

## **Council Plan Extension Priorities for 2020/2021**

### **Priority 1: Working to create a vibrant and prosperous City**

1. Develop a Major Projects Programme to programme and project manage the delivery of priority activity in the city. This includes the Kings Square/Quarter redevelopment, the sale and redevelopment of the Council's former offices (HKP), the redevelopment of the Fleece, St. Oswald's, and the development of the Barbican and Wessex House sites. All schemes to maximise the use of low carbon construction methods and energy production and minimise lifetime carbon costs.
2. Work with housing developers and Registered Providers to minimise the risk of not achieving our 2020/21 target of 718 new homes (180 affordable) as a result of COVID-19.
3. Develop a successful festivals & events programme, including a launch and sustainable programme for Kings Square, and improved coordination of a low-carbon impact festivals and events programme across the City
4. Seek clarity on the process and timescales for City of Culture and explore whether future candidate city status would complement and help drive the City's wider ambitions for culture, events and festivals, history and heritage, social and capital investment, digital and climate action.
5. Develop a clear vision for the Guildhall, Museum and Blackfriars; and a Gloucester Museums Development Plan to access funding streams and create a resilient service
6. Start implementing the digital strategy for the City, including proposals to repurpose the former UK:DRIC
7. Set up a new Place Marketing function

### **Priority 2: Working to maintain a safe and attractive City**

8. Agree a climate change strategy and an action plan and commence its implementation
9. Open the new Robinswood Hill Visitor Centre

### **Priority 3: Working to build strong and resilient communities**

10. Reduce homelessness (including street homelessness) through better prevention and more housing supply to generate more and better-quality temporary accommodation

11. Working with the Gloucester Community Building Collective CIC, further strengthen community building activity across all parts of the City
12. Adopt and implement a Social Value Policy
13. Work with partners to improve the health and wellbeing of our population, in particular through the development of the Blackbridge site
14. Develop ways and structures to harness and sustain the cross-city partnership working evident during the COVID-19 Pandemic to offer systemic accountability for the “State of the City”

**Priority 4: Working to provide great services that ensure value for money**

15. Continue with our ‘channel shift’ programme, enabling our transactional services to be accessible via the website and turning off the face to face channels where we can so that customers can access our services in a modern and efficient manner.
16. Identify commercial opportunities within the city’s Shopmobility service to ensure that the service remains accessible to residents and visitors but also more financially sustainable
17. Develop a commissioning programme for our larger contracts (2020 -2024/5), including the redesign of the waste and recycling service; our IT service; our Business Processing (Revenues and Benefits) service; and Leisure

**Note:** outstanding Council Plan actions in green