

Draft Housing Recovery Plan V3

Desired Outcome	What do we need to do?	How will we measure success?	Who will lead/ be involved?	By when?
Prevention – End Revolving Door of Homelessness				
<p>People threatened with homelessness are identified quickly and supported to prevent them becoming homeless.</p>	<ul style="list-style-type: none"> • Promote information to landlords to increase awareness of the support and advice services available to tenants to help them sustain their tenancies. • Ensure pathways/services are understood by all partners and agencies. Through information sharing/team briefings. • Actively engage with people threatened with homelessness, explore potential outcomes and identify support and housing needs. • Provide/facilitate support to prevent people becoming homeless (e.g. mediation, tenancy advice, financial support). • Explore with partners the opportunity to set up a fund to tackle the threat of potential 		<p>GCC</p> <p>RP's and support providers</p>	

	<p>homelessness, through for example a deposit scheme/rent in advance.</p> <ul style="list-style-type: none"> ➤ Examine existing funding streams to see if they can be repurposed. ➤ Track spending/outcomes to demonstrate cost effectiveness. 			
	<ul style="list-style-type: none"> • Following the immediate Covid-19 crisis, evaluate the Complex Case Cell and consider what form it could be taken forward in. 		Gloucestershire County Council	
	<ul style="list-style-type: none"> • Review the existing housing advice service with a view to re-purposing it to support this outcome more effectively. 		GCC	
<p>Increased understanding of cohorts that are homeless (including rough sleepers) or threatened with homelessness and the reasons they become homeless.</p>	<ul style="list-style-type: none"> • Track experience of rough sleepers, their reasons for homelessness, and identify and implement actions needed to break the cycle of homelessness • Examine the strengths and weaknesses of current methods of data collection and identify gaps. 		<p>Gloucestershire County Council GCC RP's Support providers</p>	

	<ul style="list-style-type: none"> • Identify partners who should contribute to this understanding and them into core contributors. • Establish what data is collected now, by whom, in what form and for what purpose. • Establish whether an external research project needs to be commissioned – particularly in relation to those threatened with homelessness. • Decide what data going forward is needed and from whom. • Share data between partners (subject to data protection). 			
<p>Establish clear understanding of what partners can offer to other stakeholders and their role – both accommodation and support.</p>	<ul style="list-style-type: none"> • Consider a shared forum of commissioners/support providers/accommodation providers at operational level. Purpose to include: <ul style="list-style-type: none"> ➤ early asks for assistance. ➤ establish linkages between partners. • Review existing partnerships such as the Gloucester Homelessness Forum 		<p>GCC RP's and support providers Gloucestershire County Council</p>	

	to see if it is fit for purpose and could take on this role.			
Reduce homelessness from the private rented sector by intervention at an early stage.	<ul style="list-style-type: none"> Establish a "liaison service" to provide low level support/advice to people in the private rented sector. 		GCC	
Low level/medium level support gap addressed.	<ul style="list-style-type: none"> Establish: <ul style="list-style-type: none"> ➤ What low level/support is available now ➤ What is needed? ➤ Who can offer it? ➤ How can it be funded? ➤ Share outcomes and knowledge about both existing and proposed services with partners. 		Gloucestershire County Council GCC Support providers	
Pathways to permanent housing				
Reduced barriers to access via choice based lettings/allocation processes to social housing for those who have historically been marginalised.	<ul style="list-style-type: none"> Examine what the barriers are (previous arrears/anti-social behaviour). Understand barriers and channel appropriate solutions. Review Choice based lettings processes to ensure they are not 		Homeseeker Management Board GCC/other district Councils RP's Customers	

	<p>excluding/biased against specific groups.</p> <ul style="list-style-type: none"> • Housing providers to review their policies and approach to risk. 			
<p>Cohort within hotels and those newly presenting as homeless are segmented according to support needs: floating support/intensive support/can go straight to general needs housing.</p>	<ul style="list-style-type: none"> • Continue on-going process of understanding cohort. Numbers latest. • Work with partners to ensure that plans are put in place for re-housing. • Partners identify accommodation • Partners offer flexibility in allocation criteria. 		<p>Gloucestershire County Council GCC RP's and support providers</p>	
<p>Practical and other essential support measures are in place</p>	<ul style="list-style-type: none"> • Substance and alcohol mis-use services are in place. • Establish joint working arrangements to access furniture for properties that could be made available to homeless individuals. • Shared understanding of being "tenancy ready" developed. 		<p>Gloucestershire County Council/GCC RP's and support providers</p>	

	<ul style="list-style-type: none"> • Decide if “training flats” are an option. • Establish arrangements to ensure other ancillary services are in place such as money advice/life skills. 			
Sufficient and suitable temporary supported housing is in place for those who need it.	<ul style="list-style-type: none"> • Identify gaps in temporary supported housing provision for specific cohorts. • Identify funding opportunities • Commission suitable accommodation with support. 		<p>Gloucestershire County Council/GCC</p> <p>RP's and supported housing providers</p>	
Increase in number of households accommodated through “housing first’ or ‘housing led’ model	<ul style="list-style-type: none"> • Evaluate social impact bond. • Replace/extend social impact bond? Or other model. • Put in place mechanism for replacement or extension. 		<p>Gloucestershire County Council/GCC</p> <p>P3/CCP</p> <p>GCH/Riverside/ Rooftop</p>	
Existing Stock				
Supply of private rented accommodation available to homeless households is increased.	<ul style="list-style-type: none"> • Contact all HMO's and portfolio landlords to identify vacancies and possible referrals. • Promotional material for landlords about incentive scheme and wider comms. 		<p>GCC, letting agents, private landlord organisations</p>	

	<ul style="list-style-type: none"> • Organisations to explore what support they could offer to help encourage landlords and sustain tenancies. • Process for establishing and monitoring existing and future vacancies availability in private rented stock. 			
Number of homes purchased and number leased from the private sector are increased.	<ul style="list-style-type: none"> • Determine target number of units, specification and funding available • Explore opportunities arising from private landlords exiting the market (Contact lettings agents/Landlord forum etc). • Identify suitable units. • Establish standard lease. • Engage all relevant partners. 		GCC RP's/P3 and other supported housing providers	
RP stock that is no longer fit for purpose is brought in to use/remodelled.	<ul style="list-style-type: none"> • Identify stock. • Identify need/numbers • Build on existing schemes. • Identify funding sources. • Prioritise and deliver opportunities. 		GCH Riverside Other RP's	

Existing temporary accommodation schemes are fit for purpose.	<ul style="list-style-type: none"> • Relevant stock identified. • Review vacancy rates. • Plan put in place/financing identified. • Prioritise projects (some already identified). 		GCC Support providers	
Opportunities that arise from repurposing of the high street are taken advantage of to create more affordable housing.	<ul style="list-style-type: none"> • Continuation of existing schemes. • Funding for new schemes. 		GCC	
Student accommodation is brought into use as temporary accommodation temporarily and/ or permanently repurposed.	<ul style="list-style-type: none"> • Contact colleges/universities. • Local agents. • Explore Funding options. 		GCC/providers	
Tourist accommodation that may not survive the economic pressures is considered for use as temporary accommodation/permanent accommodation.	<ul style="list-style-type: none"> • Tourist accommodation registration. • Publicise interest to local agents. • Explore funding opportunities. • Decide if opportunities are practical/cost effective to convert and meet need. 		GCC/providers	

Underused/available office/retail accommodation is considered	<ul style="list-style-type: none"> Publicise interest to local agents. Explore funding opportunities. Consider capital funding loans/grants to landlords to re-purpose their accommodation in return for providing accommodation for homeless households. Decide if opportunities are practical/cost effective to convert and meet need. 		GCC/ housing providers	
New Supply				
Increase in RP stock through purchase of market ready new homes. Potential	<ul style="list-style-type: none"> Identify opportunities to purchase new homes due to developers seeking to dispose of stock because of market conditions. Review suitability against AH standards. Identify and seek funding. 		Housing providers Developers GCC	
Pod type housing via off site construction methods is evaluated and if supported put in place.	<ul style="list-style-type: none"> Option evaluated. Compile list of suitable sites. Identify funding opportunities. 		Salvation Army Other partners GCC	

