	0
Grant Income	(85,000)
Sales Income	0
Other Income	
<b>Income Total</b>	<b>(85,000)</b>
<b>Net Service Expenditure</b>	<b>924,600</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jon McGinty  
Performance and Resources  
Councillor David Norman MBE

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
Internal Audit	181,800	
Communications	86,400	
Legal Services	385,000	
Human Resources and Training	187,700	
Apprenticeship Scheme	168,700	(85,000)
<b>Net Service Expenditure</b>	<b>1,009,600</b>	<b>(85,000)</b>

<b>Net</b>
181,800
86,400
385,000
187,700
83,700
<b>924,600</b>

<b>Contact Centre and Customer Services</b>	<b>Proposed Budget 2017/18</b>
Employees	641,700
Premises	0
Transport	9,300
Supplies and Services	33,300
Third Party Payments	
Capital Charges	0
Other Charges	
<b>Expenditure Total</b>	<b>684,300</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(35,000)
Rents and Lettings	
Grant Income	
Sales Income	
Other Income	
<b>Income Total</b>	<b>(35,000)</b>
<b>Service Expenditure</b>	<b>649,300</b>

**Service Manager**

Wendy Jones

**Portfolio**

Performance and Resources

**Portfolio Holder**

Councillor David Norman MBE

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
Contact Centre	684,300	(35,000)
<b>Net Service Expenditure</b>	<b>684,300</b>	<b>0</b>

<b>Net</b>
649,300
<b>649,300</b>

<b>Democratic Services</b>	<b>Proposed Budget 2017/18</b>
Employees	266,100
Premises	0
Transport	11,800
Supplies and Services	576,700
Third Party Payments	
Capital Charges	0
Other Charges	
<b>Expenditure Total</b>	<b>854,600</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	
Rents and Lettings	
Grant Income	(114,400)
Sales Income	
Other Income	
<b>Income Total</b>	<b>(114,400)</b>
<b>Service Expenditure</b>	<b>740,200</b>

**Service Manager**

Tanya Davies

**Portfolio**

Performance and Resources

**Portfolio Holder**

Councillor David Norman MBE

<b>Summary By Cost Centre 2015-16</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
Civic Admin and Hospitality	39,200	0
Democratic Services	179,300	
Members support and allowances	378,300	
Elections and Electoral Registration	257,800	(114,400)
<b>Net Service Expenditure</b>	<b>854,600</b>	<b>(114,400)</b>

<b>Net</b>
39,200
179,300
378,300
143,400
<b>740,200</b>



**Culture and Leisure Portfolio**

<b>Culture and Leisure</b>	<b>Proposed Budget 2017/18</b>	<b>Guildhall 2017/18</b>	<b>Museums 2017/18</b>	<b>TIC 2017/18</b>	<b>Aspire Client 2017/18</b>
Employees	920,900	504,300	163,700	185,900	0
Premises	222,300	90,100	94,200	35,900	2,100
Transport	3,400	2,100	500	800	0
Supplies and Services	1,133,600	293,300	58,100	365,200	257,000
Third Party Payments	135,200	0	0	0	0
Capital Charges	0	0	0	0	0
Other Charges	0	0	0	0	0
<b>Expenditure Total</b>	<b>2,415,400</b>	<b>889,800</b>	<b>316,500</b>	<b>587,800</b>	<b>259,100</b>
Internal Recharges Net Total	0	0	0	0	0
	0	0	0	0	0
Contributions	0	0	0	0	0
Fees and Charges	(199,800)	(105,300)	(64,500)	0	(30,000)
Rents and Lettings	0	0	0	0	0
Grant Income	0	0	0	0	0
Sales Income	(1,024,400)	(567,100)	(29,000)	(428,300)	0
Other Income	(3,100)	0	(2,100)	(1,000)	0
<b>Income Total</b>	<b>(1,227,300)</b>	<b>(672,400)</b>	<b>(95,600)</b>	<b>(429,300)</b>	<b>(30,000)</b>
<b>Service Expenditure</b>	<b>1,188,100</b>	<b>217,400</b>	<b>220,900</b>	<b>158,500</b>	<b>229,100</b>

<b>Marketing Gloucester 2017/18</b>
67,000
0
0
160,000
135,200
0
0
<b>362,200</b>
0
0
0
0
0
0
0
0
0
0
0
0
0
<b>0</b>
<b>362,200</b>

<b>Guildhall and Blackfriars</b>	<b>Proposed Budget 2017/18</b>
Employees	504,300
Premises	90,100
Transport	2,100
Supplies and Services	293,300
Third Party Payments	0
Capital Charges	
Other Charges	0
<b>Expenditure Total</b>	<b>889,800</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(105,300)
Rents and Lettings	
Grant Income	
Sales Income	(567,100)
Other Income	
<b>Income Total</b>	<b>(672,400)</b>
<b>Service Expenditure</b>	<b>217,400</b>

**Service Manager**

Sarah Gilbert

**Portfolio**

Culture and Leisure

**Portfolio Holder**

Councillor Lise Noakes

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
<b>Guildhall Running Costs</b>	396,200	0
<b>Events</b>	238,600	(235,800)
<b>Cinema</b>	28,100	(64,500)
<b>Room Hires</b>	25,800	(93,700)
<b>Guildhall Bar and Cafe</b>	121,600	(183,100)
<b>Blackfriars</b>	79,500	(95,300)
<b>Net Service Expenditure</b>	<b>889,800</b>	<b>(672,400)</b>

**Net**

396,200

2,800

(36,400)

(67,900)

(61,500)

(15,800)

**217,400**

<b>Museums</b>	<b>Proposed Budget 2017/18</b>
Employees	163,700
Premises	94,200
Transport	500
Supplies and Services	58,100
Third Party Payments	
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>316,500</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(64,500)
Rents and Lettings	
Grant Income	
Sales Income	(29,000)
Other Income	(2,100)
<b>Income Total</b>	<b>(95,600)</b>
<b>Service Expenditure</b>	<b>220,900</b>

**Service Manager**

Angela Smith

**Portfolio**

Culture and Leisure

**Portfolio Holder**

Councillor Lise Noakes

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
<b>Museum of Gloucester</b>	134,500	(45,800)
<b>Gloucester Life Museum</b>	178,600	(46,400)
<b>Net Service Expenditure</b>	<b>313,100</b>	<b>(92,200)</b>

<b>Net</b>
88,700
132,200
<b>220,900</b>

<b>Tourist Information Centre</b>	<b>Proposed Budget 2017/18</b>
Employees	185,900
Premises	35,900
Transport	800
Supplies and Services	365,200
Third Party Payments	
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>587,800</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	
Rents and Lettings	
Grant Income	
Sales Income	(428,300)
Other Income	(1,000)
<b>Income Total</b>	<b>(429,300)</b>
<b>Service Expenditure</b>	<b>158,500</b>

**Service Manager**

Lucy Chilton

**Portfolio**

Culture and Leisure

**Portfolio Holder**

Councillor Lise Noakes

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
<b>TIC Running Costs</b>	232,700	(1,000)
<b>Commercial Activities</b>	355,100	(428,300)
<b>Net Service Expenditure</b>	<b>587,800</b>	<b>(429,300)</b>

<b>Net</b>
231,700
(73,200)
<b>158,500</b>



<b>Aspire Client</b>	<b>Proposed Budget 2017/18</b>
Employees	0
Premises	2,100
Transport	0
Supplies and Services	257,000
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>259,100</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(30,000)
Rents and Lettings	0
Grant Income	0
Sales Income	0
Other Income	0
<b>Income Total</b>	<b>(30,000)</b>
<b>Service Expenditure</b>	<b>229,100</b>

**Service Manager**

Anne Brinkhoff

**Portfolio**

Culture and Leisure

**Portfolio Holder**

Councillor Lise Noakes

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
<b>Aspire Client</b>	259,100	(30,000)
<b>Net Service Expenditure</b>	<b>259,100</b>	<b>(30,000)</b>

<b>Net</b>
229,100
<b>229,100</b>

<b>Marketing Gloucester</b>	<b>Proposed Budget 2017/18</b>
Employees	67,000
Premises	
Transport	0
Supplies and Services	160,000
Third Party Payments	135,200
Capital Charges	0
Other Charges	
<b>Expenditure Total</b>	<b>362,200</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	
Rents and Lettings	
Grant Income	
Sales Income	
Other Income	
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>362,200</b>

**Service Manager**

Jonathan Lund

**Portfolio**

Culture and Leisure

**Portfolio Holder**

Councillor Lise Noakes

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
<b>Marketing Gloucester General Support</b>	202,200	
<b>Events Programme</b>	160,000	
<b>Net Service Expenditure</b>	<b>362,200</b>	<b>0</b>

<b>Net</b>
202,200
160,000
<b>362,200</b>

**Environment Portfolio**

	Proposed Budget	Neighbourhood	Countryside and	Cem and Crem	Flooding and
Regeneration and Economy	2017/18	Services 2017/18	Allotments	2017/18	emergency
			2017/18		planning 2017/18
Employees	1,205,700	528,700	108,900	522,000	46,100
Premises	483,600	205,600	17,600	235,400	25,000
Transport	41,300	400	11,200	29,400	300
Supplies and Services	5,888,600	5,702,000	7,600	158,600	20,400
Third Party Payments	58,400	0	0	0	58,400
Capital Charges	0	0	0	0	0
Other Charges	0	0	0	0	0
<b>Expenditure Total</b>	<b>7,677,600</b>	<b>6,436,700</b>	<b>145,300</b>	<b>945,400</b>	<b>150,200</b>
Internal Recharges Net Total	0	0	0	0	0
	0	0	0	0	0
Contributions	0	0	0	0	0
Fees and Charges	(2,872,400)	(1,136,000)	(16,100)	(1,720,300)	0
Rents and Lettings	(36,300)	(36,300)	0	0	0
Grant Income	(35,000)	0	(35,000)	0	0
Sales Income	(322,800)	0	0	(322,800)	0
Other Income	(364,300)	(353,000)	0	(11,300)	0
<b>Income Total</b>	<b>(3,630,800)</b>	<b>(1,525,300)</b>	<b>(51,100)</b>	<b>(2,054,400)</b>	<b>0</b>
<b>Service Expenditure</b>	<b>4,046,800</b>	<b>4,911,400</b>	<b>94,200</b>	<b>(1,109,000)</b>	<b>150,200</b>

<b>Neighbourhood Services</b>	<b>Proposed Budget 2017/18</b>
Employees	528,700
Premises	205,600
Transport	400
Supplies and Services	5,702,000
Third Party Payments	
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>6,436,700</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(1,136,000)
Rents and Lettings	(36,300)
Grant Income	
Sales Income	
Other Income	(353,000)
<b>Income Total</b>	<b>(1,525,300)</b>
<b>Service Expenditure</b>	<b>4,911,400</b>

**Service Manager**

Lloyd Griffiths

**Portfolio**

Environment

**Portfolio Holder**

Councillor Richard Cook

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
Neighbourhood Management	6,616,700	(981,300)
Green Garden Waste	12,000	(686,000)
Bulky Waste		(50,000)
<b>Net Service Expenditure</b>	<b>6,628,700</b>	<b>(1,717,300)</b>

<b>Net</b>
5,635,400
(674,000)
(50,000)
<b>4,911,400</b>

<b>Countryside and Allotments</b>	<b>Proposed Budget 2017/18</b>
Employees	108,900
Premises	17,600
Transport	11,200
Supplies and Services	7,600
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>145,300</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(16,100)
Rents and Lettings	
Grant Income	(35,000)
Sales Income	
Other Income	
<b>Income Total</b>	<b>(51,100)</b>
<b>Service Expenditure</b>	<b>94,200</b>

**Service Manager**

Meyrick Brentnall

**Portfolio**

Environment

**Portfolio Holder**

Councillor Richard Cook

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
Allotments	18,700	(16,100)
Countryside Unit	126,600	(35,000)
<b>Net Service Expenditure</b>	<b>145,300</b>	<b>(51,100)</b>



<b>Net</b>
2,600
91,600
<b>94,200</b>

<b>Cemeteries and Crematorium</b>	<b>Proposed Budget 2017/18</b>
Employees	522,000
Premises	235,400
Transport	29,400
Supplies and Services	158,600
Third Party Payments	
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>945,400</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(1,720,300)
Rents and Lettings	
Sales Income	(322,800)
Other Income	(11,300)
<b>Income Total</b>	<b>(2,054,400)</b>
<b>Service Expenditure</b>	<b>(1,109,000)</b>

**Service Manager**

Julienne Reeves

**Portfolio**

Environment

**Portfolio Holder**

Councillor Richard Cook

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
<b>The Arbor</b>	129,800	(156,200)
<b>Cem and Crem Support</b>	139,500	0
<b>Cemeteries</b>	357,200	(302,600)
<b>Crematorium</b>	318,900	(1,595,600)
<b>Net Service Expenditure</b>	<b>945,400</b>	<b>(2,054,400)</b>

<b>Net</b>
(26,400)
139,500
54,600
(1,276,700)
<b>(1,109,000)</b>

<b>Flooding and Emergency Planning</b>	<b>Proposed Budget 2017/18</b>
Employees	46,100
Premises	25,000
Transport	300
Supplies and Services	20,400
Third Party Payments	58,400
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>150,200</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	0
Rents and Lettings	
Grant Income	
Sales Income	
Other Income	0
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>150,200</b>

**Service Manager**

Wayne Best

**Portfolio**

Environment

**Portfolio Holder**

Councillor Richard Cook

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
<b>Flooding prevention</b>	71,600	0
<b>Drainage Levy</b>	58,400	0
<b>Emergency Planning</b>	20,200	0
<b>Net Service Expenditure</b>	<b>150,200</b>	<b>0</b>

<b>Net</b>
71,600
58,400
20,200
<b>150,200</b>

## Communities and Neighbourhoods Portfolio

Communities and Neighbourhoods	Proposed Budget	Voluntary Sector	Community	Licensing	Environmental
	2017/18	Grants 2017/18	Strategy and Other Projects 2017/18	2017/18	Health 2017/18
Employees	987,800	0	188,800	156,800	409,500
Premises	87,800	0	83,000	0	0
Transport	5,000	0	500	200	2,800
Supplies and Services	159,100	0	65,500	13,600	52,500
Third Party Payments	170,000	170,000	0	0	0
Capital Charges	0	0	0	0	0
Other Charges	0	0	0	0	0
<b>Expenditure Total</b>	<b>1,409,700</b>	<b>170,000</b>	<b>337,800</b>	<b>170,600</b>	<b>464,800</b>
Internal Recharges Net Total	0	0	0	0	0
	0	0	0	0	0
Contributions	0	0	0	0	0
Fees and Charges	(334,600)	0	0	(272,500)	(37,500)
Rents and Lettings	0	0	0	0	0
Grant Income	0	0	0	0	0
Sales Income	0	0	0	0	0
Other Income	0	0	0	0	0
<b>Income Total</b>	<b>(334,600)</b>	<b>0</b>	<b>0</b>	<b>(272,500)</b>	<b>(37,500)</b>
<b>Service Expenditure</b>	<b>1,075,100</b>	<b>170,000</b>	<b>337,800</b>	<b>(101,900)</b>	<b>427,300</b>

<b>Health and Safety 2017/18</b>	<b>Shopmobility 2017/18</b>
169,200	63,500
0	4,800
1,500	0
15,900	11,600
0	0
0	0
0	0
<b>186,600</b>	<b>79,900</b>
0	0
0	0
0	0
0	(24,600)
0	0
0	0
0	0
0	0
<b>0</b>	<b>(24,600)</b>
<b>186,600</b>	<b>55,300</b>

<b>Voluntary Sector Grants</b>	<b>Proposed Budget 2017/18</b>
Employees	
Premises	
Transport	
Supplies and Services	
Third Party Payments	170,000
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>170,000</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	
Rents and Lettings	
Grant Income	
Sales Income	
Other Income	
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>170,000</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Anne Brinkhoff  
 Communities and Neighbourhood  
 Councillor Jennie Watkins

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
<b>Voluntary Sector Grants and SLAs</b>	170,000	0
<b>Net Service Expenditure</b>	<b>170,000</b>	<b>0</b>



ds

<b>Net</b>
170,000
<b>170,000</b>

<b>Community Strategy and Other Projects</b>	<b>Proposed Budget 2017/18</b>
Employees	188,800
Premises	83,000
Transport	500
Supplies and Services	65,500
Third Party Payments	
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>337,800</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	0
Rents and Lettings	
Grant Income	0
Sales Income	
Other Income	0
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>337,800</b>

**Service Manager**

Ed Pomfret

**Portfolio**

Communities and Neighbourhood

**Portfolio Holder**

Councillor Jennie Watkins

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
<b>Community Safety</b>	128,500	0
<b>Community Strategy and Engagement</b>	124,300	0
<b>CCTV Revenue Budget</b>	85,000	0
<b>Net Service Expenditure</b>	<b>337,800</b>	<b>0</b>

ds

<b>Net</b>
128,500
124,300
85,000
<b>337,800</b>

<b>Licensing</b>	<b>Proposed Budget 2017/18</b>
Employees	156,800
Premises	0
Transport	200
Supplies and Services	13,600
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>170,600</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(272,500)
Rents and Lettings	0
Grant Income	0
Sales Income	0
Other Income	0
<b>Income Total</b>	<b>(272,500)</b>
<b>Service Expenditure</b>	<b>(101,900)</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Lisa Jones  
Communities and Neighbourhood  
Councillor Jennie Watkins

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
Hackney Carriages	81,300	(123,500)
Other Licensing	89,300	(149,000)
<b>Net Service Expenditure</b>	<b>170,600</b>	<b>(272,500)</b>

Is

<b>Net</b>
(42,200)
(59,700)
<b>(101,900)</b>

<b>Shopmobility</b>	<b>Proposed Budget 2017/18</b>
Employees	63,500
Premises	4,800
Transport	0
Supplies and Services	11,600
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>79,900</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(24,600)
Rents and Lettings	0
Grant Income	0
Sales Income	0
Other Income	0
<b>Income Total</b>	<b>(24,600)</b>
<b>Service Expenditure</b>	<b>55,300</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Gill Ragon  
Communities and Neighbourhood  
Councillor Jennie Watkins

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
Shopmobility	79,900	(24,600)
<b>Net Service Expenditure</b>	<b>79,900</b>	<b>(85,000)</b>

Is

<b>Net</b>
55,300
<b>55,300</b>

<b>Environmental Health</b>	<b>Proposed Budget 2017/18</b>
Employees	409,500
Premises	0
Transport	2,800
Supplies and Services	52,500
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>464,800</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(37,500)
Rents and Lettings	0
Grant Income	0
Sales Income	0
Other Income	0
<b>Income Total</b>	<b>(37,500)</b>
<b>Service Expenditure</b>	<b>427,300</b>

**Service Manager**

Gill Ragon

**Portfolio**

Communities and Neighbourhood

**Portfolio Holder**

Councillor Jennie Watkins

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
Food Safety	188,000	(4,500)
Pollution Control	200,700	(33,000)
Head of Public Protection	76,100	0
<b>Net Service Expenditure</b>	<b>464,800</b>	<b>(37,500)</b>



Is

<b>Net</b>
183,500
167,700
76,100
<b>427,300</b>

<b>Health and Safety</b>	<b>Proposed Budget 2017/18</b>
Employees	169,200
Premises	0
Transport	1,500
Supplies and Services	15,900
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>186,600</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	0
Rents and Lettings	0
Grant Income	0
Sales Income	0
Other Income	0
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>186,600</b>

**Service Manager**

Gill Ragon

**Portfolio**

Communities and Neighbourhood

**Portfolio Holder**

Councillor Jennie Watkins

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
Health Administration	26,400	0
Health and Safety	160,200	0
<b>Net Service Expenditure</b>	<b>186,600</b>	<b>0</b>

Is

<b>Net</b>
26,400
160,200
<b>186,600</b>

**Housing and Planning Portfolio**

<b>Housing and Planning</b>	<b>Housing and</b>		
	<b>Planning</b>	<b>Housing 2017/18</b>	<b>Planning 2017/18</b>
Employees	2,017,200	1,032,000	985,200
Premises	190,500	185,000	5,500
Transport	6,100	3,300	2,800
Supplies and Services	830,200	506,000	324,200
Third Party Payments	0	0	0
Capital Charges	0	0	0
Other Charges	0	0	0
<b>Expenditure Total</b>	<b>3,044,000</b>	<b>1,726,300</b>	<b>1,317,700</b>
Internal Recharges Net Total	0	0	0
	0	0	0
Contributions	0	0	0
Fees and Charges	(1,123,400)	(259,300)	(864,100)
Rents and Lettings	0	0	0
Grant Income	(86,100)	0	(86,100)
Sales Income	0	0	0
Other Income	(237,800)	(237,800)	0
<b>Income Total</b>	<b>(1,447,300)</b>	<b>(497,100)</b>	<b>(950,200)</b>
<b>Service Expenditure</b>	<b>1,596,700</b>	<b>1,229,200</b>	<b>367,500</b>

<b>Housing Services</b>	<b>Proposed Budget 2017/18</b>
Employees	1,032,000
Premises	185,000
Transport	3,300
Supplies and Services	506,000
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>1,726,300</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(259,300)
Rents and Lettings	
Grant Income	0
Sales Income	0
Other Income	(237,800)
<b>Income Total</b>	<b>(497,100)</b>
<b>Service Expenditure</b>	<b>1,229,200</b>

**Service Manager**

**Portfolio**

**Portfolio Holder**

Helen Chard / Julie Wight / Mary I

Housing and Planning

Councillor Colin Organ

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
Housing Strategy	147,100	(15,000)
Private Sector Housing	397,900	(76,100)
Homelessness Prevention	1,181,300	(406,000)
<b>Net Service Expenditure</b>	<b>1,726,300</b>	<b>(497,100)</b>

Hopper

<b>Net</b>
132,100
321,800
775,300
<b>1,229,200</b>

<b>Planning</b>	<b>Proposed Budget 2017/18</b>
Employees	985,200
Premises	5,500
Transport	2,800
Supplies and Services	324,200
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>1,317,700</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(864,100)
Rents and Lettings	0
Grant Income	(86,100)
Sales Income	0
Other Income	0
<b>Income Total</b>	<b>(950,200)</b>
<b>Service Expenditure</b>	<b>367,500</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Anthony Wilson  
Housing and Planning  
Councillor Colin Organ

<b>Summary By Service Area 2017-18</b>	<b>Total</b>	
	<b>Expenditure</b>	<b>Total Income</b>
Development Management	475,000	(741,400)
Planning Policy	598,700	(26,100)
Building Control	46,200	
Historic Buildings	60,200	(27,700)
Land Searches	69,200	(155,000)
Head of Service	68,400	
<b>Net Service Expenditure</b>	<b>1,317,700</b>	<b>(950,200)</b>

<b>Net</b>
(266,400)
572,600
46,200
32,500
(85,800)
68,400
<b>367,500</b>