

# Gloucester **City Council**

## **REVENUE BUDGET**

**2021/22**

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### **Notes**

The colours indicate the Service Area that each item fall under. These are used to indicate where different items in the Members portfolios fall. The 2020/21 forecast numbers are those at the end of Q2 of 2020/21.

## General Fund Summary 2021/22 - by Service Area

<b>Gloucester City Council</b>	<b>Proposed Budget 2021/22</b>	<b>Place 2021/22</b>	<b>Communities 2021/22</b>	<b>Cultural &amp; Trading 2021/22</b>	<b>Performance &amp; Resources 2021/22</b>	<b>Senior Management 2021/22</b>
<b>Service Expenditure</b>						
Employees	8,591,392	1,846,580	2,446,846	1,445,764	2,126,916	725,287
Premises	3,939,400	490,260	1,444,250	197,800	1,807,090	-
Transport	88,600	10,600	2,100	2,300	72,500	1,100
Supplies and Services	13,844,412	6,813,950	146,100	747,340	3,610,372	2,526,650
Third Party Payments	37,977,600	266,200	686,350	62,100	36,914,150	48,800
Capital Interest Charges	3,380,000	-	-	-	3,380,000	-
<b>Expenditure Total</b>	<b>67,821,404</b>	<b>9,427,590</b>	<b>4,725,646</b>	<b>2,455,304</b>	<b>47,911,028</b>	<b>3,301,837</b>
<b>Service Income</b>						
Grants and Contributions	(38,959,134)	(508,560)	(782,999)	(10,100)	(37,493,075)	(164,400)
Fees and Charges	(8,372,287)	(2,198,425)	(316,800)	(245,825)	(5,583,537)	(27,700)
Other Income	(9,820,234)	(1,069,225)	(1,046,550)	(689,481)	(7,014,978)	-
<b>Income Total</b>	<b>(57,151,655)</b>	<b>(3,776,210)</b>	<b>(2,146,349)</b>	<b>(945,406)</b>	<b>(50,091,590)</b>	<b>(192,100)</b>
<b>Net Service Expenditure / (Income)</b>	<b>10,669,749</b>	<b>5,651,380</b>	<b>2,579,297</b>	<b>1,509,898</b>	<b>(2,180,562)</b>	<b>3,109,737</b>
<b>Corporate Expenditure / (Income)</b>						
Interest Payable	140,100					
Interest Receivable	(718,900)					
Corporate Pension Contribution	3,400,000					
Minimum Revenue Provision	510,200					
Utilisation of PY Earmarked Reserves	(246,000)					
Transfer to Earmarked Reserves	600,000					
<b>Net Operating Expenditure</b>	<b>14,355,149</b>					
Council Tax Precept	(8,039,000)					
Retained Business Rates	(5,392,000)					
Lower Tier Support Grant	(157,000)					
Revenue Support Grant	(87,000)					
New Homes Bonus	(803,000)					
<b>Net Council Position</b>	<b>(122,851)</b>					

## Place Service

### Proposed Budget 2021/22

Head of Service: [Ian Edwards](#)

Place	Proposed Budget	Head of Service	City Growth & Delivery	Waste, Recycling & Streetscene	City Centre Management	Climate Change & Environment
	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22
Employees	1,846,580	100,847	912,074	256,188	316,441	261,030
Premises	490,260	-	17,500	133,400	297,360	42,000
Transport	10,600	-	-	400	-	10,200
Supplies and Services	6,813,950	-	48,400	6,661,200	33,500	70,850
Third Party Payments	266,200	-	223,500	22,300	19,200	1,200
Capital Charges	-	-	-	-	-	-
<b>Expenditure Total</b>	<b>9,427,590</b>	<b>100,847</b>	<b>1,201,474</b>	<b>7,073,488</b>	<b>666,501</b>	<b>385,280</b>
Grants and Contributions	(508,560)	-	(84,350)	(379,760)	(5,000)	(39,450)
Fees and Charges	(2,198,425)	-	(642,300)	(1,245,400)	(310,725)	-
Other Income	(1,069,225)	-	(18,025)	(705,000)	(346,200)	-
<b>Income Total</b>	<b>(3,776,210)</b>	<b>-</b>	<b>(744,675)</b>	<b>(2,330,160)</b>	<b>(661,925)</b>	<b>(39,450)</b>
<b>Net Service Expenditure</b>	<b>5,651,380</b>	<b>100,847</b>	<b>456,799</b>	<b>4,743,328</b>	<b>4,576</b>	<b>345,830</b>

**Communities Service**  
**Proposed Budget 2021/22**

Head of Service: **Ruth Saunders**

<b>Communities</b>	<b>Proposed Budget 2021/22</b>	<b>Head of Service 2021/22</b>	<b>Customer Services 2021/22</b>	<b>Homelessness &amp; Housing 2021/22</b>	<b>Private Sector Hsg 2021/22</b>	<b>Comm Strategy 2021/22</b>	<b>Community Grants 2021/22</b>	<b>Environ Health 2021/22</b>	<b>Aspire Client 2021/22</b>
Employees	2,446,846	101,711	395,478	1,020,928	319,291	609,439	-	-	-
Premises	1,444,250	-	400	1,098,100	-	6,000	-	-	339,750
Transport	2,100	-	-	2,100	-	-	-	-	-
Supplies and Services	146,100	-	5,200	27,000	16,000	97,900	-	-	-
Third Party Payments	686,350	-	-	465,400	200	19,500	115,500	85,750	-
Capital Charges	-	-	-	-	-	-	-	-	-
<b>Expenditure Total</b>	<b>4,725,646</b>	<b>101,711</b>	<b>401,078</b>	<b>2,613,528</b>	<b>335,491</b>	<b>732,839</b>	<b>115,500</b>	<b>85,750</b>	<b>339,750</b>
Grants and Contributions	(782,999)	-	-	(666,124)	(49,850)	(37,025)	-	-	(30,000)
Fees and Charges	(316,800)	-	-	(185,000)	(84,000)	(4,500)	-	(43,300)	-
Other Income	(1,046,550)	-	-	(705,000)	(1,800)	-	-	-	(339,750)
<b>Income Total</b>	<b>(2,146,349)</b>	<b>-</b>	<b>-</b>	<b>(1,556,124)</b>	<b>(135,650)</b>	<b>(41,525)</b>	<b>-</b>	<b>(43,300)</b>	<b>(369,750)</b>
<b>Net Service Expenditure</b>	<b>2,579,297</b>	<b>101,711</b>	<b>401,078</b>	<b>1,057,404</b>	<b>199,841</b>	<b>691,314</b>	<b>115,500</b>	<b>42,450</b>	<b>(30,000)</b>

## Culture Service

### Proposed Budget 2021/22

Head of Service: **Philip Walker**

<b>Cultural &amp; Trading</b>	<b>Proposed Budget 2021/22</b>	<b>Head of Service 2021/22</b>	<b>Museums 2021/22</b>	<b>Guildhall &amp; Blackfriars 2021/22</b>	<b>Events 2021/22</b>	<b>Destination Marketing 2021/22</b>	<b>Shopmobility 2021/22</b>
Employees	1,445,764	101,611	424,995	612,679	104,583	131,386	70,510
Premises	197,800	-	65,000	127,250	-	-	5,550
Transport	2,300	-	1,100	1,200	-	-	-
Supplies and Services	747,340	-	214,190	233,200	215,100	75,000	9,850
Third Party Payments	62,100	-	4,000	58,100	-	-	-
Capital Charges	-	-	-	-	-	-	-
<b>Expenditure Total</b>	<b>2,455,304</b>	<b>101,611</b>	<b>709,285</b>	<b>1,032,429</b>	<b>319,683</b>	<b>206,386</b>	<b>85,910</b>
Grants and Contributions	(10,100)	-	(10,100)	-	-	-	-
Fees and Charges	(245,825)	-	(25,050)	(196,500)	-	-	(24,275)
Other Income	(689,481)	-	(147,100)	(476,581)	(35,000)	(30,000)	(800)
<b>Income Total</b>	<b>(945,406)</b>	<b>-</b>	<b>(182,250)</b>	<b>(673,081)</b>	<b>(35,000)</b>	<b>(30,000)</b>	<b>(25,075)</b>
<b>Net Service Expenditure</b>	<b>1,509,898</b>	<b>101,611</b>	<b>527,035</b>	<b>359,348</b>	<b>284,683</b>	<b>176,386</b>	<b>60,835</b>

**Performance & Resources Service**  
**Proposed Budget 2021/22**

Head of Service: **Jon Topping**

Performance & Resources	Proposed Budget 2021/22	Head of Service 2021/22	Financial & Corporate 2021/22	Revenues & Benefits 2021/22	Internal Audit 2021/22	Democratic &			
						Electoral Services 2021/22	Property Management 2021/22	Parking 2021/22	Cemeteries & Crematorium 2021/22
Employees	2,126,916	101,277	653,403	71,659	-	312,796	513,039	60,701	414,042
Premises	1,807,090	-	-	2,400	-	-	874,340	668,000	262,350
Transport	72,500	100	31,800	100	-	17,300	-	-	23,200
Supplies and Services	3,610,372	-	296,050	2,042,200	-	467,900	304,122	361,200	138,900
Third Party Payments	36,914,150	-	194,000	36,285,350	197,600	26,100	170,100	7,000	34,000
Interest Charges	3,380,000	-	-	-	-	-	3,380,000	-	-
<b>Expenditure Total</b>	<b>47,911,028</b>	<b>101,377</b>	<b>1,175,253</b>	<b>38,401,709</b>	<b>197,600</b>	<b>824,096</b>	<b>5,241,601</b>	<b>1,096,901</b>	<b>872,492</b>
Grants and Contributions	(37,493,075)	-	-	(37,493,075)	-	-	-	-	-
Fees and Charges	(5,583,537)	-	(148,500)	(341,900)	-	-	(237,180)	(2,703,450)	(2,152,507)
Other Income	(7,014,978)	-	(25,000)	(29,000)	-	-	(6,695,150)	(31,725)	(234,103)
<b>Income Total</b>	<b>(50,091,590)</b>	<b>-</b>	<b>(173,500)</b>	<b>(37,863,975)</b>	<b>-</b>	<b>-</b>	<b>(6,932,330)</b>	<b>(2,735,175)</b>	<b>(2,386,610)</b>
<b>Service Expenditure</b>	<b>(2,180,562)</b>	<b>101,377</b>	<b>1,001,753</b>	<b>537,734</b>	<b>197,600</b>	<b>824,096</b>	<b>(1,690,729)</b>	<b>(1,638,274)</b>	<b>(1,514,118)</b>

**Senior Management**  
**Proposed Budget 2021/22**

Portfolio: **Environment & Leader**  
 Head of Service: **Jon McGinty / Jon Topping**  
 Portfolio Holder: **Cllr Richard Cook**

Senior Management	Corporate Management						Human Resources	Transform & Commercial Manager
	Budget 2021/22	Team 2021/22	IT 2021/22	Legal Services 2021/22	Comms 2021/22	2021/22		
Employees	725,287	448,936	41,999	-	-	171,488	62,864	
Premises	-	-	-	-	-	-	-	
Transport	1,100	1,000	-	-	-	100	-	
Supplies and Services	2,526,650	2,100	1,873,900	407,000	87,750	155,900	-	
Third Party Payments	48,800	-	10,000	-	-	38,800	-	
Capital Charges	-	-	-	-	-	-	-	
<b>Expenditure Total</b>	<b>3,301,837</b>	<b>452,036</b>	<b>1,925,899</b>	<b>407,000</b>	<b>87,750</b>	<b>366,288</b>	<b>62,864</b>	
Grants and Contributions	(164,400)	(79,400)	-	-	-	(85,000)	-	
Fees and Charges	(27,700)	-	(27,700)	-	-	-	-	
Other Income	-	-	-	-	-	-	-	
<b>Income Total</b>	<b>(192,100)</b>	<b>(79,400)</b>	<b>(27,700)</b>	<b>-</b>	<b>-</b>	<b>(85,000)</b>	<b>-</b>	
<b>Net Service Expenditure</b>	<b>3,109,737</b>	<b>372,636</b>	<b>1,898,199</b>	<b>407,000</b>	<b>87,750</b>	<b>281,288</b>	<b>62,864</b>	



## General Fund Summary 2021/22 - by Portfolio Holder

<b>Gloucester City Council</b>	<b>Proposed Budget 2021/22</b>	<b>Economic Recovery &amp; Growth 2021/22</b>	<b>Planning &amp; Housing 2021/22</b>	<b>Environment &amp; Leader 2021/22</b>	<b>Communities &amp; Neighbourhood 2021/22</b>	<b>Culture &amp; Leisure 2021/22</b>	<b>Performance &amp; Resources 2021/22</b>
<b>Service Expenditure</b>							
Employees	8,591,392	288,310	712,495	1,771,617	2,121,879	1,375,253	2,321,838
Premises	3,939,400	234,110	-	518,500	1,109,650	532,000	1,545,140
Transport	88,600	-	-	34,800	2,100	2,300	49,400
Supplies and Services	13,844,412	49,000	26,450	6,879,600	150,750	737,490	6,001,122
Third Party Payments	37,977,600	22,700	245,000	153,250	600,600	62,100	36,893,950
Capital Interest Charges	3,380,000	-	-	-	-	-	3,380,000
<b>Expenditure Total</b>	<b>67,821,404</b>	<b>594,120</b>	<b>983,945</b>	<b>9,357,767</b>	<b>3,984,979</b>	<b>2,709,143</b>	<b>50,191,450</b>
<b>Service Income</b>							
Grants and Contributions	(38,959,134)	(5,000)	(34,500)	(548,460)	(752,999)	(40,100)	(37,578,075)
Fees and Charges	(8,372,287)	(280,725)	(748,300)	(3,471,207)	(297,775)	(221,550)	(3,352,730)
Other Income	(9,820,234)	(364,225)	-	(939,103)	(707,600)	(1,028,431)	(6,780,875)
<b>Income Total</b>	<b>(57,151,655)</b>	<b>(649,950)</b>	<b>(782,800)</b>	<b>(4,958,770)</b>	<b>(1,758,374)</b>	<b>(1,290,081)</b>	<b>(47,711,680)</b>
<b>Net Service Expenditure / (Income)</b>	<b>10,669,749</b>	<b>(55,830)</b>	<b>201,145</b>	<b>4,398,997</b>	<b>2,226,605</b>	<b>1,419,062</b>	<b>2,479,770</b>
<b>Corporate Expenditure / (Income)</b>							
Interest Payable	140,100						
Interest Receivable	(718,900)						
Corporate Pension Contribution	3,400,000						
Minimum Revenue Provision	510,200						
Transfer to Earmarked Reserves	354,000						
<b>Net Operating Expenditure</b>	<b>14,355,149</b>						
Council Tax Precept	(8,039,000)						
Retained Business Rates	(5,392,000)						
Lower Tier Support Grant	(157,000)						
Revenue Support Grant	(87,000)						
New Homes Bonus	(803,000)						
<b>Net Council Position</b>	<b>(122,851)</b>						

## Economic Recovery & Growth

### Proposed Budget 2021/22

Portfolio Holder: **CLlr Dawn Melvin**

<b>Economic Recovery &amp; Growth</b>	<b>Proposed Budget 2021/22</b>	<b>Place</b>		
		<b>Economic Developmt 2021/22</b>	<b>Licensing 2021/22</b>	<b>Markets &amp; Street Trdg 2021/22</b>
Employees	288,310	138,831	119,859	29,620
Premises	234,110	17,500	8,100	208,510
Transport	-	-	-	-
Supplies and Services	49,000	19,000	4,200	25,800
Third Party Payments	22,700	13,500	9,200	-
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>594,120</b>	<b>188,831</b>	<b>141,359</b>	<b>263,930</b>
Grants and Contributions	(5,000)	-	(5,000)	-
Fees and Charges	(280,725)	-	(276,225)	(4,500)
Other Income	(364,225)	(18,025)	-	(346,200)
<b>Income Total</b>	<b>(649,950)</b>	<b>(18,025)</b>	<b>(281,225)</b>	<b>(350,700)</b>
<b>Net Service Expenditure</b>	<b>(55,830)</b>	<b>170,806</b>	<b>(139,866)</b>	<b>(86,770)</b>

## Planning and Housing Strategy

### Proposed Budget 2021/22

Portfolio Holder: **Cllr Andrew Gravells**

<b>Planning and Housing Strategy</b>	<b>Proposed Budget 2021/22</b>	<b>Place</b>		<b>P&amp;R</b>
		<b>Planning &amp; Plan Policy 2021/22</b>	<b>CIL 2021/22</b>	<b>Land Charges 2021/22</b>
Employees	712,495	712,495	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	26,450	26,350	-	100
Third Party Payments	245,000	185,000	25,000	35,000
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>983,945</b>	<b>923,845</b>	<b>25,000</b>	<b>35,100</b>
Grants and Contributions	(34,500)	(34,500)	-	-
Fees and Charges	(748,300)	(617,300)	(25,000)	(106,000)
Other Income	-	-	-	-
<b>Income Total</b>	<b>(782,800)</b>	<b>(651,800)</b>	<b>(25,000)</b>	<b>(106,000)</b>
<b>Net Service Expenditure</b>	<b>201,145</b>	<b>272,045</b>	<b>-</b>	<b>(70,900)</b>

**Environment**

**Proposed Budget 2021/22**

Portfolio Holder: **Clr Richard Cook**

Environment	Proposed Budget 2021/22	Place					P&R	Comm	Snr Mgt	Snr Mgt
		Waste & Recycling 2021/22	Streetcare & Parks 2021/22	Countryside 2021/22	Climate Change & Environment 2021/22	Heritage 2021/22	Cem & Crem 2021/22	Environ Health 2021/22	Senior Managemt 2021/22	Transform & Commercial 2021/22
Employees	1,771,617	-	423,149	102,498	158,532	161,595	414,042	-	448,936	62,864
Premises	518,500	-	214,150	17,000	25,000	-	262,350	-	-	-
Transport	34,800	-	400	10,200	-	-	23,200	-	1,000	-
Supplies and Services	6,879,600	6,590,100	74,600	2,100	68,750	3,050	138,900	-	2,100	-
Third Party Payments	153,250	12,500	19,800	1,000	200	-	34,000	85,750	-	-
Capital Charges	-	-	-	-	-	-	-	-	-	-
<b>Expenditure Total</b>	<b>9,357,767</b>	<b>6,602,600</b>	<b>732,099</b>	<b>132,798</b>	<b>252,482</b>	<b>164,645</b>	<b>872,492</b>	<b>85,750</b>	<b>452,036</b>	<b>62,864</b>
Grants and Contributions	(548,460)	(325,960)	(53,800)	(35,000)	(4,450)	(49,850)	-	-	(79,400)	-
Fees and Charges	(3,471,207)	(1,052,300)	(223,100)	-	-	-	(2,152,507)	(43,300)	-	-
Other Income	(939,103)	(670,000)	(35,000)	-	-	-	(234,103)	-	-	-
<b>Income Total</b>	<b>(4,958,770)</b>	<b>(2,048,260)</b>	<b>(311,900)</b>	<b>(35,000)</b>	<b>(4,450)</b>	<b>(49,850)</b>	<b>(2,386,610)</b>	<b>(43,300)</b>	<b>(79,400)</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>4,398,997</b>	<b>4,554,340</b>	<b>420,199</b>	<b>97,798</b>	<b>248,032</b>	<b>114,795</b>	<b>(1,514,118)</b>	<b>42,450</b>	<b>372,636</b>	<b>62,864</b>

## Communities and Neighbourhoods

### Proposed Budget 2021/22

Portfolio Holder: **Cllr Jennie Watkins**

Communities and Neighbourhoods	Proposed Budget 2021/22	Communities				Culture
		Homelessness & Housing 2021/22	Private Sector Hsg 2021/22	Comm Strategy 2021/22	Community Grants 2021/22	Shopmobility 2021/22
Employees	2,121,879	1,020,928	319,291	711,150	-	70,510
Premises	1,109,650	1,098,100	-	6,000	-	5,550
Transport	2,100	2,100	-	-	-	-
Supplies and Services	150,750	27,000	16,000	97,900	-	9,850
Third Party Payments	600,600	465,400	200	19,500	115,500	-
Capital Charges	-	-	-	-	-	-
<b>Expenditure Total</b>	<b>3,984,979</b>	<b>2,613,528</b>	<b>335,491</b>	<b>834,550</b>	<b>115,500</b>	<b>85,910</b>
Grants and Contributions	(752,999)	(666,124)	(49,850)	(37,025)	-	-
Fees and Charges	(297,775)	(185,000)	(84,000)	(4,500)	-	(24,275)
Other Income	(707,600)	(705,000)	(1,800)	-	-	(800)
<b>Income Total</b>	<b>(1,758,374)</b>	<b>(1,556,124)</b>	<b>(135,650)</b>	<b>(41,525)</b>	<b>-</b>	<b>(25,075)</b>
<b>Net Service Expenditure</b>	<b>2,226,605</b>	<b>1,057,404</b>	<b>199,841</b>	<b>793,025</b>	<b>115,500</b>	<b>60,835</b>

## Culture & Leisure

### Proposed Budget 2021/22

Portfolio Holder: **Cllr Steve Morgan**

Culture & Leisure	Proposed Budget 2021/22	Culture				Comm
		Museums 2021/22	Guildhall & Blackfriars 2021/22	Events 2021/22	Destination Marketing 2021/22	Aspire 2021/22
Employees	1,375,253	475,801	663,484	104,583	131,386	-
Premises	532,000	65,000	127,250	-	-	339,750
Transport	2,300	1,100	1,200	-	-	-
Supplies and Services	737,490	214,190	233,200	215,100	75,000	-
Third Party Payments	62,100	4,000	58,100	-	-	-
Capital Charges	-	-	-	-	-	-
<b>Expenditure Total</b>	<b>2,709,143</b>	<b>760,091</b>	<b>1,083,234</b>	<b>319,683</b>	<b>206,386</b>	<b>339,750</b>
Grants and Contributions	(40,100)	(10,100)	-	-	-	(30,000)
Fees and Charges	(221,550)	(25,050)	(196,500)	-	-	-
Other Income	(1,028,431)	(147,100)	(476,581)	(35,000)	(30,000)	(339,750)
<b>Income Total</b>	<b>(1,290,081)</b>	<b>(182,250)</b>	<b>(673,081)</b>	<b>(35,000)</b>	<b>(30,000)</b>	<b>(369,750)</b>
<b>Net Service Expenditure</b>	<b>1,419,062</b>	<b>577,841</b>	<b>410,153</b>	<b>284,683</b>	<b>176,386</b>	<b>(30,000)</b>

**Performance & Resources**  
**Proposed Budget 2021/22**

Portfolio Holder: Cllr Hannah Norman

Performance & Resources	Proposed Budget 2021/22	P&R					P&R			P&R			P&R	Comm
		Financial & Corporate 2021/22	Revenues & Benefits 2021/22	IT 2021/22	Parking 2021/22	Democratic Services 2021/22	Asset Managemt 2021/22	Commercial Property 2021/22	SWRDA 2021/22	Internal Audit 2021/22	HR & Comms 2021/22	Legal Services 2021/22	Housing Subsidy 2021/22	Customer Services 2021/22
Employees	2,321,838	754,680	71,659	41,999	60,701	312,796	513,039	-	-	-	171,488	-	-	395,478
Premises	1,545,140	-	2,400	-	668,000	-	552,710	303,950	17,680	-	-	-	-	400
Transport	49,400	31,900	100	-	-	17,300	-	-	-	100	-	-	-	-
Supplies and Services	6,001,122	295,950	2,042,200	1,873,900	361,200	467,900	32,900	271,222	-	243,650	407,000	-	-	5,200
Third Party Payments	36,893,950	159,000	146,850	10,000	7,000	26,100	2,600	167,500	-	197,600	38,800	-	36,138,500	-
Capital Charges	3,380,000	-	-	-	-	-	-	3,380,000	-	-	-	-	-	-
<b>Expenditure Total</b>	<b>50,191,450</b>	<b>1,241,530</b>	<b>2,263,209</b>	<b>1,925,899</b>	<b>1,096,901</b>	<b>824,096</b>	<b>1,101,249</b>	<b>4,122,672</b>	<b>17,680</b>	<b>197,600</b>	<b>454,038</b>	<b>407,000</b>	<b>36,138,500</b>	<b>401,078</b>
Grants and Contributions	(37,578,075)	-	(977,175)	-	-	-	-	-	-	-	(85,000)	-	(36,515,900)	-
Fees and Charges	(3,352,730)	(42,500)	(341,900)	(27,700)	(2,703,450)	-	(50,000)	(94,500)	(92,680)	-	-	-	-	-
Other Income	(6,780,875)	(25,000)	(29,000)	-	(31,725)	-	(50,000)	(6,645,150)	-	-	-	-	-	-
<b>Income Total</b>	<b>(47,711,680)</b>	<b>(67,500)</b>	<b>(1,348,075)</b>	<b>(27,700)</b>	<b>(2,735,175)</b>	<b>-</b>	<b>(100,000)</b>	<b>(6,739,650)</b>	<b>(92,680)</b>	<b>-</b>	<b>(85,000)</b>	<b>-</b>	<b>(36,515,900)</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>2,479,770</b>	<b>1,174,030</b>	<b>915,134</b>	<b>1,898,199</b>	<b>(1,638,274)</b>	<b>824,096</b>	<b>1,001,249</b>	<b>(2,616,978)</b>	<b>(75,000)</b>	<b>197,600</b>	<b>369,038</b>	<b>407,000</b>	<b>(377,400)</b>	<b>401,078</b>

**Place - Head of Service  
Budget 2021/22**

# **Portfolio: Economic Recovery & Growth (ED)**  
# **Head of Service: Ian Edwards**  
**Portfolio Holder: Cllr Dawn Melvin**

Head of Place	Budget 2021/22
Employees	100,847
Premises	-
Transport	-
Supplies and Services	-
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>100,847</b>
Grants and Contributions	-
Fees and Charges	-
Other Income	-
<b>Income Total</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>100,847</b>

Budget 2020/21	Increase / (Decrease)
100,083	764
-	-
-	-
-	-
-	-
-	-
<b>100,083</b>	<b>764</b>
-	-
-	-
-	-
<b>100,083</b>	<b>764</b>

Forecast 2020/21
108,198
-
-
-
10,902
-
<b>119,100</b>
-
-
-
<b>119,100</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Head of Place</a>	-	-
<b>Totals</b>	<b>-</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
100,847	764
<b>100,847</b>	<b>764</b>

Forecast 2020/21
119,100
<b>119,100</b>



**Planning & Planning Policy  
2020/21**

# Portfolio: **Planning & Housing Strategy**  
# Head of Service: **Ian Edwards**  
Portfolio Holder: **CLlr Andrew Gravells**

Planning & Planning Policy	Budget 2021/22
Employees	712,495
Premises	-
Transport	-
Supplies and Services	26,350
Third Party Payments	185,000
Capital Charges	-
<b>Expenditure Total</b>	<b>923,845</b>
Grants and Contributions	(34,500)
Fees and Charges	(617,300)
Other Income	-
<b>Income Total</b>	<b>(651,800)</b>
<b>Net Service Expenditure</b>	<b>272,045</b>

Budget 2020/21	Increase / (Decrease)
715,404	(2,909)
-	-
-	-
26,350	-
382,000	(197,000)
-	-
<b>1,123,754</b>	<b>(199,909)</b>
-	(34,500)
(717,300)	100,000
-	-
<b>(717,300)</b>	<b>65,500</b>
<b>406,454</b>	<b>(134,409)</b>

Forecast 2020/21
759,965
-
55
31,008
395,611
-
<b>1,186,638</b>
(34,310)
(599,186)
-
<b>(633,496)</b>
<b>553,142</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Growth Delivery Manager</a>	-	-
<a href="#">Building Control</a>	-	-
<a href="#">Development Management</a>	(651,800)	65,500
<a href="#">Planning Policy</a>	-	-
<b>Totals</b>	<b>(651,800)</b>	<b>65,500</b>

Expense Budget	
2021/22	Inc / (Dec)
89,925	665
50,000	5,000
558,540	38,894
225,380	(244,468)
<b>923,845</b>	<b>(199,909)</b>

Forecast	
Income	Expenditure
-	84,749
-	58,611
(615,904)	565,349
(17,592)	477,929
<b>(633,496)</b>	<b>1,186,638</b>

**Heritage and Historic Buildings  
2020/21**

# Portfolio: **Environment**  
# Head of Service: **Ian Edwards**  
Portfolio Holder: **CLlr Richard Cook**

Heritage and Historic Buildings	Budget 2021/22
Employees	161,595
Premises	-
Transport	-
Supplies and Services	3,050
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>164,645</b>
Grants and Contributions	(49,850)
Fees and Charges	-
Other Income	-
<b>Income Total</b>	<b>(49,850)</b>
<b>Net Service Expenditure</b>	<b>114,795</b>

Budget 2020/21	Increase / (Decrease)
143,664	17,931
-	-
-	-
3,050	-
-	-
-	-
<b>146,714</b>	<b>17,931</b>
(31,600)	(18,250)
-	-
-	-
<b>(31,600)</b>	<b>(18,250)</b>
<b>115,114</b>	<b>(319)</b>

Forecast 2020/21
164,194
-
-
340
-
-
<b>164,534</b>
(45,267)
-
-
<b>(45,267)</b>
<b>119,267</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Heritage</a>	-	-
<a href="#">Historic Buildings</a>	(49,850)	(18,250)
<b>Totals</b>	<b>(49,850)</b>	<b>(18,250)</b>

Expense Budget	
2021/22	Inc / (Dec)
116,558	1,345
48,087	16,586
<b>164,645</b>	<b>17,931</b>

Forecast	
Income	Expenditure
-	119,267
(45,267)	45,267
<b>(45,267)</b>	<b>164,534</b>

**Community Infrastructure Levy  
2020/21**

# Portfolio: **Planning & Housing Strategy**  
# Head of Service: **Ian Edwards**  
Portfolio Holder: **CLlr Andrew Gravells**

Community Infrastructure Levy	Budget 2021/22
Employees	-
Premises	-
Transport	-
Supplies and Services	-
Third Party Payments	25,000
Capital Charges	-
<b>Expenditure Total</b>	<b>25,000</b>
Grants and Contributions	-
Fees and Charges	(25,000)
Other Income	-
<b>Income Total</b>	<b>(25,000)</b>
<b>Net Service Expenditure</b>	<b>0</b>

Budget 2020/21	Increase / (Decrease)
-	-
-	-
-	-
-	-
-	25,000
-	-
<b>0</b>	<b>25,000</b>
-	-
-	(25,000)
-	-
<b>-</b>	<b>(25,000)</b>
<b>0</b>	<b>0</b>

Forecast 2020/21
-
-
-
3,058
211,066
-
<b>214,124</b>
-
(214,124)
-
<b>(214,124)</b>
<b>1</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Community Infrastructure Levy</a>	(25,000)	(25,000)
<b>Totals</b>	<b>(25,000)</b>	<b>(25,000)</b>

Expense Budget	
2021/22	Inc / (Dec)
25,000	25,000
<b>25,000</b>	<b>25,000</b>

Forecast	
Income	Expenditure
(214,124)	214,124
<b>(214,124)</b>	<b>214,124</b>

**Licensing  
2020/21**

# Portfolio: **Economic Recovery & Growth**  
# Head of Service: **Ian Edwards**  
Portfolio Holder: **CLlr Dawn Melvin**

Licensing	Budget 2021/22
Employees	119,859
Premises	8,100
Transport	-
Supplies and Services	4,200
Third Party Payments	9,200
Capital Charges	-
<b>Expenditure Total</b>	<b>141,359</b>
Grants and Contributions	(5,000)
Fees and Charges	(276,225)
Other Income	-
<b>Income Total</b>	<b>(281,225)</b>
<b>Net Service Expenditure</b>	<b>(139,866)</b>

Budget 2020/21	Increase / (Decrease)
120,282	(423)
8,000	100
-	-
4,200	-
9,200	-
-	-
<b>141,682</b>	<b>(323)</b>
(5,000)	-
(276,225)	-
-	-
<b>(281,225)</b>	<b>-</b>
<b>(139,543)</b>	<b>(323)</b>

Forecast 2020/21
119,937
-
-
2,651
600
-
<b>123,188</b>
-
(206,306)
-
<b>(206,306)</b>
<b>(83,118)</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Hackney Carriage Licenses</a>	(123,500)	-
<a href="#">Taxi Marshalling Scheme</a>	(5,000)	-
<a href="#">Other Licenses</a>	(152,725)	-
<b>Totals</b>	<b>(281,225)</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
12,100	(800)
8,100	100
121,159	377
<b>141,359</b>	<b>(323)</b>

Forecast	
Income	Expenditure
(100,851)	1,643
-	-
(105,455)	121,545
<b>(206,306)</b>	<b>123,188</b>

**Economic Development  
2020/21**

# Portfolio: **Economic Recovery & Growth (ED)**  
# Head of Service: **Ian Edwards**  
Portfolio Holder: **CLlr Dawn Melvin**

<b>Economic Development</b>	<b>Budget 2021/22</b>
Employees	<b>37,984</b>
Premises	<b>17,500</b>
Transport	-
Supplies and Services	<b>19,000</b>
Third Party Payments	<b>13,500</b>
Capital Charges	-
<b>Expenditure Total</b>	<b>87,984</b>
Grants and Contributions	-
Fees and Charges	-
Other Income	<b>(18,025)</b>
<b>Income Total</b>	<b>(18,025)</b>
<b>Net Service Expenditure</b>	<b>69,959</b>

<b>Budget 2020/21</b>	<b>Increase / (Decrease)</b>
75,249	(37,265)
9,000	8,500
-	-
19,000	-
13,500	-
-	-
<b>116,749</b>	<b>(28,765)</b>
-	-
-	-
<b>(18,025)</b>	-
<b>(18,025)</b>	-
<b>98,724</b>	<b>(28,765)</b>

<b>Forecast 2020/21</b>
32,944
17,152
-
20,301
13,500
-
<b>83,897</b>
-
-
-
<b>83,897</b>

<b>Summary By Service Area 2020-21</b>	<b>Income Budget</b>	
	<b>2021/22</b>	<b>Inc / (Dec)</b>
<a href="#">Economic Development</a>	-	-
<a href="#">Sponsorship</a>	<b>(18,025)</b>	-
<a href="#">Kings Quarter Regeneration (Revenue)</a>	-	-
<b>Totals</b>	<b>(18,025)</b>	-

<b>Expense Budget</b>	
<b>2021/22</b>	<b>Inc / (Dec)</b>
<b>70,484</b>	(37,265)
-	-
<b>17,500</b>	8,500
<b>87,984</b>	<b>(28,765)</b>

<b>Forecast</b>	
<b>Income</b>	<b>Expenditure</b>
-	66,745
-	-
-	17,152
-	<b>83,897</b>

**City Centre Management  
2020/21**

# Portfolio: **Environment** (Streetcare & Parks)  
# Head of Service: **Ian Edwards**  
Portfolio Holder: **CLlr Richard Cook**

City Centre Management	Budget 2021/22
Employees	166,962
Premises	80,750
Transport	-
Supplies and Services	3,500
Third Party Payments	10,000
Capital Charges	-
<b>Expenditure Total</b>	<b>261,212</b>
Grants and Contributions	-
Fees and Charges	(30,000)
Other Income	-
<b>Income Total</b>	<b>(30,000)</b>
<b>Net Service Expenditure</b>	<b>231,212</b>

Budget 2020/21	Increase / (Decrease)
164,842	2,120
83,240	(2,490)
-	-
5,000	(1,500)
14,500	(4,500)
-	-
<b>267,582</b>	<b>(6,370)</b>
-	-
(21,000)	(9,000)
-	-
<b>(21,000)</b>	<b>(9,000)</b>
<b>246,582</b>	<b>(15,370)</b>

Forecast 2020/21
148,907
79,358
-
9,915
6,007
-
<b>244,186</b>
-
(13,956)
-
<b>(13,956)</b>
<b>230,231</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">City Centre Improvement</a>	(30,000)	(9,000)
<a href="#">Stray Dogs Service</a>	-	-
<b>Totals</b>	<b>(30,000)</b>	<b>(9,000)</b>

Expense Budget	
2021/22	Inc / (Dec)
251,212	(770)
10,000	(5,600)
<b>261,212</b>	<b>(6,370)</b>

Forecast	
Income	Expenditure
(13,826)	238,180
(130)	6,007
<b>(13,956)</b>	<b>244,186</b>

**Markets  
2020/21**

# **Portfolio: Economic Recovery & Growth**  
# **Head of Service: Ian Edwards**  
**Portfolio Holder: Cllr Dawn Melvin**

Markets	Budget 2021/22
Employees	29,620
Premises	208,510
Transport	-
Supplies and Services	25,800
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>263,930</b>
Grants and Contributions	-
Fees and Charges	(4,500)
Other Income	(346,200)
<b>Income Total</b>	<b>(350,700)</b>
<b>Net Service Expenditure</b>	<b>(86,770)</b>

Budget 2020/21	Increase / (Decrease)
30,591	(971)
169,415	39,095
-	-
26,800	(1,000)
-	-
-	-
<b>226,806</b>	<b>37,124</b>
-	-
(43,800)	39,300
(312,500)	(33,700)
<b>(356,300)</b>	<b>5,600</b>
<b>(129,494)</b>	<b>42,724</b>

Forecast 2020/21
39,953
175,373
-
19,943
10,098
-
<b>245,366</b>
-
(5,159)
(162,893)
<b>(168,052)</b>
<b>77,315</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Kings Square</a>	-	10,500
<a href="#">Farmers Market</a>	(5,000)	-
<a href="#">Eastgate Market</a>	(256,700)	(4,900)
<a href="#">Hempsted</a>	(35,000)	-
<a href="#">Street Trading Licenses</a>	(54,000)	-
<b>Totals</b>	<b>(350,700)</b>	<b>5,600</b>

Expense Budget	
2021/22	Inc / (Dec)
-	(3,100)
-	-
240,920	45,624
19,160	-
3,850	(5,400)
<b>263,930</b>	<b>37,124</b>

Forecast	
Income	Expenditure
-	2,246
(3,900)	-
(115,993)	226,592
(2,074)	15,668
(46,085)	861
<b>(168,052)</b>	<b>245,366</b>

**Waste and Recycling Contract  
2020/21**

# Portfolio: **Environment**  
# Head of Service: **Ian Edwards**  
Portfolio Holder: **CLlr Richard Cook**

Waste and Recycling Contract	Budget 2021/22
Employees	-
Premises	-
Transport	-
Supplies and Services	<b>6,590,100</b>
Third Party Payments	<b>12,500</b>
Capital Charges	-
<b>Expenditure Total</b>	<b>6,602,600</b>
Grants and Contributions	<b>(325,960)</b>
Fees and Charges	<b>(1,052,300)</b>
Other Income	<b>(670,000)</b>
<b>Income Total</b>	<b>(2,048,260)</b>
<b>Net Service Expenditure</b>	<b>4,554,340</b>

Budget 2020/21	Increase / (Decrease)
-	-
-	-
-	-
6,041,100	549,000
12,500	-
-	-
<b>6,053,600</b>	<b>549,000</b>
(325,960)	-
(813,300)	(239,000)
(670,000)	-
<b>(1,809,260)</b>	<b>(239,000)</b>
<b>4,244,340</b>	<b>310,000</b>

Forecast 2020/21
-
-
-
6,635,213
2,874
-
<b>6,638,087</b>
(323,984)
(1,009,888)
(645,624)
<b>(1,979,497)</b>
<b>4,658,590</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Net Contract Fee and Premises</a>	-	-
Recycling Grants	<b>(325,960)</b>	-
Recycling Credits	<b>(670,000)</b>	-
<a href="#">Green Waste</a>	<b>(975,000)</b>	(239,000)
<a href="#">Bulky Waste</a>	<b>(77,300)</b>	-
<b>Totals</b>	<b>(2,048,260)</b>	<b>(239,000)</b>

Expense Budget	
2021/22	Inc / (Dec)
<b>5,641,100</b>	(400,000)
-	-
-	-
<b>961,500</b>	949,000
-	-
<b>6,602,600</b>	<b>549,000</b>

Forecast	
Income	Expenditure
-	6,459,132
(323,984)	-
(645,624)	-
(920,000)	178,955
(89,888)	-
<b>(1,979,497)</b>	<b>6,638,087</b>



**Streetcare  
2020/21**

# Portfolio: **Environment** (Streetcare & Parks)  
# Head of Service: **Ian Edwards**  
Portfolio Holder: **CLlr Richard Cook**

Streetcare	Budget 2021/22
Employees	197,832
Premises	91,300
Transport	400
Supplies and Services	71,100
Third Party Payments	5,800
Capital Charges	-
<b>Expenditure Total</b>	<b>366,432</b>
Grants and Contributions	(32,000)
Fees and Charges	(193,100)
Other Income	-
<b>Income Total</b>	<b>(225,100)</b>
<b>Net Service Expenditure</b>	<b>141,332</b>

Budget 2020/21	Increase / (Decrease)
158,894	38,938
94,870	(3,570)
400	-
71,100	-
5,800	-
-	-
<b>331,064</b>	<b>35,368</b>
(32,000)	-
(193,100)	-
-	-
<b>(225,100)</b>	<b>-</b>
<b>105,964</b>	<b>35,368</b>

Forecast 2020/21
160,641
95,670
2,829
213,240
6,689
-
<b>479,068</b>
-
(194,113)
(7,716)
<b>(201,829)</b>
<b>277,240</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Streetcare Team</a>	(225,100)	-
<a href="#">Public Toilets</a>	-	-
<b>Totals</b>	<b>(225,100)</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
357,832	41,428
8,600	(6,060)
<b>366,432</b>	<b>35,368</b>

Forecast	
Income	Expenditure
(201,716)	472,448
(113)	6,620
<b>(201,829)</b>	<b>479,068</b>

**Parks Management  
2020/21**

# Portfolio: **Environment** (Streetcare & Parks)  
# Head of Service: **Ian Edwards**  
Portfolio Holder: **CLlr Richard Cook**

Parks Management	Budget 2021/22
Employees	58,355
Premises	42,100
Transport	-
Supplies and Services	-
Third Party Payments	4,000
Capital Charges	-
<b>Expenditure Total</b>	<b>104,455</b>
Grants and Contributions	(21,800)
Fees and Charges	-
Other Income	(35,000)
<b>Income Total</b>	<b>(56,800)</b>
<b>Net Service Expenditure</b>	<b>47,655</b>

Budget 2020/21	Increase / (Decrease)
58,025	330
42,730	(630)
-	-
-	-
4,000	-
-	-
<b>104,755</b>	<b>(300)</b>
(21,800)	-
-	-
(35,000)	-
<b>(56,800)</b>	<b>-</b>
<b>47,955</b>	<b>(300)</b>

Forecast 2020/21
62,170
47,961
-
-
4,000
-
<b>114,132</b>
(20,002)
-
(27,461)
<b>(47,463)</b>
<b>66,669</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Parks Management</a>	(35,000)	-
<a href="#">Allotments</a>	(21,800)	-
<b>Totals</b>	<b>(56,800)</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
94,955	800
9,500	(1,100)
<b>104,455</b>	<b>(300)</b>

Forecast	
Income	Expenditure
(27,461)	98,655
(20,002)	15,477
<b>(47,463)</b>	<b>114,132</b>

**Climate Change / Environment  
2020/21**

# Portfolio: **Environment**  
# Head of Service: **Ian Edwards**  
Portfolio Holder: **CLlr Richard Cook**

Climate Change / Environment	Budget 2021/22
Employees	158,532
Premises	25,000
Transport	-
Supplies and Services	68,750
Third Party Payments	200
Capital Charges	-
<b>Expenditure Total</b>	<b>252,482</b>
Grants and Contributions	(4,450)
Fees and Charges	-
Other Income	-
<b>Income Total</b>	<b>(4,450)</b>
<b>Net Service Expenditure</b>	<b>248,032</b>

Budget 2020/21	Increase / (Decrease)
163,167	(4,635)
25,000	-
-	-
63,500	5,250
200	-
-	-
<b>251,867</b>	<b>615</b>
-	(4,450)
-	-
-	-
<b>-</b>	<b>(4,450)</b>
<b>251,867</b>	<b>(3,835)</b>

Forecast 2020/21
152,799
25,165
60
71,634
14,025
-
<b>263,682</b>
(4,450)
-
-
<b>(4,450)</b>
<b>259,232</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Climate Change</a>	-	-
<a href="#">Sevenside Project</a>	(4,450)	(4,450)
<a href="#">Flooding and Drainage</a>	-	-
<b>Totals</b>	<b>(4,450)</b>	<b>(4,450)</b>

Expense Budget	
2021/22	Inc / (Dec)
151,949	(10,418)
6,583	6,583
93,950	4,450
<b>252,482</b>	<b>615</b>

Forecast	
Income	Expenditure
-	164,162
(4,450)	6,207
-	93,314
<b>(4,450)</b>	<b>263,682</b>

**Countryside Unit  
2020/21**

# Portfolio: **Environment**  
# Head of Service: **Ian Edwards**  
Portfolio Holder: **CLlr Richard Cook**

Countryside Unit	Budget 2021/22
Employees	102,498
Premises	17,000
Transport	10,200
Supplies and Services	2,100
Third Party Payments	1,000
Capital Charges	-
<b>Expenditure Total</b>	<b>132,798</b>
Grants and Contributions	(35,000)
Fees and Charges	-
Other Income	-
<b>Income Total</b>	<b>(35,000)</b>
<b>Net Service Expenditure</b>	<b>97,798</b>

Budget 2020/21	Increase / (Decrease)
117,658	(15,160)
16,350	650
9,200	1,000
2,100	-
1,000	-
-	-
<b>146,308</b>	<b>(13,510)</b>
(35,000)	-
-	-
-	-
<b>(35,000)</b>	<b>-</b>
<b>111,308</b>	<b>(13,510)</b>

Forecast 2020/21
108,899
21,627
11,557
7,116
663
-
<b>149,861</b>
(40,449)
-
(4,616)
<b>(45,065)</b>
<b>104,796</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
Countryside Unit	(35,000)	-
<b>Totals</b>	<b>(35,000)</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
132,798	(13,510)
<b>132,798</b>	<b>(13,510)</b>

Forecast	
Income	Expenditure
(45,065)	149,861
<b>(45,065)</b>	<b>149,861</b>

**Communities - Head of Service  
2020/21**

# Portfolio: **Communities & Neighbourhoods (CS)**  
# Head of Service: **Ruth Saunders**  
Portfolio Holder: **CLlr Jennie Watkins**

Head of Communities	Budget 2021/22
Employees	101,711
Premises	-
Transport	-
Supplies and Services	-
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>101,711</b>
Grants and Contributions	-
Fees and Charges	-
Other Income	-
<b>Income Total</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>101,711</b>

Budget 2020/21	Increase / (Decrease)
87,260	14,451
-	-
-	-
-	-
-	-
-	-
<b>87,260</b>	<b>14,451</b>
-	-
-	-
<b>87,260</b>	<b>14,451</b>

Forecast 2020/21
92,246
-
14
-
-
-
<b>92,260</b>
-
-
-
<b>92,260</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Head of Communities</a>	-	-
<b>Totals</b>	<b>-</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
101,711	14,451
<b>101,711</b>	<b>14,451</b>

Forecast	
Income	Expenditure
-	92,260
-	<b>92,260</b>

**Aspire Leisure  
2020/21**

# Portfolio: **Culture & Leisure**  
# Head of Service: **Ruth Saunders**  
Portfolio Holder: **CLlr Steve Morgan**

Aspire Leisure	Budget 2021/22
Employees	-
Premises	<b>339,750</b>
Transport	-
Supplies and Services	-
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>339,750</b>
Grants and Contributions	<b>(30,000)</b>
Fees and Charges	-
Other Income	<b>(339,750)</b>
<b>Income Total</b>	<b>(369,750)</b>
<b>Net Service Expenditure</b>	<b>(30,000)</b>

Budget 2020/21	Increase / (Decrease)
-	-
-	339,750
-	-
-	-
-	-
-	-
-	<b>339,750</b>
(30,000)	-
-	-
-	(339,750)
<b>(30,000)</b>	<b>(339,750)</b>
<b>(30,000)</b>	-

Forecast 2020/21
-
303,377
-
10,000
6,066
-
<b>319,443</b>
3,827
(1,114)
-
<b>2,713</b>
<b>322,156</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Aspire Client</a>	<b>(369,750)</b>	(339,750)
<b>Totals</b>	<b>(369,750)</b>	<b>(339,750)</b>

Expense Budget	
2021/22	Inc / (Dec)
<b>339,750</b>	339,750
<b>339,750</b>	<b>339,750</b>

Forecast	
Income	Expenditure
2,713	319,443
<b>2,713</b>	<b>319,443</b>

**Customer Services  
2020/21**

# Portfolio: Performance & Resources  
# Head of Service: Ruth Saunders  
Portfolio Holder: Cllr Hannah Norman

Customer Services	Budget 2021/22
Employees	395,478
Premises	400
Transport	-
Supplies and Services	5,200
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>401,078</b>
Grants and Contributions	-
Fees and Charges	-
Other Income	-
<b>Income Total</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>401,078</b>

Budget 2020/21	Increase / (Decrease)
458,289	(62,811)
-	400
-	-
5,400	(200)
100	(100)
-	-
<b>463,789</b>	<b>(62,711)</b>
-	-
-	-
-	-
<b>463,789</b>	<b>(62,711)</b>

Forecast 2020/21
432,926
7,285
-
4,457
-
-
<b>444,667</b>
-
-
-
<b>444,667</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Customer Services Team</a>	-	-
<b>Totals</b>	<b>-</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
401,078	(62,711)
<b>401,078</b>	<b>(62,711)</b>

Forecast	
Income	Expenditure
-	444,667
<b>-</b>	<b>444,667</b>

**Homelessness and Housing  
2020/21**

# Portfolio: **Communities & Neighbourhoods**  
# Head of Service: **Ruth Saunders**  
Portfolio Holder: **CLlr Jennie Watkins**

Homelessness and Housing	Budget 2021/22
Employees	1,020,928
Premises	1,098,100
Transport	2,100
Supplies and Services	27,000
Third Party Payments	465,400
Capital Charges	-
<b>Expenditure Total</b>	<b>2,613,528</b>
Grants and Contributions	(666,124)
Fees and Charges	(185,000)
Other Income	(705,000)
<b>Income Total</b>	<b>(1,556,124)</b>
<b>Net Service Expenditure</b>	<b>1,057,404</b>

Budget 2020/21	Increase / (Decrease)
958,449	62,479
1,114,000	(15,900)
2,100	-
30,450	(3,450)
465,400	-
-	-
<b>2,570,399</b>	<b>43,129</b>
(586,704)	(79,420)
(185,000)	-
(605,000)	(100,000)
<b>(1,376,704)</b>	<b>(179,420)</b>
<b>1,193,695</b>	<b>(136,291)</b>

Forecast 2020/21
1,182,327
1,661,057
812
30,152
608,244
-
<b>3,482,592</b>
(1,617,841)
(525,229)
(313,459)
<b>(2,456,529)</b>
<b>1,026,063</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Housing and Homelessness Service</a>	(750,000)	-
<a href="#">GCH Hostels</a>	(285,000)	(100,000)
<a href="#">Housing Strategy</a>	(50,000)	(50,000)
<a href="#">County Homelessness Co-ordinator</a>	(471,124)	(29,420)
<b>Totals</b>	<b>(1,556,124)</b>	<b>(179,420)</b>

Expense Budget	
2021/22	Inc / (Dec)
1,792,490	(151,205)
186,000	1,000
163,618	163,618
471,419	29,715
<b>2,613,528</b>	<b>43,129</b>

Forecast	
Income	Expenditure
(1,754,084)	2,766,588
(274,651)	274,155
-	-
(427,793)	441,849
<b>(2,456,529)</b>	<b>3,482,592</b>



**Private Sector Housing / HMOs  
2020/21**

# Portfolio: **Communities & Neighbourhoods**  
# Head of Service: **Ruth Saunders**  
Portfolio Holder: **CLlr Jennie Watkins**

Private Sector Housing / HMOs	Budget 2021/22
Employees	319,291
Premises	-
Transport	-
Supplies and Services	16,000
Third Party Payments	200
Capital Charges	-
<b>Expenditure Total</b>	<b>335,491</b>
Grants and Contributions	(49,850)
Fees and Charges	(84,000)
Other Income	(1,800)
<b>Income Total</b>	<b>(135,650)</b>
<b>Net Service Expenditure</b>	<b>199,841</b>

Budget 2020/21	Increase / (Decrease)
-	319,291
-	-
-	-
42,000	(26,000)
200	-
-	-
<b>42,200</b>	<b>293,291</b>
-	(49,850)
(130,000)	46,000
(1,800)	-
<b>(131,800)</b>	<b>(3,850)</b>
<b>(89,600)</b>	<b>289,441</b>

Forecast 2020/21
17,533
-
-
9,013
200
-
<b>26,746</b>
-
(68,460)
(1,170)
<b>(69,630)</b>
<b>(42,883)</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Private Sector Housing</a>	(66,650)	(34,850)
<a href="#">HMO Licenses</a>	(69,000)	31,000
<b>Totals</b>	<b>(135,650)</b>	<b>(3,850)</b>

Expense Budget	
2021/22	Inc / (Dec)
<b>334,491</b>	304,291
<b>1,000</b>	(11,000)
<b>335,491</b>	<b>293,291</b>

Forecast	
Income	Expenditure
(1,370)	18,792
(68,260)	7,954
<b>(69,630)</b>	<b>26,746</b>

**Community Grants  
2020/21**

# Portfolio: **Communities & Neighbourhoods**  
# Head of Service: **Ruth Saunders**  
Portfolio Holder: **CLlr Jennie Watkins**

Community Grants	Budget 2021/22
Employees	-
Premises	-
Transport	-
Supplies and Services	-
Third Party Payments	<b>115,500</b>
Capital Charges	-
<b>Expenditure Total</b>	<b>115,500</b>
Grants and Contributions	-
Fees and Charges	-
Other Income	-
<b>Income Total</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>115,500</b>

Budget 2020/21	Increase / (Decrease)
-	-
-	-
-	-
-	-
134,500	(19,000)
-	-
<b>134,500</b>	<b>(19,000)</b>
-	-
-	-
<b>134,500</b>	<b>(19,000)</b>

Forecast 2020/21
-
-
-
-
209,675
-
<b>209,675</b>
(1,500)
-
(73,057)
<b>(74,557)</b>
<b>135,119</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Grants to Voluntary sector</a>	-	-
<a href="#">Members Allocation Fund</a>	-	-
<a href="#">Gloucester Lottery</a>	-	-
<b>Totals</b>	<b>-</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
95,500	-
20,000	(19,000)
-	-
<b>115,500</b>	<b>(19,000)</b>

Forecast	
Income	Expenditure
(66,500)	165,175
-	39,000
(8,057)	5,500
<b>(74,557)</b>	<b>209,675</b>

**Community Wellbeing  
2020/21**

# **Portfolio: Communities & Neighbourhoods (CS)**  
# **Head of Service: Ruth Saunders**  
**Portfolio Holder: Cllr Jennie Watkins**

<b>Community Strategy and Other Projects</b>	<b>Budget 2021/22</b>
Employees	<b>609,439</b>
Premises	<b>6,000</b>
Transport	-
Supplies and Services	<b>95,400</b>
Third Party Payments	<b>19,500</b>
Capital Charges	-
<b>Expenditure Total</b>	<b>730,339</b>
Grants and Contributions	<b>(37,025)</b>
Fees and Charges	<b>(4,500)</b>
Other Income	-
<b>Income Total</b>	<b>(41,525)</b>
<b>Net Service Expenditure</b>	<b>688,814</b>

<b>Budget 2020/21</b>	<b>Increase / (Decrease)</b>
587,908	21,531
6,260	(260)
-	-
100,800	(5,400)
17,500	2,000
-	-
<b>712,468</b>	<b>17,871</b>
(36,379)	(646)
(4,500)	-
-	-
<b>(40,879)</b>	<b>(646)</b>
<b>671,589</b>	<b>17,225</b>

<b>Forecast 2020/21</b>
527,218
8,500
740
106,486
46,465
-
<b>689,409</b>
(153,666)
(4,778)
-
<b>(158,445)</b>
<b>530,964</b>

<b>Summary By Service Area 2020-21</b>	<b>Income Budget</b>	
	<b>2021/22</b>	<b>Inc / (Dec)</b>
<a href="#">Community Safety</a>	-	-
<a href="#">Project SOLACE</a>	(37,025)	(646)
<a href="#">CCTV</a>	-	-
<a href="#">Core Community Comm Strat Team</a>	(4,500)	-
<b>Totals</b>	<b>(41,525)</b>	<b>(646)</b>

<b>Expense Budget</b>	
<b>2021/22</b>	<b>Inc / (Dec)</b>
4,000	-
95,649	646
83,000	(260)
547,690	17,485
<b>730,339</b>	<b>17,871</b>

<b>Forecast</b>	
<b>Income</b>	<b>Expenditure</b>
(15,000)	15,000
(38,666)	99,942
-	88,731
(104,778)	485,736
<b>(158,445)</b>	<b>689,409</b>

**Community Wellbeing  
2020/21**

# Portfolio: **Environment**  
# Head of Service: **Ruth Saunders**  
Portfolio Holder: **CLlr Richard Cook**

Environmental Health	Budget 2021/22
Employees	-
Premises	-
Transport	-
Supplies and Services	-
Third Party Payments	<b>85,750</b>
Capital Charges	-
<b>Expenditure Total</b>	<b>85,750</b>
Grants and Contributions	-
Fees and Charges	<b>(43,300)</b>
Other Income	-
<b>Income Total</b>	<b>(43,300)</b>
<b>Net Service Expenditure</b>	<b>42,450</b>

Budget 2020/21	Increase / (Decrease)
-	-
-	-
-	-
-	-
111,500	(25,750)
-	-
<b>111,500</b>	<b>(25,750)</b>
-	-
(66,625)	23,325
-	-
<b>(66,625)</b>	<b>23,325</b>
<b>44,875</b>	<b>(2,425)</b>

Forecast 2020/21
99,303
-
-
21,301
68,617
-
<b>189,221</b>
(92,973)
(20,157)
-
<b>(113,130)</b>
<b>76,091</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Pest Control</a>	(32,800)	-
<a href="#">Emergency Planning</a>	-	-
<a href="#">Public Health</a>	-	-
<a href="#">Pollution Control</a>	(10,500)	23,325
<a href="#">Contaminated Land</a>	-	-
<b>Totals</b>	<b>(43,300)</b>	<b>23,325</b>

Expense Budget	
2021/22	Inc / (Dec)
39,000	(10,000)
17,750	250
-	-
14,000	(6,000)
15,000	(10,000)
<b>85,750</b>	<b>(25,750)</b>

Forecast	
Income	Expenditure
(13,395)	2,097
-	20,347
(92,973)	137,329
(6,762)	12,275
-	17,173
<b>(113,130)</b>	<b>189,221</b>

**Wellbeing  
2020/21**

# Portfolio: **Communities & Neighbourhoods (CS)**  
 # Head of Service: **Ruth Saunders**  
 Portfolio Holder: **CLlr Jennie Watkins**

Health & Safety	Budget 2021/22
Employees	-
Premises	-
Transport	-
Supplies and Services	<b>2,500</b>
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>2,500</b>
Grants and Contributions	-
Fees and Charges	-
Other Income	-
<b>Income Total</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>2,500</b>

Budget 2020/21	Increase / (Decrease)
-	-
-	-
-	-
2,500	-
-	-
-	-
<b>2,500</b>	<b>-</b>
-	-
-	-
-	-
<b>2,500</b>	<b>-</b>

Forecast 2020/21
-
-
-
1,303
165
-
<b>1,468</b>
-
-
(980)
<b>(980)</b>
-
<b>488</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Health Administration</a>	-	-
<a href="#">Health &amp; Safety</a>	-	-
<a href="#">Internal Health &amp; Safety</a>	-	-
<b>Totals</b>	<b>-</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
-	-
-	-
2,500	-
<b>2,500</b>	<b>-</b>

Forecast	
Income	Expenditure
-	165
-	-
(980)	1,303
<b>(980)</b>	<b>1,468</b>

**Community Builders  
2020/21**

# Portfolio: **Communities & Neighbourhoods (CS)**  
# Head of Service: **Ruth Saunders**  
Portfolio Holder: **CLlr Jennie Watkins**

Community Builders	Budget 2021/22
Employees	-
Premises	-
Transport	-
Supplies and Services	-
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>-</b>
Grants and Contributions	-
Fees and Charges	-
Other Income	-
<b>Income Total</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>-</b>

Budget 2020/21	Increase / (Decrease)
95,142	(95,142)
-	-
-	-
-	-
-	-
-	-
<b>95,142</b>	<b>(95,142)</b>
-	-
-	-
-	-
<b>95,142</b>	<b>(95,142)</b>

Forecast 2020/21
83,376
-
-
10
19,054
-
<b>102,440</b>
(25,000)
-
(26,250)
<b>(51,250)</b>
<b>51,190</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Community Builders</a>	-	-
<b>Totals</b>	<b>-</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
-	95,142
<b>-</b>	<b>95,142</b>

Forecast	
Income	Expenditure
(51,250)	102,440
<b>(51,250)</b>	<b>102,440</b>

**Culture - Head of Service  
2020/21**

# Portfolio: **Culture & Leisure**  
# Head of Service: **Philip Walker**  
Portfolio Holder: **CLlr Steve Morgan**

Head of Cultural Services	Budget 2021/22
Employees	101,611
Premises	-
Transport	-
Supplies and Services	-
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>101,611</b>
Grants and Contributions	-
Fees and Charges	-
Other Income	-
<b>Income Total</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>101,611</b>

Budget 2020/21	Increase / (Decrease)
86,760	14,851
-	-
-	-
-	-
-	-
-	-
<b>86,760</b>	<b>14,851</b>
-	-
-	-
<b>86,760</b>	<b>14,851</b>

Forecast 2020/21
14,199
-
-
(12)
72,684
-
<b>86,871</b>
-
-
-
<b>86,871</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Head of Culture</a>	-	-
<b>Totals</b>	<b>-</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
101,611	14,851
<b>101,611</b>	<b>14,851</b>

Forecast	
Income	Expenditure
-	86,871
-	<b>86,871</b>

**Guildhall & Blackfriars  
2020/21**

# **Portfolio: Culture & Leisure**  
# **Head of Service: Philip Walker**  
**Portfolio Holder: Cllr Steve Morgan**

<b>Guildhall &amp; Blackfriars</b>	<b>Budget 2021/22</b>
Employees	612,679
Premises	127,250
Transport	1,200
Supplies and Services	233,200
Third Party Payments	58,100
Capital Charges	-
<b>Expenditure Total</b>	<b>1,032,429</b>
Grants and Contributions	-
Fees and Charges	(196,500)
Other Income	(476,581)
<b>Income Total</b>	<b>(673,081)</b>
<b>Net Service Expenditure</b>	<b>359,348</b>

<b>Budget 2020/21</b>	<b>Increase / (Decrease)</b>
573,670	39,009
119,700	7,550
1,300	(100)
233,200	-
58,100	-
-	-
<b>985,970</b>	<b>46,459</b>
-	-
(194,000)	(2,500)
(479,081)	2,500
<b>(673,081)</b>	<b>-</b>
<b>312,889</b>	<b>46,459</b>

<b>Forecast 2020/21</b>
437,972
119,553
718
40,519
8,983
-
<b>607,746</b>
(89,651)
809
(12,673)
<b>(101,515)</b>
<b>506,231</b>

<b>Summary By Service Area 2020-21</b>	<b>Income Budget</b>	
	<b>2021/22</b>	<b>Inc / (Dec)</b>
<a href="#">Cultural Development Team</a>	-	-
<a href="#">Guildhall Events</a>	(241,700)	-
<a href="#">Guildhall Cinema</a>	(66,100)	-
<a href="#">Guildhall Lettings</a>	(50,000)	-
<a href="#">Guildhall Workshops</a>	-	-
<a href="#">Guildhall - Bar &amp; Café</a>	(173,781)	-
<a href="#">Guildhall Exhibitions</a>	-	-
<a href="#">Blackfriars and Blackfriars Weddings</a>	(141,500)	-
<b>Totals</b>	<b>(673,081)</b>	<b>-</b>

<b>Expense Budget</b>	
<b>2021/22</b>	<b>Inc / (Dec)</b>
373,959	36,007
229,472	(588)
38,798	2,270
14,768	(11,245)
-	-
138,262	634
-	-
237,170	19,381
<b>1,032,429</b>	<b>46,459</b>

<b>Forecast</b>	
<b>Income</b>	<b>Expenditure</b>
27	260,927
(44,643)	62,883
(50,503)	37,208
1,988	23,694
114	-
(2,065)	56,766
50	-
(6,483)	166,269
<b>(101,515)</b>	<b>607,746</b>



**Museums  
2020/21**

# **Portfolio: Culture & Leisure**  
# **Head of Service: Philip Walker**  
**Portfolio Holder: Cllr Steve Morgan**

Museums	Budget 2021/22
Employees	424,995
Premises	65,000
Transport	1,100
Supplies and Services	214,190
Third Party Payments	4,000
Capital Charges	-
<b>Expenditure Total</b>	<b>709,285</b>
Grants and Contributions	(10,100)
Fees and Charges	(25,050)
Other Income	(147,100)
<b>Income Total</b>	<b>(182,250)</b>
<b>Net Service Expenditure</b>	<b>527,035</b>

Budget 2020/21	Increase / (Decrease)
388,065	36,930
55,930	9,070
1,100	-
218,190	(4,000)
4,000	-
-	-
<b>667,285</b>	<b>42,000</b>
(10,100)	-
(22,150)	(2,900)
(150,000)	2,900
<b>(182,250)</b>	<b>-</b>
<b>485,035</b>	<b>42,000</b>

Forecast 2020/21
379,683
87,917
-
31,361
3,500
-
<b>502,462</b>
(66,994)
1,731
(1,860)
<b>(67,123)</b>
<b>435,338</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Museum of Gloucester (incl. TIC)</a>	(55,150)	(8,800)
<a href="#">Arts Educational Promotion</a>	-	4,800
<a href="#">Museum of Gloucester Art Contributions</a>	-	-
<a href="#">Museum of Gloucester Catering</a>	-	4,000
<a href="#">TIC Sales Commission</a>	(127,100)	-
<a href="#">Gloucester Life Museum</a>	-	-
<b>Totals</b>	<b>(182,250)</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
548,585	44,700
-	(1,200)
-	-
-	(1,000)
112,100	-
48,600	(500)
<b>709,285</b>	<b>42,000</b>

Forecast	
Income	Expenditure
(69,705)	438,852
3	-
-	-
(43)	326
1,255	1,605
1,367	61,678
<b>(67,123)</b>	<b>502,462</b>

**Events  
2020/21**

# Portfolio: **Culture & Leisure**  
# Head of Service: **Philip Walker**  
Portfolio Holder: **CLlr Steve Morgan**

Events	Budget 2021/22
Employees	104,583
Premises	-
Transport	-
Supplies and Services	215,100
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>319,683</b>
Grants and Contributions	-
Fees and Charges	-
Other Income	(35,000)
<b>Income Total</b>	<b>(35,000)</b>
<b>Net Service Expenditure</b>	<b>284,683</b>

Budget 2020/21	Increase / (Decrease)
49,499	55,084
-	-
-	-
-	215,100
17,826	(17,826)
-	-
<b>67,325</b>	<b>252,358</b>
-	-
-	-
-	(35,000)
<b>-</b>	<b>(35,000)</b>
<b>67,325</b>	<b>217,358</b>

Forecast 2020/21
124,097
-
-
43,359
18,365
-
<b>185,820</b>
-
-
(12,055)
<b>(12,055)</b>
<b>173,764</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Events</a>	(35,000)	(35,000)
<a href="#">Gloucester Culture Trust (Great Place)</a>	-	-
<b>Totals</b>	<b>(35,000)</b>	<b>(35,000)</b>

Expense Budget	
2021/22	Inc / (Dec)
319,683	220,184
-	32,174
<b>319,683</b>	<b>220,184</b>

Forecast	
Income	Expenditure
(12,055)	185,820
-	(0)
<b>(12,055)</b>	<b>185,820</b>

**Destination Marketing  
2020/21**

# Portfolio: **Culture & Leisure**  
# Head of Service: **Philip Walker**  
Portfolio Holder: **CLlr Steve Morgan**

Destination Marketing	Budget 2021/22
Employees	131,386
Premises	-
Transport	-
Supplies and Services	75,000
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>206,386</b>
Grants and Contributions	-
Fees and Charges	-
Other Income	(30,000)
<b>Income Total</b>	<b>(30,000)</b>
<b>Net Service Expenditure</b>	<b>176,386</b>

Budget 2020/21	Increase / (Decrease)
85,000	46,386
-	-
-	-
110,200	(35,200)
-	-
-	-
<b>195,200</b>	<b>11,186</b>
-	-
-	-
-	(30,000)
<b>-</b>	<b>(30,000)</b>
<b>195,200</b>	<b>(18,814)</b>

Forecast 2020/21
85,268
-
-
145,488
3,050
-
<b>233,805</b>
-
(9,335)
-
<b>(9,335)</b>
<b>224,470</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Destination Marketing</a>	(30,000)	(30,000)
<b>Totals</b>	<b>(30,000)</b>	<b>(30,000)</b>

Expense Budget	
2021/22	Inc / (Dec)
206,386	11,186
<b>206,386</b>	<b>11,186</b>

Forecast	
Income	Expenditure
(9,335)	233,805
<b>(9,335)</b>	<b>233,805</b>

**Shopmobility  
2020/21**

# Portfolio: **Communities & Neighbourhoods**  
# Head of Service: **Philip Walker**  
Portfolio Holder: **CLlr Jennie Watkins**

Shopmobility	Budget 2021/22
Employees	70,510
Premises	5,550
Transport	-
Supplies and Services	9,850
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>85,910</b>
Grants and Contributions	-
Fees and Charges	(24,275)
Other Income	(800)
<b>Income Total</b>	<b>(25,075)</b>
<b>Net Service Expenditure</b>	<b>60,835</b>

Budget 2020/21	Increase / (Decrease)
64,116	6,394
5,100	450
-	-
10,100	(250)
-	-
-	-
<b>79,316</b>	<b>6,594</b>
-	-
(24,275)	-
(800)	-
<b>(25,075)</b>	<b>-</b>
<b>54,241</b>	<b>6,594</b>

Forecast 2020/21
51,330
6,578
79
1,740
-
-
<b>59,727</b>
-
(146)
(2,748)
<b>(2,894)</b>
<b>56,833</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Shopmobility</a>	(25,075)	-
<b>Totals</b>	<b>(25,075)</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
85,910	6,594
<b>85,910</b>	<b>6,594</b>

Forecast	
Income	Expenditure
(2,894)	59,727
<b>(2,894)</b>	<b>59,727</b>

**Policy & Resources - Head of Service  
2020/21**

# Portfolio: **Performance & Resources (F&C)**  
# Head of Service: **Jon Topping**  
Portfolio Holder: **CLlr Hannah Norman**

Head of Policy and Resources	Budget 2021/22
Employees	101,277
Premises	-
Transport	100
Supplies and Services	-
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>101,377</b>
Grants and Contributions	-
Fees and Charges	-
Other Income	-
<b>Income Total</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>101,377</b>

Budget 2020/21	Increase / (Decrease)
100,583	694
-	-
100	-
-	-
-	-
-	-
<b>100,683</b>	<b>694</b>
-	-
-	-
<b>100,683</b>	<b>694</b>

Forecast 2020/21
106,376
-
-
-
-
-
<b>106,376</b>
-
-
<b>106,376</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Head of Policy and Resources</a>	-	-
<b>Totals</b>	<b>-</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
101,377	694
<b>101,377</b>	<b>694</b>

Forecast	
Income	Expenditure
-	106,376
<b>-</b>	<b>106,376</b>

**Internal Audit  
2020/21**

# Portfolio: Performance & Resources  
# Head of Service: Jon Topping  
Portfolio Holder: Cllr Hannah Norman

Internal Audit	Budget 2021/22
Employees	-
Premises	-
Transport	-
Supplies and Services	-
Third Party Payments	197,600
Capital Charges	-
<b>Expenditure Total</b>	<b>197,600</b>
Grants and Contributions	-
Fees and Charges	-
Other Income	-
<b>Income Total</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>197,600</b>

Budget 2020/21	Increase / (Decrease)
-	-
-	-
-	-
-	-
193,800	3,800
-	-
<b>193,800</b>	<b>3,800</b>
-	-
-	-
-	-
<b>193,800</b>	<b>3,800</b>

Forecast 2020/21
-
-
-
-
167,547
-
<b>167,547</b>
-
-
-
<b>167,547</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Internal Audit</a>	-	-
<b>Totals</b>	<b>-</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
197,600	3,800
<b>197,600</b>	<b>3,800</b>

Forecast	
Income	Expenditure
-	167,547
<b>-</b>	<b>167,547</b>

**Democratic Services  
2020/21**

# Portfolio: **Performance & Resources**  
# Head of Service: **Jon Topping**  
Portfolio Holder: **CLlr Hannah Norman**

Democratic Services	Budget 2021/22
Employees	312,796
Premises	-
Transport	17,300
Supplies and Services	467,900
Third Party Payments	26,100
Capital Charges	-
<b>Expenditure Total</b>	<b>824,096</b>
Grants and Contributions	-
Fees and Charges	-
Other Income	-
<b>Income Total</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>824,096</b>

Budget 2020/21	Increase / (Decrease)
322,735	(9,939)
-	-
17,700	(400)
462,500	5,400
29,800	(3,700)
-	-
<b>832,735</b>	<b>(8,639)</b>
-	-
-	-
<b>832,735</b>	<b>(8,639)</b>

Forecast 2020/21
350,494
-
98
425,242
7,489
-
<b>783,323</b>
(13,611)
(92)
(1,314)
<b>(15,018)</b>
<b>768,305</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Civic Admin</a>	-	-
<a href="#">Members Support</a>	-	-
<a href="#">Democratic Services</a>	-	-
<a href="#">Elections</a>	-	-
<b>Totals</b>	<b>-</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
25,000	(5,000)
374,900	(8,300)
315,096	4,761
109,100	(100)
<b>824,096</b>	<b>(8,639)</b>

Forecast	
Income	Expenditure
-	5,161
-	373,960
(153)	323,529
(14,865)	80,673
<b>(15,018)</b>	<b>783,323</b>

**Financial Services  
2020/21**

# Portfolio: **Performance & Resources (F&C)**  
# Head of Service: **Jon Topping**  
Portfolio Holder: **CLlr Hannah Norman**

Financial Services	Budget 2021/22
Employees	287,126
Premises	-
Transport	400
Supplies and Services	270,750
Third Party Payments	159,000
Capital Charges	-
<b>Expenditure Total</b>	<b>717,276</b>
Grants and Contributions	-
Fees and Charges	(12,500)
Other Income	(25,000)
<b>Income Total</b>	<b>(37,500)</b>
<b>Net Service Expenditure</b>	<b>679,776</b>

Budget 2020/21	Increase / (Decrease)
324,856	(37,730)
30,000	(30,000)
500	(100)
297,800	(27,050)
82,200	76,800
-	-
<b>735,356</b>	<b>(18,080)</b>
-	-
(12,500)	-
(25,000)	-
<b>(37,500)</b>	<b>-</b>
<b>697,856</b>	<b>(18,080)</b>

Forecast 2020/21
346,926
-
-
242,474
103,450
-
<b>692,850</b>
-
(105)
(36,534)
<b>(36,639)</b>
<b>656,211</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Corporate Expenses</a>	-	-
<a href="#">Gloucestershire Airport Rent</a>	(25,000)	-
<a href="#">Financial Services</a>	(12,500)	-
<a href="#">Treasury Management</a>	-	-
<a href="#">Procurement</a>	-	-
<b>Totals</b>	<b>(37,500)</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
149,500	(34,900)
-	-
417,256	17,675
109,750	150
40,770	(1,005)
<b>717,276</b>	<b>(18,080)</b>

Forecast	
Income	Expenditure
23	222,069
(30,240)	7,000
(273)	340,790
(6,148)	93,350
-	29,641
<b>(36,639)</b>	<b>692,850</b>



**Cemeteries and Crematorium  
2020/21**

# Portfolio: **Environment**  
# Head of Service: **Jon Topping**  
Portfolio Holder: **CLlr Richard Cook**

Cemeteries and Crematorium	Budget 2021/22
Employees	414,042
Premises	262,350
Transport	23,200
Supplies and Services	138,900
Third Party Payments	34,000
Capital Charges	-
<b>Expenditure Total</b>	<b>872,492</b>
Grants and Contributions	-
Fees and Charges	(2,152,507)
Other Income	(234,103)
<b>Income Total</b>	<b>(2,386,610)</b>
<b>Net Service Expenditure</b>	<b>(1,514,118)</b>

Budget 2020/21	Increase / (Decrease)
456,962	(42,920)
244,650	17,700
26,600	(3,400)
137,600	1,300
34,000	-
-	-
<b>899,812</b>	<b>(27,320)</b>
-	-
(2,129,507)	(23,000)
(234,103)	-
<b>(2,363,610)</b>	<b>(23,000)</b>
<b>(1,463,798)</b>	<b>(50,320)</b>

Forecast 2020/21
455,018
298,663
21,091
145,687
34,364
-
<b>954,823</b>
-
(2,030,126)
(54,965)
<b>(2,085,091)</b>
<b>(1,130,268)</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Cems/Crems Admin</a>	-	-
<a href="#">Crematorium</a>	(1,874,222)	(21,000)
<a href="#">Cemeteries</a>	(326,785)	(2,000)
<a href="#">The Arbor</a>	(185,603)	-
<b>Totals</b>	<b>(2,386,610)</b>	<b>(23,000)</b>

Expense Budget	
2021/22	Inc / (Dec)
357,117	(37,092)
242,250	18,300
142,800	(9,000)
130,325	472
<b>872,492</b>	<b>(27,320)</b>

Forecast	
Income	Expenditure
-	388,424
(1,617,743)	313,260
(440,387)	151,814
(26,961)	101,325
<b>(2,085,091)</b>	<b>954,823</b>

**Vehicles  
2020/21**

# Portfolio: **Performance & Resources (F&C)**  
 # Head of Service: **Jon Topping**  
 Portfolio Holder: **CLlr Hannah Norman**

<b>Enterprise Car Club</b>	<b>Budget 2021/22</b>
Employees	-
Premises	-
Transport	<b>31,400</b>
Supplies and Services	-
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>31,400</b>
Grants and Contributions	-
Fees and Charges	-
Other Income	-
<b>Income Total</b>	-
<b>Net Service Expenditure</b>	<b>31,400</b>

<b>Budget 2020/21</b>	<b>Increase / (Decrease)</b>
-	-
-	-
35,900	(4,500)
-	-
-	-
-	-
<b>35,900</b>	<b>(4,500)</b>
-	-
-	-
-	-
<b>35,900</b>	<b>(4,500)</b>

<b>Forecast 2020/21</b>
-
-
32,521
-
-
-
<b>32,521</b>
-
-
-
<b>32,521</b>

<b>Summary By Service Area 2020-21</b>	<b>Income Budget</b>	
	<b>2021/22</b>	<b>Inc / (Dec)</b>
<a href="#">Enterprise Vehicles</a>	-	-
<b>Totals</b>	-	-

<b>Expense Budget</b>	
<b>2021/22</b>	<b>Inc / (Dec)</b>
<b>31,400</b>	(4,500)
<b>31,400</b>	<b>(4,500)</b>

<b>Forecast</b>	
<b>Income</b>	<b>Expenditure</b>
-	32,521
-	<b>32,521</b>

**Revenues and Benefits  
2020/21**

# **Portfolio: Performance & Resources**  
# **Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

Revenues and Benefits	Budget 2021/22
Employees	71,659
Premises	2,400
Transport	100
Supplies and Services	2,042,200
Third Party Payments	146,850
Capital Charges	-
<b>Expenditure Total</b>	<b>2,263,209</b>
Grants and Contributions	(977,175)
Fees and Charges	(341,900)
Other Income	(29,000)
<b>Income Total</b>	<b>(1,348,075)</b>
<b>Net Service Expenditure</b>	<b>915,134</b>

Budget 2020/21	Increase / (Decrease)
82,636	(10,977)
-	2,400
-	100
2,031,450	10,750
20,000	126,850
-	-
<b>2,134,086</b>	<b>129,123</b>
(879,325)	(97,850)
(341,900)	-
-	(29,000)
<b>(1,221,225)</b>	<b>(126,850)</b>
<b>912,861</b>	<b>2,273</b>

Forecast 2020/21
78,899
24
8
2,166,397
31,231
-
<b>2,276,559</b>
(1,254,697)
(51,107)
(6,358)
<b>(1,312,162)</b>
<b>964,397</b>

1

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Council Revenues and Benefits Client</a>	(1,348,075)	(126,850)
<a href="#">Civica Revenues and Benefits Services</a>	-	-
<a href="#">Civica Forest of Dean Contract</a>	-	-
<a href="#">Council Tax New Burdens</a>	-	-
<b>Totals</b>	<b>(1,348,075)</b>	<b>(126,850)</b>

Expense Budget	
2021/22	Inc / (Dec)
2,263,209	1,982,073
-	(1,852,950)
-	-
-	-
<b>2,263,209</b>	<b>129,123</b>

Forecast	
Income	Expenditure
(1,311,531)	575,284
-	1,701,275
(631)	-
-	-
<b>(1,312,162)</b>	<b>2,276,559</b>

**Housing Subsidy  
2020/21**

# Portfolio: **Performance & Resources**  
# Head of Service: **Jon Topping**  
Portfolio Holder: **CLlr Hannah Norman**

Housing Subsidy	Budget 2021/22
Employees	-
Premises	-
Transport	-
Supplies and Services	-
Third Party Payments	<b>36,138,500</b>
Capital Charges	-
<b>Expenditure Total</b>	<b>36,138,500</b>
Grants and Contributions	<b>(36,515,900)</b>
Fees and Charges	-
Other Income	-
<b>Income Total</b>	<b>(36,515,900)</b>
<b>Net Service Expenditure</b>	<b>(377,400)</b>

Budget 2020/21	Increase / (Decrease)
-	-
-	-
-	-
-	-
42,138,500	(6,000,000)
-	-
<b>42,138,500</b>	<b>(6,000,000)</b>
(42,515,900)	6,000,000
-	-
-	-
<b>(42,515,900)</b>	<b>6,000,000</b>
<b>(377,400)</b>	-

Forecast 2020/21
-
-
-
-
32,486,984
-
<b>32,486,984</b>
(32,555,843)
-
(6,494)
<b>(32,562,338)</b>
<b>(75,354)</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Mandatory Rent Allowances - Housing Benefit</a>	<b>(36,515,900)</b>	6,000,000
<a href="#">GF Rent Rebate Payments</a>	-	-
<b>Totals</b>	<b>(36,515,900)</b>	<b>6,000,000</b>

Expense Budget	
2021/22	Inc / (Dec)
<b>36,138,500</b>	(6,000,000)
-	-
<b>36,138,500</b>	<b>(6,000,000)</b>

Forecast	
Income	Expenditure
(32,035,771)	32,486,984
(526,567)	-
<b>(32,562,338)</b>	<b>32,486,984</b>

**Parking  
2020/21**

# **Portfolio: Performance & Resources**  
# **Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

Parking	Budget 2021/22
Employees	60,701
Premises	668,000
Transport	-
Supplies and Services	361,200
Third Party Payments	7,000
Capital Charges	-
<b>Expenditure Total</b>	<b>1,096,901</b>
Grants and Contributions	-
Fees and Charges	(2,703,450)
Other Income	(31,725)
<b>Income Total</b>	<b>(2,735,175)</b>
<b>Net Service Expenditure</b>	<b>(1,638,274)</b>

Budget 2020/21	Increase / (Decrease)
60,078	623
929,490	(261,490)
-	-
355,700	5,500
7,000	-
-	-
<b>1,352,268</b>	<b>(255,367)</b>
-	-
(2,596,450)	(107,000)
(31,725)	-
<b>(2,628,175)</b>	<b>(107,000)</b>
<b>(1,275,907)</b>	<b>(362,367)</b>

Forecast 2020/21
60,595
822,205
-
199,615
275
-
<b>1,082,690</b>
-
(829,455)
108
<b>(829,347)</b>
<b>253,343</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Off Street Car Parks</a>	(2,674,875)	(82,000)
<a href="#">Enforcement</a>	-	-
<a href="#">Castlemeads Car Parks</a>	(60,300)	(25,000)
<b>Totals</b>	<b>(2,735,175)</b>	<b>(107,000)</b>

Expense Budget	
2021/22	Inc / (Dec)
1,070,401	(256,367)
-	-
26,500	1,000
<b>1,096,901</b>	<b>(255,367)</b>

Forecast	
Income	Expenditure
(812,698)	1,045,198
-	-
(16,649)	37,493
<b>(829,347)</b>	<b>1,082,690</b>

**Business Support  
2020/21**

# Portfolio: **Performance & Resources (F&C)**  
 # Head of Service: **Jon Topping**  
 Portfolio Holder: **CLlr Hannah Norman**

Business Support	Budget 2021/22
Employees	366,277
Premises	-
Transport	-
Supplies and Services	25,200
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>391,477</b>
Grants and Contributions	-
Fees and Charges	(30,000)
Other Income	-
<b>Income Total</b>	<b>(30,000)</b>
<b>Net Service Expenditure</b>	<b>361,477</b>

Budget 2020/21	Increase / (Decrease)
380,952	(14,675)
-	-
-	-
25,200	-
53,700	(53,700)
-	-
<b>459,852</b>	<b>(68,375)</b>
-	-
(30,000)	-
-	-
<b>(30,000)</b>	<b>-</b>
<b>429,852</b>	<b>(68,375)</b>

Forecast 2020/21
374,411
-
(347)
16,124
-
-
<b>390,188</b>
-
(19,667)
-
<b>(19,667)</b>
<b>370,521</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Business Support Team</a>	(30,000)	-
<b>Totals</b>	<b>(30,000)</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
391,477	(68,375)
<b>391,477</b>	<b>(68,375)</b>

Forecast	
Income	Expenditure
(19,667)	390,188
<b>(19,667)</b>	<b>390,188</b>

**Land Charges  
2020/21**

# Portfolio: **Planning & Housing Strategy**  
# Head of Service: **Jon Topping**  
Portfolio Holder: **CLlr Andrew Gravells**

Land Charges	Budget 2021/22
Employees	-
Premises	-
Transport	-
Supplies and Services	100
Third Party Payments	35,000
Capital Charges	-
<b>Expenditure Total</b>	<b>35,100</b>
Grants and Contributions	-
Fees and Charges	(106,000)
Other Income	-
<b>Income Total</b>	<b>(106,000)</b>
<b>Net Service Expenditure</b>	<b>(70,900)</b>

Budget 2020/21	Increase / (Decrease)
-	-
-	-
-	-
100	-
35,000	-
-	-
<b>35,100</b>	<b>-</b>
-	-
(136,000)	30,000
-	-
<b>(136,000)</b>	<b>30,000</b>
<b>(100,900)</b>	<b>30,000</b>

Forecast 2020/21
-
-
-
130
19,408
-
<b>19,538</b>
-
(107,473)
-
<b>(107,473)</b>
<b>(87,935)</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Land Charges</a>	(106,000)	30,000
<b>Totals</b>	<b>(106,000)</b>	<b>30,000</b>

Expense Budget	
2021/22	Inc / (Dec)
35,100	-
<b>35,100</b>	<b>-</b>

Forecast	
Income	Expenditure
(107,473)	19,538
<b>(107,473)</b>	<b>19,538</b>

**Asset Management  
2020/21**

# **Portfolio: Performance & Resources**  
# **Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

Asset Management	Budget 2021/22
Employees	513,039
Premises	552,710
Transport	-
Supplies and Services	32,900
Third Party Payments	2,600
Capital Charges	-
<b>Expenditure Total</b>	<b>1,101,249</b>
Grants and Contributions	-
Fees and Charges	(50,000)
Other Income	(50,000)
<b>Income Total</b>	<b>(100,000)</b>
<b>Net Service Expenditure</b>	<b>1,001,249</b>

Budget 2020/21	Increase / (Decrease)
333,258	179,781
673,163	(120,453)
-	-
48,400	(15,500)
6,600	(4,000)
-	-
<b>1,061,421</b>	<b>39,828</b>
-	-
(55,000)	5,000
(44,900)	(5,100)
<b>(99,900)</b>	<b>(100)</b>
<b>961,521</b>	<b>39,728</b>

Forecast 2020/21
413,417
657,232
24
49,895
1,750
-
<b>1,122,317</b>
-
(51,924)
(77,643)
<b>(129,568)</b>
<b>992,749</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Asset Management - General Services</a>	-	-
<a href="#">Shire Hall 5th Floor</a>	-	-
<a href="#">Docks Complex</a>	-	5,000
<a href="#">North Warehouse</a>	(50,000)	-
<a href="#">Bus Station</a>	(50,000)	(5,100)
<a href="#">Utilities</a>	-	-
<a href="#">Statutory Testing</a>	-	-
<a href="#">Christmas Lights</a>	-	-
<a href="#">Environmental Areas</a>	-	-
<b>Totals</b>	<b>(100,000)</b>	<b>(100)</b>

Expense Budget	
2021/22	Inc / (Dec)
568,739	185,381
229,000	9,000
32,400	(209,228)
45,650	5,360
175,600	41,855
-	-
10,900	-
31,750	6,110
7,210	1,350
<b>1,101,249</b>	<b>39,828</b>

Forecast	
Income	Expenditure
(21,499)	636,987
-	221,300
(38,008)	(34,671)
(39,260)	49,218
(30,000)	208,341
-	-
-	-
-	34,859
(800)	6,283
<b>(129,568)</b>	<b>1,122,317</b>



**Commercial Property  
2020/21**

# **Portfolio: Performance & Resources**  
# **Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

Commercial Property	Budget 2021/22
Employees	-
Premises	303,950
Transport	-
Supplies and Services	271,222
Third Party Payments	167,500
Interest Charges	3,380,000
<b>Expenditure Total</b>	<b>4,122,672</b>
Grants and Contributions	-
Fees and Charges	(94,500)
Other Income	(6,645,150)
<b>Income Total</b>	<b>(6,739,650)</b>
<b>Net Service Expenditure</b>	<b>(2,616,978)</b>

Budget 2020/21	Increase / (Decrease)
-	-
104,090	199,860
-	-
100	271,122
438,622	(271,122)
1,792,000	1,588,000
<b>2,334,812</b>	<b>1,787,860</b>
-	-
-	(94,500)
(5,063,900)	(1,581,250)
<b>(5,063,900)</b>	<b>(1,675,750)</b>
<b>(2,729,088)</b>	<b>112,110</b>

Forecast 2020/21
-
703,450
-
259,749
389,386
3,393,383
<b>4,745,968</b>
-
(25,128)
(7,452,416)
<b>(7,477,544)</b>
<b>(2,731,576)</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">St Oswalds Park</a>	(2,853,000)	(1,628,000)
<a href="#">Eastgate Shopping Centre</a>	(502,500)	(322,500)
<a href="#">GALA Club</a>	(16,550)	(1,250)
<a href="#">Investment Properties</a>	(743,600)	300,000
<a href="#">Kings Walk</a>	(2,624,000)	(24,000)
<b>Totals</b>	<b>(6,739,650)</b>	<b>(1,675,750)</b>

Expense Budget	
2021/22	Inc / (Dec)
1,502,000	1,352,000
312,500	312,500
1,250	1,250
211,800	90,110
2,095,122	32,000
<b>4,122,672</b>	<b>1,787,860</b>

Forecast	
Income	Expenditure
(3,586,412)	1,480,801
(822,749)	871,192
(15,300)	1,192
(515,924)	146,234
(2,537,159)	2,246,550
<b>(7,477,544)</b>	<b>4,745,968</b>

**SWRDA Assets  
2020/21**

# **Portfolio: Performance & Resources**  
# **Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

SWRDA Assets	Budget 2021/22
Employees	-
Premises	17,680
Transport	-
Supplies and Services	-
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>17,680</b>
Grants and Contributions	-
Fees and Charges	(92,680)
Other Income	-
<b>Income Total</b>	<b>(92,680)</b>
<b>Net Service Expenditure</b>	<b>(75,000)</b>

Budget 2020/21	Increase / (Decrease)
-	-
-	17,680
-	-
-	-
-	-
-	-
-	17,680
-	-
-	(92,680)
-	-
-	(92,680)
-	-
-	(75,000)

Forecast 2020/21
-
18,901
-
-
9,710
-
<b>28,611</b>
-
(18,861)
(9,750)
<b>(28,611)</b>
-
<b>(0)</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Commercial Road 16</a>	-	-
<a href="#">Commercial Road 27-29</a>	-	-
<a href="#">Cross Keys Garage</a>	-	-
<a href="#">Barge Arms Car Park</a>	-	-
<a href="#">The Fleece</a>	-	-
<a href="#">Southgate Moorings</a>	(92,680)	-
<a href="#">Barbican Car Park</a>	-	-
<a href="#">Westgate Street 11A</a>	-	-
<a href="#">Westgate Street 23</a>	-	-
<a href="#">Other SWRDA</a>	-	-
<b>Totals</b>	<b>(92,680)</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
250	-
120	-
1,900	-
-	-
3,950	-
-	-
10,250	-
160	-
-	-
1,050	-
<b>17,680</b>	<b>-</b>

Forecast	
Income	Expenditure
-	210
-	-
-	1,871
-	-
(6,000)	12,912
(12,861)	12,000
-	(40)
-	368
(9,750)	3
-	1,287
<b>(28,611)</b>	<b>28,611</b>

**Transformation and Commercialisation  
2020/21**

# Portfolio: **Environment & Leader**  
# Head of Service: **Jon McGinty**  
Portfolio Holder: **CLlr Richard Cook**

Transformation and Commercialisation	Budget 2021/22
Employees	62,864
Premises	-
Transport	-
Supplies and Services	-
Third Party Payments	-
Capital Charges	-
<b>Expenditure Total</b>	<b>62,864</b>
Grants and Contributions	-
Fees and Charges	-
Other Income	-
<b>Income Total</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>62,864</b>

Budget 2020/21	Increase / (Decrease)
-	62,864
-	-
-	-
-	-
-	-
-	-
<b>-</b>	<b>62,864</b>
-	-
-	-
<b>-</b>	<b>62,864</b>

Forecast 2020/21
159,084
-
-
17,480
80,050
-
<b>256,613</b>
-
-
-
<b>256,613</b>

Summary By Service Area 2020-21	Income Budget	
	2021/22	Inc / (Dec)
<a href="#">Transformation and Commercialisation</a>	-	-
<b>Totals</b>	<b>-</b>	<b>-</b>

Expense Budget	
2021/22	Inc / (Dec)
62,864	62,864
<b>62,864</b>	<b>62,864</b>

Forecast	
Income	Expenditure
-	256,613
<b>-</b>	<b>256,613</b>

# Portfolio: Performance & Resources  
 # Head of Service: Jon Topping  
 Portfolio Holder: Cllr Hannah Norman

<b>Corporate and Funding</b>				<b>Budget</b>	<b>Budget</b>	<b>Increase /</b>	<b>Forecast</b>
<b>CC/DC</b>	<b>CC</b>	<b>Detail</b>	<b>Description</b>	<b>2021/22</b>	<b>2020/21</b>	<b>(Decrease)</b>	<b>2020/21</b>
FS006/6001	FS006	6001	Interest/Interest Payable	<b>140,100</b>	148,100	(8,000)	318,570
FS006/6010	FS006	6010	Interest/Investment Interest	<b>(718,900)</b>	(718,900)	-	(406,736)
GF003/7030	GF003	7030	Minimum Revenue Provision/Plus - MRP	<b>510,200</b>	510,200	-	2,135,200
GF005/7019	GF005	7019	Employers Pension Contri/Less - Pension Back Fund	<b>3,400,000</b>	3,640,200	(240,200)	3,223,495
GF006/8001	GF006	8001	Council Tax/Collection Fund Precept	<b>(8,081,000)</b>	(8,110,000)	29,000	(7,840,000)
GF006/8020	GF006	8020	Council Tax/Collection Fund Surplus/Deficit	<b>42,000</b>	-	42,000	-
GF007/8101	GF007	8101	Revenue Support Grant/Government Grants	<b>(87,000)</b>	(87,000)	-	(4,513,479)
GF007/8102	GF007	8102	Lower Tier Support Grant/Government Grants	<b>(157,000)</b>	-	(157,000)	-
GF008/8101	GF008	8101	New Homes Bonus/Government Grants	<b>(803,000)</b>	(976,000)	173,000	(976,503)
GF009/8101	GF009	8101	Business Rates Retention/Government Grants	<b>(5,392,000)</b>	(5,142,000)	(250,000)	(5,142,000)
GF012/7040	GF012	7040	MIRS - Reserves Transfer/To Earmarked Reserves	<b>600,000</b>	589,000	11,000	589,000
GF012/7041	GF012	7041	MIRS - Reserves Transfer/From Earmarked Reserves	<b>(246,000)</b>	-	(246,000)	-
<b>Funding Total</b>				<b>(10,792,600)</b>	<b>(10,146,400)</b>	<b>(646,200)</b>	<b>(12,612,453)</b>