

**MONEY PLAN 2017-22**

	1	2	3	4	5
	2017/18	2018/19	2019/20	2020/21	2021/22
	£'000	£'000	£'000	£'000	£'000
<b>1. BASE BUDGET b/fwd</b>	<b>16,449</b>	<b>14,555</b>	<b>13,743</b>	<b>13,790</b>	<b>14,014</b>
<b>Pay and Price Increases</b>					
Employees pay awards	94	83	84	170	174
Employers Increased Pension Costs	255	255	255	255	255
Price Increases	150	150	150	150	150
Income Inflation	(80)	(91)	(93)	(95)	(97)
<b>Revised Base Budget</b>	<b>16,868</b>	<b>14,952</b>	<b>14,140</b>	<b>14,269</b>	<b>14,496</b>
<b>Cost Pressures/Savings</b>					
Ongoing base pressures	328	(20)	350	0	0
Ongoing base savings	(992)	(439)	0	20	0
Ongoing base pressure/savings	(664)	(459)	350	20	0
<b>2. NET BUDGET REQUIREMENT</b>	<b>16,204</b>	<b>14,493</b>	<b>14,490</b>	<b>14,289</b>	<b>14,496</b>
<b>Sources of Finance</b>					
Revenue Support Grant	1,092	616	90		
Business Rates Retention	3,685	4,129	4,367	4,433	4,499
From Business Rates Reserve	175	32	44		
Revised New Homes Bonus	2,687	2,000	1,900	1,900	1,900
Transitional Grant	10				
Council Tax Surplus	90				
Council Tax	6,990	7,227	7,467	7,674	8,104
<b>3. TOTAL SOURCES OF FINANCE</b>	<b>14,729</b>	<b>14,004</b>	<b>13,868</b>	<b>14,006</b>	<b>14,503</b>
<b>Budget Shortfall</b>	<b>(1,475)</b>	<b>(489)</b>	<b>(621)</b>	<b>(283)</b>	<b>7</b>
<b>4. PROPOSED BUDGET SAVINGS</b>	<b>1,649</b>				
<b>Revised Budget (Shortfall)/Surplus</b>	<b>174</b>	<b>(489)</b>	<b>(621)</b>	<b>(283)</b>	<b>7</b>
<b>5. FUTURE CHANGES</b>					
Efficiency/Transformation/Income Generation		750	700	275	0
<b>Revised Budget (Shortfall)/Surplus</b>	<b>174</b>	<b>261</b>	<b>79</b>	<b>(8)</b>	<b>7</b>
<b>REVISED NET BUDGET REQUIREMENT c/fwd</b>	<b>14,555</b>	<b>13,743</b>	<b>13,790</b>	<b>14,014</b>	<b>14,496</b>
<b>6. GENERAL FUND BALANCE</b>					
Opening Balance	1,663	1,837	2,097	2,176	2,168
Contribution to/(from) General Fund	174	261	79	(8)	7
<b>Closing Balance</b>	<b>1,837</b>	<b>2,097</b>	<b>2,176</b>	<b>2,168</b>	<b>2,176</b>
<b>Cumulative Savings Required</b>	<b>(1,475)</b>	<b>(1,964)</b>	<b>(2,586)</b>	<b>(2,869)</b>	<b>(2,861)</b>

**Budget Pressures and Savings****Appendix 2****Description****2017/18 2018/19 2019/20 2020/21****Ongoing base budget increases**

Shopmobility - non delivery savings	50			
Markets - non delivery savings	50			
Cultural Strategy - Arts Council Match Funding		(20)		
Reduced Income Property			350	
Alignment of pension budget	110			
Business Rates Revaluation	57			
Commercial Rents	45			
Contaminated Land Costs	16			
<b>Total ongoing Cost Pressures</b>	<b>328</b>	<b>(20)</b>	<b>350</b>	<b>0</b>

**Previously Agreed Items****Budget Savings**

Planning Income Budget Realignment	(100)			
Crematorium Income	(150)			
External Audit Fee reduction	(20)			
Minimum Revenue Provision	(20)			
Financial Instrument Adjustment Account	(100)			
Business Improvement Savings	(128)			
Interest Payable		20		
JCS Budgets	(8)	(202)		
Democratic Services	(20)			20
Vacancy Factor @ 3%	(246)			
Agreed Aspire Management Fee Reductions	(200)	(257)		
<b>Total Ongoing savings</b>	<b>(992)</b>	<b>(439)</b>	<b>0</b>	<b>20</b>

**Total****(664) (459) 350 20**

**Budget Savings Programmes - 2017/18**

**Appendix 3**

Portfolio	Service	Details: aim of the project	2017/18 £000	2018/19 £000	Comments
Cabinet Member for the Environment	Neighbourhood Services	Review of garden Waste Charges	(100)	0	Increase Garden Waste charges as part of contribution to overall waste contact
	Neighbourhood Services	Introduce charges for replacement Wheelie Bins	(5)		
	Neighbourhood Services	Energy efficiencies and income generation opportunities		(50)	Identify energy savings which can be delivered through the Council's operational and non-operational estate, including consideration of solar canopies/roofs on all car parks and solar fields on land holdings
Cabinet Member for Housing & Planning	Planning	Introduce fast track premium planning service		(50)	Review of Planning Service to include; Introduce fast track premium planning service. Introduce Local Development Orders (LDOs) for minor planning matters, reducing the number of applications needing to be processed, whilst offering a potentially premium fee service for applicants and reducing resource costs of planning service.
Cabinet Member for Communities & Neighbourhoods	Voluntary Sector	Review of Voluntary Sector Grants	(145)	(50)	Review quantum and future of voluntary sector grants and considering 'whole system' aspects involving other agencies' grant funding of same organisations (including offering to administer grants for e.g. PCC)
Cabinet Member for Regeneration and Economy	Asset Management	Review of Car park Strategy	(150)		Car Park strategy review being completed during 2016/17 to include review of pricing strategy and where further efficiencies can be delivered.
	Asset Management	Accommodation review		(200)	Strategic review of accommodation requirements of the Council
Cabinet Member for Culture & Leisure	Marketing Gloucester	Reduction of Management Fee	(100)	(100)	Phased reduction of management fee to Marketing Gloucester
Cabinet Member for Performance & Resources	Finance	Reduction Quedgeley Parish Council Grant	(27)		Removal of Local Council Tax Support grant
	Customer Services	Reduce postage costs	(20)		Project to move to Digital Mail solution
	Customer Services	Review of support systems	(22)		Removal of subscriptions to various organisations for Customer services.
	Human Resources	Review of Staff Terms & Conditions	(50)		Terms & Conditions review ongoing
	Communications	Review of City Life Magazine including advertising	(30)		Review of alternative delivery methods for City Life magazine
Together Gloucester	All	Organisational Redesign	(1,000)		Transformational and organisational redesign to deliver a Council fit for the future.
Transformation Projects	All	To be identified for 2018/19		(300)	Efficiency projects to be identified for 2018/19
<b>TOTAL</b>			<b>(1,649)</b>	<b>(750)</b>	
<b>SAVINGS REQUIRED</b>			<b>(1,475)</b>	<b>(489)</b>	
<b>Contribution to General Fund</b>			<b>174</b>	<b>261</b>	

**GLOUCESTER CITY COUNCIL**

**FORECAST CAPITAL PROGRAMME AND FINANCING 2017 - 2022**

Scheme	Capital Programme						Scheme details
	2017 / 18 £000	2018 / 19 £000	2019 / 20 £000	2020 / 21 £000	2021 / 22 £000	2017 - 2022 £000	
Kings Quarter development	5,302	1,870	0	0	0	7,172	Project costs associated with Kings Quarter development
City Centre Investment Fund	435	54	0	0	0	488	Regeneration within the City Centre, larger projects include Museum phase 2, car parking improvements and Tourist Information Centre relocation.
Regeneration Grant funding	87	0	0	0	0	87	Grant funded regeneration in greater Blackfriars area
GCC Building Improvements	139	100	100	100	100	539	Project funding to ensure GCC buildings remain fit for purpose
ICT Projects	100	100	100	100	100	500	Maintain Council ICT infrastructure / capability. Includes Disabled Facilities Grant which is DCLG funded. Changes to funding arrangements would alter this element of the budget.
Housing projects	1,001	534	534	534	534	3,136	Other housing projects include Housing Market Partnership Grant to improve affordable Housing in Gloucester which is a brought forward budget. The Safe at Home and Warm and Well schemes are also included in Housing.
Drainage and Flood Protection Works	119	100	100	100	0	419	Flood Protection Capital Fund - External grant funded projects to assist with flood protection.
Townscape Heritage Initiative - HLF	191	276	0	0	0	466	Grant funded improvements to Southgate Street, recent work includes building improvements
Ranger Centre Barns/Storage	64	0	0	0	0	64	Creating storage facilities for Countryside Unit.
Robinswood All Paths Projects	15	15	15	15	15	75	Partnership work with Gloucestershire Wildlife trust - improving Robinswood Hill
Horsbere Brook Local Nature Reserve works	10	10	10	10	10	50	Nature Reserve works, part funded by Environment Agency. Project is into 2nd year of 10 year programme.
Play Area Improvement Programme	60	60	60	60	60	300	Concurrent funding improving City play areas
Crematorium Cremator Improvements	0	45	0	45	0	90	Funding to ensure maintenance of crematorium infrastructure
Grant Funded Projects	14	3	3	3	3	27	Includes Alney Island and Longlevens Neighbourhood Partnership grant projects
<b>Total</b>	<b>7,537</b>	<b>3,166</b>	<b>922</b>	<b>967</b>	<b>822</b>	<b>13,414</b>	

Financing Source	Capital Financing					
	2017 / 18 £000	2018 / 19 £000	2019 / 20 £000	2020 / 21 £000	2021 / 22 £000	2017 - 2022 £000
Lottery Grants	131	216	0	0	0	346
External Grants (other)	6,377	2,457	587	587	487	10,494
Capital Receipts	1,029	494	50	95	50	1,718
Borrowing	0	0	285	285	285	855
<b>Sub total</b>	<b>7,537</b>	<b>3,166</b>	<b>922</b>	<b>967</b>	<b>822</b>	<b>13,414</b>

Note: Income generated from Kings Quarter acquisitions will offset project borrowing costs for 2018/19. Project funding includes £3m interest free GIFF loan repayable 31/12/18.