

# Gloucester **City Council**

## **REVENUE BUDGET**

**2022/23**

## Budget Book Contents

|   | Page  |
|---|-------|
| <b>General Fund Summary 2022/23 - by Service Area</b>     | 3     |
| Communities   | 4-5   |
| Culture & Trading   | 6     |
| Policy & Resources  | 7-8   |
| Place   | 9     |
| Senior Management   | 10    |
| <b>General Fund Summary 2022/23 - by Portfolio Holder</b> | 11    |
| Environment & Leader                                      | 12    |
| Planning & Housing Strategy                               | 13    |
| Communities & Neighbourhoods                              | 14    |
| Culture & Leisure   | 15    |
| Performance & Resources                                   | 16-17 |
| Communities - Head of Service                             | 18    |
| Customer Services   | 19    |
| Housing and Homelessness                                  | 20    |
| Housing Partnerships                                      | 21    |
| Housing Strategy  | 22    |
| Private Sector Housing / HMOs                             | 23    |
| Community Wellbeing - Community Strategy                  | 24    |
| Community Grants  | 25    |
| Community Wellbeing - Environmental Health                | 26    |
| Waste & Recycling Contract                                | 27    |
| Streetcare  | 28    |
| City Centre Management                                    | 29    |
| Licensing   | 30    |
| Markets & Street Trading                                  | 31    |
| Parks Management  | 32    |
| Countryside Unit  | 33    |
| Culture - Head of Service                                 | 34    |
| Museum Service  | 35    |
| Guildhall & Blackfriars                                   | 36    |

|                                      | Page |
|--------------------------------------|------|
| Events                               | 37   |
| Destination Marketing                | 38   |
| Aspire Leisure Services              | 39   |
| Shopmobility                         | 40   |
| Policy & Resources - Head of Service | 41   |
| Financial Services                   | 42   |
| Revenues & Benefits                  | 43   |
| Housing Subsidy                      | 44   |
| Internal Audit                       | 45   |
| Democratic Services                  | 46   |
| Business Support                     | 47   |
| Land Charges                         | 48   |
| Asset Management                     | 49   |
| Commercial Property                  | 50   |
| SWRDA Assets                         | 51   |
| Parking                              | 52   |
| Information Technology               | 53   |
| One Legal                            | 54   |
| Communications                       | 55   |
| Human Resources                      | 56   |
| Transformation & Commercialisation   | 57   |
| Cemeteries & Crematorium             | 58   |
| Place - Head of Service              | 59   |
| Planning & Development Management    | 60   |
| Planning Policy                      | 61   |
| Heritage & Historic Buildings        | 62   |
| Economic Development                 | 63   |
| Community Infrastructure Levy        | 64   |
| Senior Management                    | 65   |
| Climate Change / Environment         | 66   |
| Corporate & Funding                  | 67   |

### **Notes**

The colours indicate the Service Area that each item fall under. These are used to indicate where different items in the Members portfolios fall.

The 2021/22 forecast numbers are those at the end of Q2 of 2021/22.

## General Fund Summary 2022/23 - by Service Area

| <b>Gloucester City Council</b>            | <b>Proposed<br/>Budget<br/>2022/23</b> | <b>Communities<br/>2022/23</b> | <b>Culture<br/>2022/23</b> | <b>Performance &amp;<br/>Resources<br/>2022/23</b> | <b>Place<br/>2022/23</b> | <b>Senior<br/>Management<br/>2022/23</b> |
|---|--|--------------------------------|----------------------------|--|--------------------------|--|
| <b>Service Expenditure</b>                |  |                                |                            |  |                          |  |
| Employees                                 | 8,942,867                              | 3,448,664                      | 1,491,576                  | 2,693,569  | 1,051,486                | 257,572                                  |
| Premises                                  | 3,596,200                              | 1,484,010                      | 549,400                    | 1,562,790  | -                        | -  |
| Transport                                 | 87,700                                 | 11,600                         | 2,300                      | 72,800   | -                        | 1,000                                    |
| Supplies and Services                     | 14,637,845                             | 7,982,350                      | 666,890                    | 5,916,004  | 70,500                   | 2,100                                    |
| Third Party Payments                      | 33,749,610                             | 1,522,340                      | 55,100                     | 31,967,270   | 204,900                  | -  |
| Capital Interest Charges                  | 4,166,000                              | -                              | -                          | 4,166,000  | -                        | -  |
| <b>Expenditure Total</b>                  | <b>65,180,222</b>                      | <b>14,448,964</b>              | <b>2,765,266</b>           | <b>46,378,434</b>                                  | <b>1,326,886</b>         | <b>260,672</b>                           |
| <b>Service Income</b>                     |  |                                |                            |  |                          |  |
| Grants and Contributions                  | (35,144,805)                           | (2,544,160)                    | (40,300)                   | (32,508,075)                                       | (52,270)                 | -  |
| Fees and Charges                          | (8,428,587)                            | (2,047,525)                    | (233,496)                  | (5,541,221)  | (606,344)                | -  |
| Other Income                              | (10,500,581)                           | (1,652,965)                    | (988,031)                  | (7,845,800)  | (13,785)                 | -  |
| <b>Income Total</b>                       | <b>(54,073,972)</b>                    | <b>(6,244,650)</b>             | <b>(1,261,827)</b>         | <b>(45,895,096)</b>                                | <b>(672,399)</b>         | <b>-</b>                                 |
| <b>Net Service Expenditure / (Income)</b> | <b>11,106,249</b>                      | <b>8,204,315</b>               | <b>1,503,439</b>           | <b>483,338</b>                                     | <b>654,487</b>           | <b>260,672</b>                           |
| <b>Corporate Expenditure / (Income)</b>   |  |                                |                            |  |                          |  |
| Interest Payable                          | 140,100                                |                                |                            |  |                          |  |
| Interest Receivable                       | (718,900)                              |                                |                            |  |                          |  |
| Corporate Pension Contribution            | 3,255,000                              |                                |                            |  |                          |  |
| Minimum Revenue Provision                 | 561,200                                |                                |                            |  |                          |  |
| Utilisation of PY Earmarked Reserves      | -                                      |                                |                            |  |                          |  |
| Transfer to Earmarked Reserves            | 380,000                                |                                |                            |  |                          |  |
| <b>Net Operating Expenditure</b>          | <b>14,723,649</b>                      |                                |                            |  |                          |  |
| Council Tax Precept                       | (8,302,000)                            |                                |                            |  |                          |  |
| Retained Business Rates                   | (5,500,000)                            |                                |                            |  |                          |  |
| Lower Tier Support Grant                  | (166,000)                              |                                |                            |  |                          |  |
| 2022-23 Services Grant                    | (255,000)                              |                                |                            |  |                          |  |
| Revenue Support Grant                     | (153,235)                              |                                |                            |  |                          |  |
| New Homes Bonus                           | (347,000)                              |                                |                            |  |                          |  |
| <b>Net Council Position</b>               | <b>414</b>                             |                                |                            |  |                          |  |

**Communities Service**  
**Proposed Budget 2022/23**

| <b>Communities</b>             | <b>Proposed Budget<br/>2022/23</b> | <b>Head of Service<br/>2022/23</b> | <b>Customer Services<br/>2022/23</b> | <b>Housing &amp; Homelessness<br/>2022/23</b> | <b>Housing Partnerships<br/>2022/23</b> | <b>Housing Strategy<br/>2022/23</b> | <b>Private Sector Hsg<br/>2022/23</b> | <b>Comm Strategy<br/>2022/23</b> | <b>Community Grants<br/>2022/23</b> |
|--------------------------------|------------------------------------|------------------------------------|--------------------------------------|---|---|-------------------------------------|---------------------------------------|----------------------------------|-------------------------------------|
| Employees                      | 3,448,664                          | 127,652                            | 401,431                              | 801,576                                       | 140,786                                 | 171,527                             | 287,486                               | 609,904                          | -                                   |
| Premises                       | 1,484,010                          | -                                  | 400                                  | 894,200                                       | -                                       | -                                   | -                                     | 6,100                            | -                                   |
| Transport                      | 11,600                             | -                                  | -                                    | 1,000   | -                                       | -                                   | -                                     | -                                | -                                   |
| Supplies and Services          | 7,982,350                          | -                                  | 5,400                                | 32,700  | -                                       | -                                   | 16,300                                | 114,900                          | -                                   |
| Third Party Payments           | 1,522,340                          | -                                  | -                                    | 48,900  | 1,166,990                               | -                                   | 200                                   | 29,500                           | 148,000                             |
| Capital Charges                | -                                  | -                                  | -                                    | -   | -                                       | -                                   | -                                     | -                                | -                                   |
| <b>Expenditure Total</b>       | <b>14,448,964</b>                  | <b>127,652</b>                     | <b>407,231</b>                       | <b>1,778,376</b>                              | <b>1,307,776</b>                        | <b>171,527</b>                      | <b>303,986</b>                        | <b>760,404</b>                   | <b>148,000</b>                      |
| Grants and Contributions       | (2,544,160)                        | -                                  | -                                    | (687,000)                                     | (1,307,450)                             | (50,000)                            | -                                     | (75,500)                         | -                                   |
| Fees and Charges               | (2,047,525)                        | -                                  | -                                    | (320,000)                                     | -                                       | -                                   | (93,300)                              | (6,000)                          | -                                   |
| Other Income                   | (1,652,965)                        | -                                  | -                                    | (28,000)                                      | -                                       | -                                   | (1,800)                               | -                                | (23,000)                            |
| <b>Income Total</b>            | <b>(6,244,650)</b>                 | <b>-</b>                           | <b>-</b>                             | <b>(1,035,000)</b>                            | <b>(1,307,450)</b>                      | <b>(50,000)</b>                     | <b>(95,100)</b>                       | <b>(81,500)</b>                  | <b>(23,000)</b>                     |
| <b>Net Service Expenditure</b> | <b>8,204,315</b>                   | <b>127,652</b>                     | <b>407,231</b>                       | <b>743,376</b>                                | <b>326</b>                              | <b>121,527</b>                      | <b>208,886</b>                        | <b>678,904</b>                   | <b>125,000</b>                      |

**Communities Service**  
**Proposed Budget 2022/23**

Head of Service: **Ruth Saunders**

| <b>Communities</b>             | <b>Environ<br/>Health<br/>2022/23</b> | <b>Waste &amp;<br/>Recycling<br/>2022/23</b> | <b>Streetcare<br/>2022/23</b> | <b>City Centre<br/>Management<br/>2022/23</b> | <b>Licensing<br/>2022/23</b> | <b>Markets &amp;<br/>Street Trading<br/>2022/23</b> | <b>Parks &amp;<br/>Allotments<br/>2022/23</b> | <b>Countryside<br/>Unit<br/>2022/23</b> |
|--------------------------------|---------------------------------------|--|-------------------------------|---|------------------------------|---|---|---|
| Employees                      | 58,171                                | -  | 163,709                       | 282,301                                       | 125,408                      | 31,022  | 139,998                                       | 107,693                                 |
| Premises                       | 25,000                                | -  | 193,850                       | 81,500  | 8,100                        | 209,660   | 47,700  | 17,500                                  |
| Transport                      | -                                     | -  | 400                           | -   | -                            | -   | -   | 10,200                                  |
| Supplies and Services          | 72,850                                | 7,611,600                                    | 72,400                        | 23,500  | 4,200                        | 25,800  | -   | 2,700                                   |
| Third Party Payments           | 85,950                                | 12,800                                       | 5,800                         | 10,000  | 9,200                        | -   | 4,000   | 1,000                                   |
| Capital Charges                | -                                     | -  | -                             | -   | -                            | -   | -   | -                                       |
| <b>Expenditure Total</b>       | <b>241,971</b>                        | <b>7,624,400</b>                             | <b>436,159</b>                | <b>397,301</b>                                | <b>146,908</b>               | <b>266,482</b>                                      | <b>191,698</b>                                | <b>139,093</b>                          |
| Grants and Contributions       | (4,450)                               | (325,960)                                    | (32,000)                      | -   | (5,000)                      | -   | (21,800)                                      | (35,000)                                |
| Fees and Charges               | (43,300)                              | (1,058,700)                                  | (193,100)                     | (50,000)                                      | (278,625)                    | (4,500)   | -   | -                                       |
| Other Income                   | -                                     | (1,190,000)                                  | -                             | -   | -                            | (340,670)   | (69,495)                                      | -                                       |
| <b>Income Total</b>            | <b>(47,750)</b>                       | <b>(2,574,660)</b>                           | <b>(225,100)</b>              | <b>(50,000)</b>                               | <b>(283,625)</b>             | <b>(345,170)</b>                                    | <b>(91,295)</b>                               | <b>(35,000)</b>                         |
| <b>Net Service Expenditure</b> | <b>194,221</b>                        | <b>5,049,740</b>                             | <b>211,059</b>                | <b>347,301</b>                                | <b>(136,717)</b>             | <b>(78,688)</b>                                     | <b>100,403</b>                                | <b>104,093</b>                          |

## Culture Service

### Proposed Budget 2022/23

Head of Service: Philip Walker

| Cultural & Trading             | Proposed Budget    | Head of Service | Museums         | Guildhall & Blackfriars | Events          | Destination Marketing | Aspire Client    | Shopmobility    |
|--------------------------------|--------------------|-----------------|-----------------|-------------------------|-----------------|-----------------------|------------------|-----------------|
|                                | 2022/23            | 2022/23         | 2022/23         | 2022/23                 | 2022/23         | 2022/23               | 2022/23          | 2022/23         |
| Employees                      | 1,491,576          | 106,844         | 433,778         | 642,507                 | 109,596         | 137,719               | -                | 61,132          |
| Premises                       | 549,400            | -               | 68,550          | 128,750                 | -               | -                     | 346,450          | 5,650           |
| Transport                      | 2,300              | -               | 1,100           | 1,200                   | -               | -                     | -                | -               |
| Supplies and Services          | 666,890            | -               | 128,240         | 238,700                 | 215,100         | 75,000                | -                | 9,850           |
| Third Party Payments           | 55,100             | -               | 2,000           | 53,100                  | -               | -                     | -                | -               |
| Capital Charges                | -                  | -               | -               | -                       | -               | -                     | -                | -               |
| <b>Expenditure Total</b>       | <b>2,765,266</b>   | <b>106,844</b>  | <b>633,668</b>  | <b>1,064,257</b>        | <b>324,696</b>  | <b>212,719</b>        | <b>346,450</b>   | <b>76,632</b>   |
| Grants and Contributions       | (40,300)           | -               | (10,300)        | -                       | -               | -                     | (30,000)         | -               |
| Fees and Charges               | (233,496)          | -               | (25,050)        | (196,500)               | -               | -                     | -                | (11,946)        |
| Other Income                   | (988,031)          | -               | (54,200)        | (476,581)               | (40,000)        | (70,000)              | (346,450)        | (800)           |
| <b>Income Total</b>            | <b>(1,261,827)</b> | <b>-</b>        | <b>(89,550)</b> | <b>(673,081)</b>        | <b>(40,000)</b> | <b>(70,000)</b>       | <b>(376,450)</b> | <b>(12,746)</b> |
| <b>Net Service Expenditure</b> | <b>1,503,439</b>   | <b>106,844</b>  | <b>544,118</b>  | <b>391,176</b>          | <b>284,696</b>  | <b>142,719</b>        | <b>(30,000)</b>  | <b>63,886</b>   |

**Performance & Resources Service**

**Proposed Budget 2022/23**

| Performance & Resources    | Proposed            | Head of        | Financial &     | Revenues &         | Housing             |                | Democratic &   | Business        |                  |
|----------------------------|---------------------|----------------|-----------------|--------------------|---------------------|----------------|----------------|-----------------|------------------|
|                            | Budget              | Service        | Corporate       | Benefits           | Subsidy             | Internal Audit | Electoral      | Support         | Land Charges     |
|                            | 2022/23             | 2022/23        | 2022/23         | 2022/23            | 2022/23             | 2022/23        | 2022/23        | 2022/23         | 2022/23          |
| Employees                  | 2,693,569           | 126,718        | 343,289         | 83,512             | -                   | -              | 342,369        | 339,612         | -                |
| Premises                   | 1,562,790           | -              | -               | 2,400              | -                   | -              | -              | -               | -                |
| Transport                  | 72,800              | 100            | 32,300          | 100                | -                   | -              | 17,300         | -               | -                |
| Supplies and Services      | 5,916,004           | -              | 275,750         | 1,880,812          | -                   | -              | 405,100        | 25,600          | 100              |
| Third Party Payments       | 31,967,270          | -              | 160,500         | 146,850            | 31,138,500          | 193,620        | 26,100         | -               | 35,000           |
| Interest Charges           | 4,166,000           | -              | -               | -                  | -                   | -              | -              | -               | -                |
| <b>Expenditure Total</b>   | <b>46,378,434</b>   | <b>126,818</b> | <b>811,839</b>  | <b>2,113,674</b>   | <b>31,138,500</b>   | <b>193,620</b> | <b>790,869</b> | <b>365,212</b>  | <b>35,100</b>    |
| Grants and Contributions   | (32,508,075)        | -              | -               | (977,175)          | (31,515,900)        | -              | -              | -               | -                |
| Fees and Charges           | (5,541,221)         | -              | (12,500)        | (341,900)          | -                   | -              | -              | (30,000)        | (108,100)        |
| Other Income               | (7,845,800)         | -              | (25,000)        | (29,000)           | -                   | -              | -              | -               | -                |
| <b>Income Total</b>        | <b>(45,895,096)</b> | <b>-</b>       | <b>(37,500)</b> | <b>(1,348,075)</b> | <b>(31,515,900)</b> | <b>-</b>       | <b>-</b>       | <b>(30,000)</b> | <b>(108,100)</b> |
| <b>Service Expenditure</b> | <b>483,338</b>      | <b>126,818</b> | <b>774,339</b>  | <b>765,599</b>     | <b>(377,400)</b>    | <b>193,620</b> | <b>790,869</b> | <b>335,212</b>  | <b>(73,000)</b>  |

**Performance & Resources Ser**  
**Proposed Budget 2022/23**

Head of Service: **Jon Topping**

| Performance & Resources    | Property         | Commercial         |                  |                    |                  |                |               | Human           | Transform &    |                    |
|----------------------------|------------------|--------------------|------------------|--------------------|------------------|----------------|---------------|-----------------|----------------|--------------------|
|                            | Management       | Property           | SWRDA            | Parking            | IT               | Legal Services | Comms         | Resources       | Commercial     | Cemeteries &       |
|                            | 2022/23          | 2022/23            | 2022/23          | 2022/23            | 2022/23          | 2022/23        | 2022/23       | 2022/23         | Manager        | Crematorium        |
| Employees                  | 563,254          | -                  | -                | 63,617             | 52,272           | -              | -             | 174,910         | 144,790        | 459,225            |
| Premises                   | 325,510          | 307,850            | 17,930           | 636,450            | -                | -              | -             | -               | -              | 272,650            |
| Transport                  | -                | -                  | -                | -                  | -                | -              | -             | 100             | -              | 22,900             |
| Supplies and Services      | 33,350           | 276,622            | -                | 286,800            | 1,881,920        | 465,100        | 89,450        | 159,000         | -              | 136,400            |
| Third Party Payments       | 2,600            | 170,500            | -                | 7,000              | 10,000           | -              | -             | 39,600          | -              | 37,000             |
| Interest Charges           | -                | 4,166,000          | -                | -                  | -                | -              | -             | -               | -              | -                  |
| <b>Expenditure Total</b>   | <b>924,714</b>   | <b>4,920,972</b>   | <b>17,930</b>    | <b>993,867</b>     | <b>1,944,192</b> | <b>465,100</b> | <b>89,450</b> | <b>373,610</b>  | <b>144,790</b> | <b>928,175</b>     |
| Grants and Contributions   | -                | -                  | -                | -                  | -                | -              | -             | (15,000)        | -              | -                  |
| Fees and Charges           | (50,000)         | (96,500)           | (170,964)        | (2,528,450)        | (27,700)         | -              | -             | -               | -              | (2,175,107)        |
| Other Income               | (50,000)         | (7,475,972)        | -                | (31,725)           | -                | -              | -             | -               | -              | (234,103)          |
| <b>Income Total</b>        | <b>(100,000)</b> | <b>(7,572,472)</b> | <b>(170,964)</b> | <b>(2,560,175)</b> | <b>(27,700)</b>  | <b>-</b>       | <b>-</b>      | <b>(15,000)</b> | <b>-</b>       | <b>(2,409,210)</b> |
| <b>Service Expenditure</b> | <b>824,714</b>   | <b>(2,651,500)</b> | <b>(153,034)</b> | <b>(1,566,308)</b> | <b>1,916,492</b> | <b>465,100</b> | <b>89,450</b> | <b>358,610</b>  | <b>144,790</b> | <b>(1,481,035)</b> |



**Place Service**

**Proposed Budget 2022/23**

Head of Service: **TBC**

| Place                          | Proposed         | Head of        |                  | Planning       | Heritage &      | Economic        | Community       |
|--------------------------------|------------------|----------------|------------------|----------------|-----------------|-----------------|-----------------|
|                                | Budget           | Service        | Planning         | Policy         | Historic        | Development     | Infrastructure  |
|                                | 2022/23          | 2022/23        | 2022/23          | 2022/23        | Buildings       | 2022/23         | Levy            |
|                                |                  |                |                  |                | 2022/23         |                 | 2022/23         |
| Employees                      | 1,051,486        | 106,080        | 446,497          | 137,227        | 169,829         | 191,853         | -               |
| Premises                       | -                | -              | -                | -              | -               | -               | -               |
| Transport                      | -                | -              | -                | -              | -               | -               | -               |
| Supplies and Services          | 70,500           | -              | 44,500           | 11,950         | 3,050           | 11,000          | -               |
| Third Party Payments           | 204,900          | -              | 73,400           | 93,000         | -               | 13,500          | 25,000          |
| Capital Charges                | -                | -              | -                | -              | -               | -               | -               |
| <b>Expenditure Total</b>       | <b>1,326,886</b> | <b>106,080</b> | <b>564,397</b>   | <b>242,177</b> | <b>172,879</b>  | <b>216,353</b>  | <b>25,000</b>   |
| Grants and Contributions       | (52,270)         | -              | -                | -              | (52,270)        | -               | -               |
| Fees and Charges               | (606,344)        | -              | (581,344)        | -              | -               | -               | (25,000)        |
| Other Income                   | (13,785)         | -              | -                | -              | -               | (13,785)        | -               |
| <b>Income Total</b>            | <b>(672,399)</b> | <b>-</b>       | <b>(581,344)</b> | <b>-</b>       | <b>(52,270)</b> | <b>(13,785)</b> | <b>(25,000)</b> |
| <b>Net Service Expenditure</b> | <b>654,487</b>   | <b>106,080</b> | <b>(16,947)</b>  | <b>242,177</b> | <b>120,609</b>  | <b>202,568</b>  | <b>-</b>        |

**Senior Management**  
**Proposed Budget 2022/23**

Head of Service: [Jon McGinty](#)

| <b>Senior Management</b>       | <b>Budget<br/>2022/23</b> | <b>Corporate<br/>Management<br/>Team<br/>2022/23</b> | <b>Climate<br/>Change &amp;<br/>Environment<br/>2022/23</b> |
|--------------------------------|---------------------------|--|---|
| Employees                      | 257,572                   | 185,025  | 72,547  |
| Premises                       | -                         | -  | -   |
| Transport                      | 1,000                     | 1,000  | -   |
| Supplies and Services          | 2,100                     | 2,100  | -   |
| Third Party Payments           | -                         | -  | -   |
| Capital Charges                | -                         | -  | -   |
| <b>Expenditure Total</b>       | <b>260,672</b>            | <b>188,125</b>                                       | <b>72,547</b>   |
| Grants and Contributions       | -                         | -  | -   |
| Fees and Charges               | -                         | -  | -   |
| Other Income                   | -                         | -  | -   |
| <b>Income Total</b>            | <b>-</b>                  | <b>-</b>   | <b>-</b>  |
| <b>Net Service Expenditure</b> | <b>260,672</b>            | <b>188,125</b>                                       | <b>72,547</b>   |

## General Fund Summary 2022/23 - by Portfolio Holder

| Gloucester City Council                   | Proposed<br>Budget<br>2022/23 | Environment &<br>Leader<br>2022/23 | Planning &                     |   |                                 | Performance &<br>Resources<br>2022/23 |
|---|-------------------------------|------------------------------------|--------------------------------|---|---------------------------------|---------------------------------------|
|   |                               |                                    | Housing<br>Strategy<br>2022/23 | Communities &<br>Neighbourhood<br>2022/23 | Culture &<br>Leisure<br>2022/23 |                                       |
| <b>Service Expenditure</b>                |                               |                                    |                                |   |                                 |                                       |
| Employees                                 | 8,942,867                     | 1,602,613                          | 1,985,099                      | 798,689                                   | 1,461,465                       | 3,095,000                             |
| Premises                                  | 3,596,200                     | 373,650                            | 894,200                        | 11,750                                    | 753,410                         | 1,563,190                             |
| Transport                                 | 87,700                        | 11,600                             | 1,000                          | -   | 2,300                           | 72,800                                |
| Supplies and Services                     | 14,637,845                    | 7,803,400                          | 105,550                        | 124,750                                   | 682,840                         | 5,921,304                             |
| Third Party Payments                      | 33,749,610                    | 142,250                            | 1,442,490                      | 177,500                                   | 55,100                          | 31,932,270                            |
| Capital Interest Charges                  | 4,166,000                     | -                                  | -                              | -   | -                               | 4,166,000                             |
| <b>Expenditure Total</b>                  | <b>65,180,222</b>             | <b>9,933,514</b>                   | <b>4,428,339</b>               | <b>1,112,689</b>                          | <b>2,955,115</b>                | <b>46,750,565</b>                     |
| <b>Service Income</b>                     |                               |                                    |                                |   |                                 |                                       |
| Grants and Contributions                  | (35,144,805)                  | (476,480)                          | (2,044,450)                    | (75,500)                                  | (40,300)                        | (32,508,075)                          |
| Fees and Charges                          | (8,428,587)                   | (1,623,725)                        | (1,127,744)                    | (17,946)                                  | (226,050)                       | (5,433,121)                           |
| Other Income                              | (10,500,581)                  | (1,273,280)                        | (29,800)                       | (23,800)                                  | (1,327,901)                     | (7,845,800)                           |
| <b>Income Total</b>                       | <b>(54,073,972)</b>           | <b>(3,373,485)</b>                 | <b>(3,201,994)</b>             | <b>(117,246)</b>                          | <b>(1,594,251)</b>              | <b>(45,786,996)</b>                   |
| <b>Net Service Expenditure / (Income)</b> | <b>11,106,249</b>             | <b>6,560,029</b>                   | <b>1,226,345</b>               | <b>995,443</b>                            | <b>1,360,865</b>                | <b>963,569</b>                        |
| <b>Corporate Expenditure / (Income)</b>   |                               |                                    |                                |   |                                 |                                       |
| Interest Payable                          | 140,100                       |                                    |                                |   |                                 |                                       |
| Interest Receivable                       | (718,900)                     |                                    |                                |   |                                 |                                       |
| Corporate Pension Contribution            | 3,255,000                     |                                    |                                |   |                                 |                                       |
| Minimum Revenue Provision                 | 561,200                       |                                    |                                |   |                                 |                                       |
| Utilisation of PY Earmarked Reserves      | -                             |                                    |                                |   |                                 |                                       |
| Transfer to Earmarked Reserves            | 380,000                       |                                    |                                |   |                                 |                                       |
| <b>Net Operating Expenditure</b>          | <b>14,723,649</b>             |                                    |                                |   |                                 |                                       |
| Council Tax Precept                       | (8,302,000)                   |                                    |                                |   |                                 |                                       |
| Retained Business Rates                   | (5,500,000)                   |                                    |                                |   |                                 |                                       |
| Lower Tier Support Grant                  | (166,000)                     |                                    |                                |   |                                 |                                       |
| 2022-23 Services Grant                    | (255,000)                     |                                    |                                |   |                                 |                                       |
| Revenue Support Grant                     | (153,235)                     |                                    |                                |   |                                 |                                       |
| New Homes Bonus                           | (347,000)                     |                                    |                                |   |                                 |                                       |
| <b>Net Council Position</b>               | <b>414</b>                    |                                    |                                |   |                                 |                                       |

**Environment**

**Proposed Budget 2022/23**

Portfolio Holder: **CLlr Richard Cook**

| Environment                    | Proposed Budget 2022/23 | Communities               |                           |                        |                   |                             | Place                      |                  | Senior Management      |                         |
|--------------------------------|-------------------------|---------------------------|---------------------------|------------------------|-------------------|-----------------------------|----------------------------|------------------|------------------------|-------------------------|
|                                |                         | Waste & Recycling 2022/23 | Streetcare & City 2022/23 | Environ Health 2022/23 | Licensing 2022/23 | Parks & Countryside 2022/23 | Economic Developmt 2022/23 | Heritage 2022/23 | Climate Change 2022/23 | Senior Managemt 2022/23 |
| Employees                      | 1,602,613               | -                         | 446,009                   | 58,171                 | 125,408           | 247,691                     | 297,933                    | 169,829          | 72,547                 | 185,025                 |
| Premises                       | 373,650                 | -                         | 275,350                   | 25,000                 | 8,100             | 65,200                      | -                          | -                | -                      | -                       |
| Transport                      | 11,600                  | -                         | 400                       | -                      | -                 | 10,200                      | -                          | -                | -                      | 1,000                   |
| Supplies and Services          | 7,803,400               | 7,611,600                 | 95,900                    | 72,850                 | 4,200             | 2,700                       | 11,000                     | 3,050            | -                      | 2,100                   |
| Third Party Payments           | 142,250                 | 12,800                    | 15,800                    | 85,950                 | 9,200             | 5,000                       | 13,500                     | -                | -                      | -                       |
| Capital Charges                | -                       | -                         | -                         | -                      | -                 | -                           | -                          | -                | -                      | -                       |
| <b>Expenditure Total</b>       | <b>9,933,514</b>        | <b>7,624,400</b>          | <b>833,459</b>            | <b>241,971</b>         | <b>146,908</b>    | <b>330,791</b>              | <b>322,433</b>             | <b>172,879</b>   | <b>72,547</b>          | <b>188,125</b>          |
| Grants and Contributions       | (476,480)               | (325,960)                 | (32,000)                  | (4,450)                | (5,000)           | (56,800)                    | -                          | (52,270)         | -                      | -                       |
| Fees and Charges               | (1,623,725)             | (1,058,700)               | (243,100)                 | (43,300)               | (278,625)         | -                           | -                          | -                | -                      | -                       |
| Other Income                   | (1,273,280)             | (1,190,000)               | -                         | -                      | -                 | (69,495)                    | (13,785)                   | -                | -                      | -                       |
| <b>Income Total</b>            | <b>(3,373,485)</b>      | <b>(2,574,660)</b>        | <b>(275,100)</b>          | <b>(47,750)</b>        | <b>(283,625)</b>  | <b>(126,295)</b>            | <b>(13,785)</b>            | <b>(52,270)</b>  | <b>-</b>               | <b>-</b>                |
| <b>Net Service Expenditure</b> | <b>6,560,029</b>        | <b>5,049,740</b>          | <b>558,359</b>            | <b>194,221</b>         | <b>(136,717)</b>  | <b>204,496</b>              | <b>308,648</b>             | <b>120,609</b>   | <b>72,547</b>          | <b>188,125</b>          |

**Planning and Housing Strategy**  
**Proposed Budget 2022/23**

Portfolio Holder: **Cllr Stephanie Chambers**

| Planning and Housing Strategy  | Proposed Budget 2022/23 | Place            |                         |                 | P&R                  | Communities                    |                          |                                |                              |
|--------------------------------|-------------------------|------------------|-------------------------|-----------------|----------------------|--------------------------------|--------------------------|--------------------------------|------------------------------|
|                                |                         | Planning 2022/23 | Planning Policy 2022/23 | CIL 2022/23     | Land Charges 2022/23 | Private Sector Housing 2022/23 | Housing Strategy 2022/23 | Housing & Homelessness 2022/23 | Housing Partnerships 2022/23 |
| Employees                      | 1,985,099               | 446,497          | 137,227                 | -               | -                    | 287,486                        | 171,527                  | 801,576                        | 140,786                      |
| Premises                       | 894,200                 | -                | -                       | -               | -                    | -                              | -                        | 894,200                        | -                            |
| Transport                      | 1,000                   | -                | -                       | -               | -                    | -                              | -                        | 1,000                          | -                            |
| Supplies and Services          | 105,550                 | 44,500           | 11,950                  | -               | 100                  | 16,300                         | -                        | 32,700                         | -                            |
| Third Party Payments           | 1,442,490               | 73,400           | 93,000                  | 25,000          | 35,000               | 200                            | -                        | 48,900                         | 1,166,990                    |
| Capital Charges                | -                       | -                | -                       | -               | -                    | -                              | -                        | -                              | -                            |
| <b>Expenditure Total</b>       | <b>4,428,339</b>        | <b>564,397</b>   | <b>242,177</b>          | <b>25,000</b>   | <b>35,100</b>        | <b>303,986</b>                 | <b>171,527</b>           | <b>1,778,376</b>               | <b>1,307,776</b>             |
| Grants and Contributions       | (2,044,450)             | -                | -                       | -               | -                    | -                              | (50,000)                 | (687,000)                      | (1,307,450)                  |
| Fees and Charges               | (1,127,744)             | (581,344)        | -                       | (25,000)        | (108,100)            | (93,300)                       | -                        | (320,000)                      | -                            |
| Other Income                   | (29,800)                | -                | -                       | -               | -                    | (1,800)                        | -                        | (28,000)                       | -                            |
| <b>Income Total</b>            | <b>(3,201,994)</b>      | <b>(581,344)</b> | <b>-</b>                | <b>(25,000)</b> | <b>(108,100)</b>     | <b>(95,100)</b>                | <b>(50,000)</b>          | <b>(1,035,000)</b>             | <b>(1,307,450)</b>           |
|                                |                         |                  |                         |                 |                      |                                |                          |                                |                              |
| <b>Net Service Expenditure</b> | <b>1,226,345</b>        | <b>(16,947)</b>  | <b>242,177</b>          | <b>-</b>        | <b>(73,000)</b>      | <b>208,886</b>                 | <b>121,527</b>           | <b>743,376</b>                 | <b>326</b>                   |

## Communities and Neighbourhoods

### Proposed Budget 2022/23

Portfolio Holder: **CLl Justin Hudson**

| <b>Communities and Neighbourhoods</b> | <b>Proposed Budget 2022/23</b> | <b>Communities</b>                |                                 | <b>Culture</b>              |
|---------------------------------------|--------------------------------|-----------------------------------|---------------------------------|-----------------------------|
|                                       |                                | <b>Community Strategy 2022/23</b> | <b>Community Grants 2022/23</b> | <b>Shopmobility 2022/23</b> |
| Employees                             | 798,689                        | 737,557                           | -                               | 61,132                      |
| Premises                              | 11,750                         | 6,100                             | -                               | 5,650                       |
| Transport                             | -                              | -                                 | -                               | -                           |
| Supplies and Services                 | 124,750                        | 114,900                           | -                               | 9,850                       |
| Third Party Payments                  | 177,500                        | 29,500                            | 148,000                         | -                           |
| Capital Charges                       | -                              | -                                 | -                               | -                           |
| <b>Expenditure Total</b>              | <b>1,112,689</b>               | <b>888,057</b>                    | <b>148,000</b>                  | <b>76,632</b>               |
| Grants and Contributions              | (75,500)                       | (75,500)                          | -                               | -                           |
| Fees and Charges                      | (17,946)                       | (6,000)                           | -                               | (11,946)                    |
| Other Income                          | (23,800)                       | -                                 | (23,000)                        | (800)                       |
| <b>Income Total</b>                   | <b>(117,246)</b>               | <b>(81,500)</b>                   | <b>(23,000)</b>                 | <b>(12,746)</b>             |
| <b>Net Service Expenditure</b>        | <b>995,443</b>                 | <b>806,557</b>                    | <b>125,000</b>                  | <b>63,886</b>               |

## Culture & Leisure

### Proposed Budget 2022/23

Portfolio Holder: **CLr Andrew Lewis**

| <b>Culture &amp; Leisure</b>   | <b>Proposed Budget 2022/23</b> | <b>Culture</b>         |  |                       |                                      |                       | <b>Communities</b>                       |
|--------------------------------|--------------------------------|------------------------|--|-----------------------|--------------------------------------|-----------------------|--|
|                                |                                | <b>Museums 2022/23</b> | <b>Guildhall &amp; Blackfriars 2022/23</b> | <b>Events 2022/23</b> | <b>Destination Marketing 2022/23</b> | <b>Aspire 2022/23</b> | <b>Markets &amp; Street Trdg 2022/23</b> |
| Employees                      | 1,461,465                      | 487,200                | 695,929                                    | 109,596               | 137,719                              | -                     | 31,022                                   |
| Premises                       | 753,410                        | 68,550                 | 128,750                                    | -                     | -                                    | 346,450               | 209,660                                  |
| Transport                      | 2,300                          | 1,100                  | 1,200                                      | -                     | -                                    | -                     | -  |
| Supplies and Services          | 682,840                        | 128,240                | 238,700                                    | 215,100               | 75,000                               | -                     | 25,800                                   |
| Third Party Payments           | 55,100                         | 2,000                  | 53,100                                     | -                     | -                                    | -                     | -  |
| Capital Charges                | -                              | -                      | -  | -                     | -                                    | -                     | -  |
| <b>Expenditure Total</b>       | <b>2,955,115</b>               | <b>687,090</b>         | <b>1,117,679</b>                           | <b>324,696</b>        | <b>212,719</b>                       | <b>346,450</b>        | <b>266,482</b>                           |
| Grants and Contributions       | (40,300)                       | (10,300)               | -  | -                     | -                                    | (30,000)              | -  |
| Fees and Charges               | (226,050)                      | (25,050)               | (196,500)                                  | -                     | -                                    | -                     | (4,500)                                  |
| Other Income                   | (1,327,901)                    | (54,200)               | (476,581)                                  | (40,000)              | (70,000)                             | (346,450)             | (340,670)                                |
| <b>Income Total</b>            | <b>(1,594,251)</b>             | <b>(89,550)</b>        | <b>(673,081)</b>                           | <b>(40,000)</b>       | <b>(70,000)</b>                      | <b>(376,450)</b>      | <b>(345,170)</b>                         |
| <b>Net Service Expenditure</b> | <b>1,360,865</b>               | <b>597,540</b>         | <b>444,598</b>                             | <b>284,696</b>        | <b>142,719</b>                       | <b>(30,000)</b>       | <b>(78,688)</b>                          |

**Performance & Resources**  
**Proposed Budget 2022/23**

| Performance & Resources        |  | Proposed Budget 2022/23 | P&R                           |                             |                  |                    |                          | P&R                         |                        |                             |                  |
|--------------------------------|--|-------------------------|-------------------------------|-----------------------------|------------------|--------------------|--------------------------|-----------------------------|------------------------|-----------------------------|------------------|
|                                |  |                         | Financial & Corporate 2022/23 | Revenues & Benefits 2022/23 | IT 2022/23       | Parking 2022/23    | Business Support 2022/23 | Democratic Services 2022/23 | Asset Managemt 2022/23 | Commercial Property 2022/23 | SWRDA 2022/23    |
| Employees                      |  | 3,095,000               | 470,007                       | 83,512                      | 52,272           | 63,617             | 339,612                  | 342,369                     | 563,254                | -                           | -                |
| Premises                       |  | 1,563,190               | -                             | 2,400                       | -                | 636,450            | -                        | -                           | 325,510                | 307,850                     | 17,930           |
| Transport                      |  | 72,800                  | 32,400                        | 100                         | -                | -                  | -                        | 17,300                      | -                      | -                           | -                |
| Supplies and Services          |  | 5,921,304               | 275,750                       | 1,880,812                   | 1,881,920        | 286,800            | 25,600                   | 405,100                     | 33,350                 | 276,622                     | -                |
| Third Party Payments           |  | 31,932,270              | 160,500                       | 146,850                     | 10,000           | 7,000              | -                        | 26,100                      | 2,600                  | 170,500                     | -                |
| Interest Charges               |  | 4,166,000               | -                             | -                           | -                | -                  | -                        | -                           | -                      | 4,166,000                   | -                |
| <b>Expenditure Total</b>       |  | <b>46,750,565</b>       | <b>938,657</b>                | <b>2,113,674</b>            | <b>1,944,192</b> | <b>993,867</b>     | <b>365,212</b>           | <b>790,869</b>              | <b>924,714</b>         | <b>4,920,972</b>            | <b>17,930</b>    |
| Grants and Contributions       |  | (32,508,075)            | -                             | (977,175)                   | -                | -                  | -                        | -                           | -                      | -                           | -                |
| Fees and Charges               |  | (5,433,121)             | (12,500)                      | (341,900)                   | (27,700)         | (2,528,450)        | (30,000)                 | -                           | (50,000)               | (96,500)                    | (170,964)        |
| Other Income                   |  | (7,845,800)             | (25,000)                      | (29,000)                    | -                | (31,725)           | -                        | -                           | (50,000)               | (7,475,972)                 | -                |
| <b>Income Total</b>            |  | <b>(45,786,996)</b>     | <b>(37,500)</b>               | <b>(1,348,075)</b>          | <b>(27,700)</b>  | <b>(2,560,175)</b> | <b>(30,000)</b>          | <b>-</b>                    | <b>(100,000)</b>       | <b>(7,572,472)</b>          | <b>(170,964)</b> |
| <b>Net Service Expenditure</b> |  | <b>963,569</b>          | <b>901,157</b>                | <b>765,599</b>              | <b>1,916,492</b> | <b>(1,566,308)</b> | <b>335,212</b>           | <b>790,869</b>              | <b>824,714</b>         | <b>(2,651,500)</b>          | <b>(153,034)</b> |



**Performance & Resource**  
**Proposed Budget 2022/2**

Portfolio Holder: **Clr Hannah Norman**

| Performance & Resources        | P&R                        | P&R                       |                      |                       |                           | P&R                        | Comm                         |
|--------------------------------|----------------------------|---------------------------|----------------------|-----------------------|---------------------------|----------------------------|------------------------------|
|                                | Cemetery & Crem<br>2022/23 | Internal Audit<br>2022/23 | Transform<br>2022/23 | HR & Comms<br>2022/23 | Legal Services<br>2022/23 | Housing Subsidy<br>2022/23 | Customer Services<br>2022/23 |
| Employees                      | 459,225                    | -                         | 144,790              | 174,910               | -                         | -                          | 401,431                      |
| Premises                       | 272,650                    | -                         | -                    | -                     | -                         | -                          | 400                          |
| Transport                      | 22,900                     | -                         | -                    | 100                   | -                         | -                          | -                            |
| Supplies and Services          | 136,400                    | -                         | -                    | 248,450               | 465,100                   | -                          | 5,400                        |
| Third Party Payments           | 37,000                     | 193,620                   | -                    | 39,600                | -                         | 31,138,500                 | -                            |
| Interest Charges               | -                          | -                         | -                    | -                     | -                         | -                          | -                            |
| <b>Expenditure Total</b>       | <b>928,175</b>             | <b>193,620</b>            | <b>144,790</b>       | <b>463,060</b>        | <b>465,100</b>            | <b>31,138,500</b>          | <b>407,231</b>               |
| Grants and Contributions       | -                          | -                         | -                    | (15,000)              | -                         | (31,515,900)               | -                            |
| Fees and Charges               | (2,175,107)                | -                         | -                    | -                     | -                         | -                          | -                            |
| Other Income                   | (234,103)                  | -                         | -                    | -                     | -                         | -                          | -                            |
| <b>Income Total</b>            | <b>(2,409,210)</b>         | <b>-</b>                  | <b>-</b>             | <b>(15,000)</b>       | <b>-</b>                  | <b>(31,515,900)</b>        | <b>-</b>                     |
| <b>Net Service Expenditure</b> | <b>(1,481,035)</b>         | <b>193,620</b>            | <b>144,790</b>       | <b>448,060</b>        | <b>465,100</b>            | <b>(377,400)</b>           | <b>407,231</b>               |

**Communities - Head of Service  
Budget 2022/23**

**Portfolio: Communities & Neighbourhoods (CS)  
Head of Service: Ruth Saunders  
Portfolio Holder: Cllr Justin Hudson**

| <b>Head of Communities</b>     | <b>Budget<br/>2021/22</b> | <b>+ / -</b>  | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|---------------|---------------------------|-----------------------------|
| Employees                      | 101,711                   | 25,941        | 127,652                   | 97,784                      |
| Premises                       | -                         | -             | -                         | -                           |
| Transport                      | -                         | -             | -                         | -                           |
| Supplies and Services          | -                         | -             | -                         | -                           |
| Third Party Payments           | -                         | -             | -                         | -                           |
| Capital Charges                | -                         | -             | -                         | -                           |
| <b>Expenditure Total</b>       | <b>101,711</b>            | <b>25,941</b> | <b>127,652</b>            | <b>97,784</b>               |
| Grants and Contributions       | -                         | -             | -                         | -                           |
| Fees and Charges               | -                         | -             | -                         | -                           |
| Other Income                   | -                         | -             | -                         | -                           |
| <b>Income Total</b>            | <b>-</b>                  | <b>-</b>      | <b>-</b>                  | <b>-</b>                    |
|                                |                           |               |                           |                             |
| <b>Net Service Expenditure</b> | <b>101,711</b>            | <b>25,941</b> | <b>127,652</b>            | <b>97,784</b>               |

**Customer Services  
Budget 2022/23**

**Portfolio: Performance & Resources  
Head of Service: Ruth Saunders  
Portfolio Holder: Cllr Hannah Norman**

| <b>Customer Services</b>       | <b>Budget<br/>2021/22</b> | <b>+ / -</b> | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|--------------|---------------------------|-----------------------------|
| Employees                      | 395,478                   | 5,953        | <b>401,431</b>            | 406,265                     |
| Premises                       | 400                       | -            | <b>400</b>                | 301                         |
| Transport                      | -                         | -            | -                         | -                           |
| Supplies and Services          | 5,200                     | 200          | <b>5,400</b>              | 4,736                       |
| Third Party Payments           | -                         | -            | -                         | -                           |
| Capital Charges                | -                         | -            | -                         | -                           |
| <b>Expenditure Total</b>       | <b>401,078</b>            | <b>6,153</b> | <b>407,231</b>            | <b>411,301</b>              |
| Grants and Contributions       | -                         | -            | -                         | -                           |
| Fees and Charges               | -                         | -            | -                         | -                           |
| Other Income                   | -                         | -            | -                         | -                           |
| <b>Income Total</b>            | <b>-</b>                  | <b>-</b>     | <b>-</b>                  | <b>-</b>                    |
| <b>Net Service Expenditure</b> | <b>401,078</b>            | <b>6,153</b> | <b>407,231</b>            | <b>411,301</b>              |

**Housing and Homelessness  
Budget 2022/23**

**Portfolio: Communities & Neighbourhoods  
Head of Service: Ruth Saunders  
Portfolio Holder: Cllr Stephanie Chambers**

| <b>Housing and Homelessness</b> | <b>Budget<br/>2021/22</b> | <b>+ / -</b>     | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|---------------------------------|---------------------------|------------------|---------------------------|-----------------------------|
| Employees                       | 785,890                   | 15,686           | <b>801,576</b>            | 881,074                     |
| Premises                        | 1,098,100                 | (203,900)        | <b>894,200</b>            | 856,857                     |
| Transport                       | 2,100                     | (1,100)          | <b>1,000</b>              | 274                         |
| Supplies and Services           | 27,000                    | 5,700            | <b>32,700</b>             | 18,332                      |
| Third Party Payments            | 65,400                    | (16,500)         | <b>48,900</b>             | 219,562                     |
| Capital Charges                 | -                         | -                | -                         | -                           |
| <b>Expenditure Total</b>        | <b>1,978,490</b>          | <b>(200,114)</b> | <b>1,778,376</b>          | <b>1,976,099</b>            |
| Grants and Contributions        | (687,000)                 | -                | <b>(687,000)</b>          | (1,142,617)                 |
| Fees and Charges                | (185,000)                 | (135,000)        | <b>(320,000)</b>          | (141,811)                   |
| Other Income                    | (163,000)                 | 135,000          | <b>(28,000)</b>           | 15,120                      |
| <b>Income Total</b>             | <b>(1,035,000)</b>        | <b>-</b>         | <b>(1,035,000)</b>        | <b>(1,269,307)</b>          |
|                                 |                           |                  |                           |                             |
| <b>Net Service Expenditure</b>  | <b>943,490</b>            | <b>(200,114)</b> | <b>743,376</b>            | <b>706,792</b>              |

**Housing Partnerships  
Budget 2022/23**

**Portfolio: Communities & Neighbourhoods  
Head of Service: Ruth Saunders  
Portfolio Holder: Cllr Stephanie Chambers**

| <b>Housing Partnerships</b>    | <b>Budget<br/>2021/22</b> | <b>+ / -</b>     | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|------------------|---------------------------|-----------------------------|
| Employees                      | 71,419                    | 69,367           | <b>140,786</b>            | 126,720                     |
| Premises                       | -                         | -                | -                         | -                           |
| Transport                      | -                         | -                | -                         | -                           |
| Supplies and Services          | -                         | -                | -                         | -                           |
| Third Party Payments           | 400,000                   | 766,990          | <b>1,166,990</b>          | 1,109,743                   |
| Capital Charges                | -                         | -                | -                         | -                           |
| <b>Expenditure Total</b>       | <b>471,419</b>            | <b>836,357</b>   | <b>1,307,776</b>          | <b>1,236,463</b>            |
| Grants and Contributions       | (471,124)                 | (836,326)        | <b>(1,307,450)</b>        | (1,236,463)                 |
| Fees and Charges               | -                         | -                | -                         | -                           |
| Other Income                   | -                         | -                | -                         | -                           |
| <b>Income Total</b>            | <b>(471,124)</b>          | <b>(836,326)</b> | <b>(1,307,450)</b>        | <b>(1,236,463)</b>          |
|                                |                           |                  |                           |                             |
| <b>Net Service Expenditure</b> | <b>295</b>                | <b>31</b>        | <b>326</b>                | -                           |

**Housing Strategy  
Budget 2022/23**

**Portfolio: Communities & Neighbourhoods  
Head of Service: Ruth Saunders  
Portfolio Holder: Cllr Stephanie Chambers**

| <b>Housing Strategy</b>        | <b>Budget<br/>2021/22</b> | <b>+ / -</b> | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|--------------|---------------------------|-----------------------------|
| Employees                      | 163,619                   | 7,908        | 171,527                   | 157,016                     |
| Premises                       | -                         | -            | -                         | -                           |
| Transport                      | -                         | -            | -                         | -                           |
| Supplies and Services          | -                         | -            | -                         | -                           |
| Third Party Payments           | -                         | -            | -                         | -                           |
| Capital Charges                | -                         | -            | -                         | -                           |
| <b>Expenditure Total</b>       | <b>163,619</b>            | <b>7,908</b> | <b>171,527</b>            | <b>157,016</b>              |
| Grants and Contributions       | (50,000)                  | -            | (50,000)                  | (50,000)                    |
| Fees and Charges               | -                         | -            | -                         | -                           |
| Other Income                   | -                         | -            | -                         | -                           |
| <b>Income Total</b>            | <b>(50,000)</b>           | <b>-</b>     | <b>(50,000)</b>           | <b>(50,000)</b>             |
|                                |                           |              |                           |                             |
| <b>Net Service Expenditure</b> | <b>113,619</b>            | <b>7,908</b> | <b>121,527</b>            | <b>107,016</b>              |

**Private Sector Housing / HMOs  
Budget 2022/23**

**Portfolio: Communities & Neighbourhoods  
Head of Service: Ruth Saunders  
Portfolio Holder: Cllr Stephanie Chambers**

| <b>Private Sector Housing</b>  | <b>Budget<br/>2021/22</b> | <b>+ / -</b>    | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|-----------------|---------------------------|-----------------------------|
| Employees                      | 319,291                   | (31,805)        | <b>287,486</b>            | 310,828                     |
| Premises                       | -                         | -               | -                         | -                           |
| Transport                      | -                         | -               | -                         | -                           |
| Supplies and Services          | 16,000                    | 300             | <b>16,300</b>             | 3,262                       |
| Third Party Payments           | 200                       | -               | <b>200</b>                | 289                         |
| Capital Charges                | -                         | -               | -                         | -                           |
| <b>Expenditure Total</b>       | <b>335,491</b>            | <b>(31,505)</b> | <b>303,986</b>            | <b>314,379</b>              |
| Grants and Contributions       | (49,850)                  | 49,850          | -                         | (48,622)                    |
| Fees and Charges               | (84,000)                  | (9,300)         | <b>(93,300)</b>           | (133,658)                   |
| Other Income                   | (1,800)                   | -               | <b>(1,800)</b>            | (1,132)                     |
| <b>Income Total</b>            | <b>(135,650)</b>          | <b>40,550</b>   | <b>(95,100)</b>           | <b>(183,412)</b>            |
|                                |                           |                 |                           |                             |
| <b>Net Service Expenditure</b> | <b>199,841</b>            | <b>9,045</b>    | <b>208,886</b>            | <b>130,967</b>              |

**Community Wellbeing  
Budget 2022/23**

**Portfolio: Communities & Neighbourhoods (CS)**  
**Head of Service: Ruth Saunders**  
**Portfolio Holder: Cllr Justin Hudson**

| <b>Community Strategy</b>      | <b>Budget<br/>2021/22</b> | <b>+ / -</b>    | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|-----------------|---------------------------|-----------------------------|
| Employees                      | 614,039                   | (4,135)         | <b>609,904</b>            | 579,496                     |
| Premises                       | 6,000                     | 100             | <b>6,100</b>              | 6,955                       |
| Transport                      | -                         | -               | -                         | 649                         |
| Supplies and Services          | 97,900                    | 17,000          | <b>114,900</b>            | 115,599                     |
| Third Party Payments           | 19,500                    | 10,000          | <b>29,500</b>             | 22,729                      |
| Capital Charges                | -                         | -               | -                         | -                           |
| <b>Expenditure Total</b>       | <b>737,439</b>            | <b>22,965</b>   | <b>760,404</b>            | <b>725,429</b>              |
| Grants and Contributions       | (37,025)                  | (38,475)        | <b>(75,500)</b>           | (48,250)                    |
| Fees and Charges               | (4,500)                   | (1,500)         | <b>(6,000)</b>            | (7,256)                     |
| Other Income                   | -                         | -               | -                         | -                           |
| <b>Income Total</b>            | <b>(41,525)</b>           | <b>(39,975)</b> | <b>(81,500)</b>           | <b>(55,506)</b>             |
|                                |                           |                 |                           |                             |
| <b>Net Service Expenditure</b> | <b>695,914</b>            | <b>(17,010)</b> | <b>678,904</b>            | <b>669,924</b>              |



**Community Grants  
Budget 2022/23**

**Portfolio: Communities & Neighbourhoods**  
**Head of Service: Ruth Saunders**  
**Portfolio Holder: Cllr Justin Hudson**

| <b>Community Grants</b>        | <b>Budget<br/>2021/22</b> | <b>+ / -</b>    | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|-----------------|---------------------------|-----------------------------|
| Employees                      | -                         | -               | -                         | -                           |
| Premises                       | -                         | -               | -                         | -                           |
| Transport                      | -                         | -               | -                         | -                           |
| Supplies and Services          | -                         | -               | -                         | -                           |
| Third Party Payments           | 125,000                   | 23,000          | <b>148,000</b>            | 256,212                     |
| Capital Charges                | -                         | -               | -                         | -                           |
| <b>Expenditure Total</b>       | <b>125,000</b>            | <b>23,000</b>   | <b>148,000</b>            | <b>256,212</b>              |
| Grants and Contributions       | -                         | -               | -                         | (121,000)                   |
| Fees and Charges               | -                         | -               | -                         | -                           |
| Other Income                   | -                         | (23,000)        | <b>(23,000)</b>           | (10,399)                    |
| <b>Income Total</b>            | <b>-</b>                  | <b>(23,000)</b> | <b>(23,000)</b>           | <b>(131,399)</b>            |
|                                |                           |                 |                           |                             |
| <b>Net Service Expenditure</b> | <b>125,000</b>            | <b>-</b>        | <b>125,000</b>            | <b>124,813</b>              |

**Community Wellbeing  
Budget 2022/23**

**Portfolio: Environment  
Head of Service: Ruth Saunders  
Portfolio Holder: Cllr Richard Cook**

| <b>Environmental Health</b>    | <b>Budget<br/>2021/22</b> | <b>+ / -</b> | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|--------------|---------------------------|-----------------------------|
| Employees                      | 56,434                    | 1,737        | <b>58,171</b>             | 578,127                     |
| Premises                       | 25,000                    | -            | <b>25,000</b>             | 15,000                      |
| Transport                      | -                         | -            | -                         | 143                         |
| Supplies and Services          | 68,750                    | 4,100        | <b>72,850</b>             | 174,875                     |
| Third Party Payments           | 85,950                    | -            | <b>85,950</b>             | 105,188                     |
| Capital Charges                | -                         | -            | -                         | -                           |
| <b>Expenditure Total</b>       | <b>236,134</b>            | <b>5,837</b> | <b>241,971</b>            | <b>873,332</b>              |
| Grants and Contributions       | (4,450)                   | -            | <b>(4,450)</b>            | (642,963)                   |
| Fees and Charges               | (43,300)                  | -            | <b>(43,300)</b>           | (10,662)                    |
| Other Income                   | -                         | -            | -                         | (3,500)                     |
| <b>Income Total</b>            | <b>(47,750)</b>           | <b>-</b>     | <b>(47,750)</b>           | <b>(657,125)</b>            |
|                                |                           |              |                           |                             |
| <b>Net Service Expenditure</b> | <b>188,384</b>            | <b>5,837</b> | <b>194,221</b>            | <b>216,208</b>              |

**Waste and Recycling Contract  
Budget 2022/23**

**Portfolio: Environment  
Head of Service: Ruth Saunders  
Portfolio Holder: Cllr Richard Cook**

| <b>Waste &amp; Recycling</b>   | <b>Budget<br/>2021/22</b> | <b>+ / -</b>     | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|------------------|---------------------------|-----------------------------|
| Employees                      | -                         | -                | -                         | -                           |
| Premises                       | -                         | -                | -                         | -                           |
| Transport                      | -                         | -                | -                         | -                           |
| Supplies and Services          | 6,590,100                 | 1,021,500        | <b>7,611,600</b>          | 6,386,543                   |
| Third Party Payments           | 12,500                    | 300              | <b>12,800</b>             | -                           |
| Capital Charges                | -                         | -                | -                         | -                           |
| <b>Expenditure Total</b>       | <b>6,602,600</b>          | <b>1,021,800</b> | <b>7,624,400</b>          | <b>6,386,543</b>            |
| Grants and Contributions       | (325,960)                 | -                | <b>(325,960)</b>          | (293,816)                   |
| Fees and Charges               | (1,052,300)               | (6,400)          | <b>(1,058,700)</b>        | (1,060,568)                 |
| Other Income                   | (670,000)                 | (520,000)        | <b>(1,190,000)</b>        | (662,085)                   |
| <b>Income Total</b>            | <b>(2,048,260)</b>        | <b>(526,400)</b> | <b>(2,574,660)</b>        | <b>(2,016,469)</b>          |
|                                |                           |                  |                           |                             |
| <b>Net Service Expenditure</b> | <b>4,554,340</b>          | <b>495,400</b>   | <b>5,049,740</b>          | <b>4,370,074</b>            |

**Streetcare  
Budget 2022/23**

Portfolio: **Environment** (Streetcare & City)  
Head of Service: **Ruth Saunders**  
Portfolio Holder: **Cllr Richard Cook**

| Streetcare                     | Budget<br>2021/22 | + / -          | Budget<br>2022/23 | Forecast<br>2021/22 |
|--------------------------------|-------------------|----------------|-------------------|---------------------|
| Employees                      | 155,833           | 7,876          | <b>163,709</b>    | 162,201             |
| Premises                       | 91,300            | 102,550        | <b>193,850</b>    | 93,207              |
| Transport                      | 400               | -              | <b>400</b>        | 1,906               |
| Supplies and Services          | 71,100            | 1,300          | <b>72,400</b>     | 153,866             |
| Third Party Payments           | 5,800             | -              | <b>5,800</b>      | 960                 |
| Capital Charges                | -                 | -              | -                 | -                   |
| <b>Expenditure Total</b>       | <b>324,433</b>    | <b>111,726</b> | <b>436,159</b>    | <b>412,140</b>      |
| Grants and Contributions       | (32,000)          | -              | <b>(32,000)</b>   | (15,000)            |
| Fees and Charges               | (193,100)         | -              | <b>(193,100)</b>  | (192,534)           |
| Other Income                   | -                 | -              | -                 | (7,014)             |
| <b>Income Total</b>            | <b>(225,100)</b>  | <b>-</b>       | <b>(225,100)</b>  | <b>(214,547)</b>    |
|                                |                   |                |                   |                     |
| <b>Net Service Expenditure</b> | <b>99,333</b>     | <b>111,726</b> | <b>211,059</b>    | <b>197,593</b>      |

**City Centre Management  
Budget 2022/23**

**Portfolio: Environment (City Improvcare & City)  
Head of Service: Ruth Saunders  
Portfolio Holder: Cllr Richard Cook**

| <b>City Centre Management</b>  | <b>Budget<br/>2021/22</b> | <b>+ / -</b>    | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|-----------------|---------------------------|-----------------------------|
| Employees                      | 208,960                   | 73,341          | <b>282,301</b>            | 223,676                     |
| Premises                       | 80,750                    | 750             | <b>81,500</b>             | 79,466                      |
| Transport                      | -                         | -               | -                         | 218                         |
| Supplies and Services          | 3,500                     | 20,000          | <b>23,500</b>             | 19,327                      |
| Third Party Payments           | 10,000                    | -               | <b>10,000</b>             | 29,605                      |
| Capital Charges                | -                         | -               | -                         | -                           |
| <b>Expenditure Total</b>       | <b>303,210</b>            | <b>94,091</b>   | <b>397,301</b>            | <b>352,292</b>              |
| Grants and Contributions       | -                         | -               | -                         | -                           |
| Fees and Charges               | (30,000)                  | (20,000)        | <b>(50,000)</b>           | (25,195)                    |
| Other Income                   | -                         | -               | -                         | (54,000)                    |
| <b>Income Total</b>            | <b>(30,000)</b>           | <b>(20,000)</b> | <b>(50,000)</b>           | <b>(79,195)</b>             |
|                                |                           |                 |                           |                             |
| <b>Net Service Expenditure</b> | <b>273,210</b>            | <b>74,091</b>   | <b>347,301</b>            | <b>273,097</b>              |

**Licensing  
Budget 2022/23**

**Portfolio: Environment & Leader  
Head of Service: Ruth Saunders  
Portfolio Holder: Cllr Richard Cook**

| Licensing                      | Budget<br>2021/22 | + / -          | Budget<br>2022/23 | Forecast<br>2021/22 |
|--------------------------------|-------------------|----------------|-------------------|---------------------|
| Employees                      | 119,860           | 5,548          | <b>125,408</b>    | 123,010             |
| Premises                       | 8,100             | -              | <b>8,100</b>      | 4,980               |
| Transport                      | -                 | -              | -                 | -                   |
| Supplies and Services          | 4,200             | -              | <b>4,200</b>      | 6,214               |
| Third Party Payments           | 9,200             | -              | <b>9,200</b>      | -                   |
| Capital Charges                | -                 | -              | -                 | -                   |
| <b>Expenditure Total</b>       | <b>141,360</b>    | <b>5,548</b>   | <b>146,908</b>    | <b>134,204</b>      |
| Grants and Contributions       | (5,000)           | -              | <b>(5,000)</b>    | (4,500)             |
| Fees and Charges               | (276,225)         | (2,400)        | <b>(278,625)</b>  | (246,697)           |
| Other Income                   | -                 | -              | -                 | 5,863               |
| <b>Income Total</b>            | <b>(281,225)</b>  | <b>(2,400)</b> | <b>(283,625)</b>  | <b>(245,334)</b>    |
|                                |                   |                |                   |                     |
| <b>Net Service Expenditure</b> | <b>(139,865)</b>  | <b>3,148</b>   | <b>(136,717)</b>  | <b>(111,131)</b>    |

**Markets**  
**Budget 2022/23**

**Portfolio: Culture & Leisure**  
**Head of Service: Ruth Saunders**  
**Portfolio Holder: Cllr Andrew Lewis**

| <b>Markets &amp; Street Trading</b> | <b>Budget<br/>2021/22</b> | <b>+ / -</b> | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|-------------------------------------|---------------------------|--------------|---------------------------|-----------------------------|
| Employees                           | 29,620                    | 1,402        | <b>31,022</b>             | 37,304                      |
| Premises                            | 208,510                   | 1,150        | <b>209,660</b>            | 170,049                     |
| Transport                           | -                         | -            | -                         | -                           |
| Supplies and Services               | 25,800                    | -            | <b>25,800</b>             | 15,420                      |
| Third Party Payments                | -                         | -            | -                         | -                           |
| Capital Charges                     | -                         | -            | -                         | -                           |
| <b>Expenditure Total</b>            | <b>263,930</b>            | <b>2,552</b> | <b>266,482</b>            | <b>222,773</b>              |
| Grants and Contributions            | -                         | -            | -                         | -                           |
| Fees and Charges                    | (4,500)                   | -            | <b>(4,500)</b>            | (3,421)                     |
| Other Income                        | (346,200)                 | 5,530        | <b>(340,670)</b>          | (293,608)                   |
| <b>Income Total</b>                 | <b>(350,700)</b>          | <b>5,530</b> | <b>(345,170)</b>          | <b>(297,029)</b>            |
|                                     |                           |              |                           |                             |
| <b>Net Service Expenditure</b>      | <b>(86,770)</b>           | <b>8,082</b> | <b>(78,688)</b>           | <b>(74,256)</b>             |

**Parks Management  
Budget 2022/23**

Portfolio: **Environment** (Parks & Countryside)  
Head of Service: **Ruth Saunders**  
Portfolio Holder: **Cllr Richard Cook**

| Parks & Allotments             | Budget          |                 | Budget          | Forecast<br>2021/22 |
|--------------------------------|-----------------|-----------------|-----------------|---------------------|
|                                | 2021/22         | + / -           | 2022/23         |                     |
| Employees                      | 95,978          | 44,020          | <b>139,998</b>  | 91,708              |
| Premises                       | 42,100          | 5,600           | <b>47,700</b>   | 59,283              |
| Transport                      | -               | -               | -               | 19                  |
| Supplies and Services          | -               | -               | -               | -                   |
| Third Party Payments           | 4,000           | -               | <b>4,000</b>    | 10,388              |
| Capital Charges                | -               | -               | -               | -                   |
| <b>Expenditure Total</b>       | <b>142,078</b>  | <b>49,620</b>   | <b>191,698</b>  | <b>161,398</b>      |
| Grants and Contributions       | (21,800)        | -               | <b>(21,800)</b> | (21,800)            |
| Fees and Charges               | -               | -               | -               | -                   |
| Other Income                   | (35,000)        | (34,495)        | <b>(69,495)</b> | (26,024)            |
| <b>Income Total</b>            | <b>(56,800)</b> | <b>(34,495)</b> | <b>(91,295)</b> | <b>(47,824)</b>     |
|                                |                 |                 |                 |                     |
| <b>Net Service Expenditure</b> | <b>85,278</b>   | <b>15,125</b>   | <b>100,403</b>  | <b>113,574</b>      |



**Countryside Unit  
Budget 2022/23**

**Portfolio: Environment (Parks & Countryside)  
Head of Service: Ruth Saunders  
Portfolio Holder: Cllr Richard Cook**

| <b>Countryside Unit</b>        | <b>Budget<br/>2021/22</b> | <b>+ / -</b> | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|--------------|---------------------------|-----------------------------|
| Employees                      | 102,499                   | 5,194        | <b>107,693</b>            | 109,649                     |
| Premises                       | 17,000                    | 500          | <b>17,500</b>             | 20,825                      |
| Transport                      | 10,200                    | -            | <b>10,200</b>             | 10,621                      |
| Supplies and Services          | 2,100                     | 600          | <b>2,700</b>              | 2,432                       |
| Third Party Payments           | 1,000                     | -            | <b>1,000</b>              | 1,000                       |
| Capital Charges                | -                         | -            | -                         | -                           |
| <b>Expenditure Total</b>       | <b>132,799</b>            | <b>6,294</b> | <b>139,093</b>            | <b>144,527</b>              |
| Grants and Contributions       | (35,000)                  | -            | <b>(35,000)</b>           | (30,290)                    |
| Fees and Charges               | -                         | -            | -                         | (383)                       |
| Other Income                   | -                         | -            | -                         | (1,519)                     |
| <b>Income Total</b>            | <b>(35,000)</b>           | <b>-</b>     | <b>(35,000)</b>           | <b>(32,192)</b>             |
|                                |                           |              |                           |                             |
| <b>Net Service Expenditure</b> | <b>97,799</b>             | <b>6,294</b> | <b>104,093</b>            | <b>112,335</b>              |

**Culture - Head of Service  
Budget 2022/23**

**Portfolio: Culture & Leisure  
Head of Service: Philip Walker  
Portfolio Holder: Cllr Andrew Lewis**

| <b>Head of Cultural Services</b> | <b>Budget<br/>2021/22</b> | <b>+ / -</b> | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|----------------------------------|---------------------------|--------------|---------------------------|-----------------------------|
| Employees                        | 101,611                   | 5,233        | 106,844                   | 97,850                      |
| Premises                         | -                         | -            | -                         | -                           |
| Transport                        | -                         | -            | -                         | 65                          |
| Supplies and Services            | -                         | -            | -                         | 15                          |
| Third Party Payments             | -                         | -            | -                         | -                           |
| Capital Charges                  | -                         | -            | -                         | -                           |
| <b>Expenditure Total</b>         | <b>101,611</b>            | <b>5,233</b> | <b>106,844</b>            | <b>97,930</b>               |
| Grants and Contributions         | -                         | -            | -                         | -                           |
| Fees and Charges                 | -                         | -            | -                         | -                           |
| Other Income                     | -                         | -            | -                         | -                           |
| <b>Income Total</b>              | <b>-</b>                  | <b>-</b>     | <b>-</b>                  | <b>-</b>                    |
| <b>Net Service Expenditure</b>   | <b>101,611</b>            | <b>5,233</b> | <b>106,844</b>            | <b>97,930</b>               |

**Museum Service  
Budget 2022/23**

**Portfolio: Culture & Leisure  
Head of Service: Philip Walker  
Portfolio Holder: Cllr Andrew Lewis**

| <b>Museum Service</b>          | <b>Budget<br/>2021/22</b> | <b>+ / -</b>    | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|-----------------|---------------------------|-----------------------------|
| Employees                      | 424,995                   | 8,783           | <b>433,778</b>            | 409,200                     |
| Premises                       | 65,000                    | 3,550           | <b>68,550</b>             | 70,384                      |
| Transport                      | 1,100                     | -               | <b>1,100</b>              | 79                          |
| Supplies and Services          | 214,190                   | (85,950)        | <b>128,240</b>            | 36,317                      |
| Third Party Payments           | 4,000                     | (2,000)         | <b>2,000</b>              | 38,327                      |
| Capital Charges                | -                         | -               | -                         | -                           |
| <b>Expenditure Total</b>       | <b>709,285</b>            | <b>(75,617)</b> | <b>633,668</b>            | <b>554,307</b>              |
| Grants and Contributions       | (10,100)                  | (200)           | <b>(10,300)</b>           | (44,386)                    |
| Fees and Charges               | (25,050)                  | -               | <b>(25,050)</b>           | (8,304)                     |
| Other Income                   | (147,100)                 | 92,900          | <b>(54,200)</b>           | (42,472)                    |
| <b>Income Total</b>            | <b>(182,250)</b>          | <b>92,700</b>   | <b>(89,550)</b>           | <b>(95,162)</b>             |
|                                |                           |                 |                           |                             |
| <b>Net Service Expenditure</b> | <b>527,035</b>            | <b>17,083</b>   | <b>544,118</b>            | <b>459,144</b>              |

**Guildhall & Blackfriars  
Budget 2022/23**

**Portfolio: Culture & Leisure  
Head of Service: Philip Walker  
Portfolio Holder: Cllr Andrew Lewis**

| <b>Guildhall &amp; Blackfriars</b> | <b>Budget<br/>2021/22</b> | <b>+ / -</b>  | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|------------------------------------|---------------------------|---------------|---------------------------|-----------------------------|
| Employees                          | 612,679                   | 29,828        | <b>642,507</b>            | 480,516                     |
| Premises                           | 127,250                   | 1,500         | <b>128,750</b>            | 135,048                     |
| Transport                          | 1,200                     | -             | <b>1,200</b>              | 362                         |
| Supplies and Services              | 233,200                   | 5,500         | <b>238,700</b>            | 239,238                     |
| Third Party Payments               | 58,100                    | (5,000)       | <b>53,100</b>             | 145,056                     |
| Capital Charges                    | -                         | -             | -                         | -                           |
| <b>Expenditure Total</b>           | <b>1,032,429</b>          | <b>31,828</b> | <b>1,064,257</b>          | <b>1,000,220</b>            |
| Grants and Contributions           | -                         | -             | -                         | (99,139)                    |
| Fees and Charges                   | (196,500)                 | -             | <b>(196,500)</b>          | (165,933)                   |
| Other Income                       | (476,581)                 | -             | <b>(476,581)</b>          | (373,309)                   |
| <b>Income Total</b>                | <b>(673,081)</b>          | -             | <b>(673,081)</b>          | <b>(638,381)</b>            |
| <b>Net Service Expenditure</b>     | <b>359,348</b>            | <b>31,828</b> | <b>391,176</b>            | <b>361,839</b>              |

**Events  
Budget 2022/23**

**Portfolio: Culture & Leisure  
Head of Service: Philip Walker  
Portfolio Holder: Cllr Andrew Lewis**

| <b>Events</b>                  | <b>Budget<br/>2021/22</b> | <b>+ / -</b>   | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|----------------|---------------------------|-----------------------------|
| Employees                      | 104,583                   | 5,013          | <b>109,596</b>            | 113,925                     |
| Premises                       | -                         | -              | -                         | -                           |
| Transport                      | -                         | -              | -                         | -                           |
| Supplies and Services          | 215,100                   | -              | <b>215,100</b>            | 229,214                     |
| Third Party Payments           | -                         | -              | -                         | 136,278                     |
| Capital Charges                | -                         | -              | -                         | -                           |
| <b>Expenditure Total</b>       | <b>319,683</b>            | <b>5,013</b>   | <b>324,696</b>            | <b>479,416</b>              |
| Grants and Contributions       | -                         | -              | -                         | (194,735)                   |
| Fees and Charges               | -                         | -              | -                         | -                           |
| Other Income                   | (35,000)                  | (5,000)        | <b>(40,000)</b>           | (28,114)                    |
| <b>Income Total</b>            | <b>(35,000)</b>           | <b>(5,000)</b> | <b>(40,000)</b>           | <b>(222,849)</b>            |
|                                |                           |                |                           |                             |
| <b>Net Service Expenditure</b> | <b>284,683</b>            | <b>13</b>      | <b>284,696</b>            | <b>256,567</b>              |

**Destination Marketing  
Budget 2022/23**

**Portfolio: Culture & Leisure  
Head of Service: Philip Walker  
Portfolio Holder: Cllr Andrew Lewis**

| <b>Destination Marketing</b>   | <b>Budget<br/>2021/22</b> | <b>+ / -</b>    | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|-----------------|---------------------------|-----------------------------|
| Employees                      | 131,386                   | 6,333           | <b>137,719</b>            | 127,359                     |
| Premises                       | -                         | -               | -                         | -                           |
| Transport                      | -                         | -               | -                         | -                           |
| Supplies and Services          | 75,000                    | -               | <b>75,000</b>             | 79,288                      |
| Third Party Payments           | -                         | -               | -                         | -                           |
| Capital Charges                | -                         | -               | -                         | -                           |
| <b>Expenditure Total</b>       | <b>206,386</b>            | <b>6,333</b>    | <b>212,719</b>            | <b>206,647</b>              |
| Grants and Contributions       | -                         | -               | -                         | -                           |
| Fees and Charges               | -                         | -               | -                         | -                           |
| Other Income                   | (30,000)                  | (40,000)        | <b>(70,000)</b>           | (16,420)                    |
| <b>Income Total</b>            | <b>(30,000)</b>           | <b>(40,000)</b> | <b>(70,000)</b>           | <b>(16,420)</b>             |
| <b>Net Service Expenditure</b> | <b>176,386</b>            | <b>(33,667)</b> | <b>142,719</b>            | <b>190,227</b>              |

**Aspire Leisure  
Budget 2022/23**

**Portfolio: Culture & Leisure  
Head of Service: Philip Walker  
Portfolio Holder: Cllr Andrew Lewis**

| <b>Aspire Leisure</b>          | <b>Budget<br/>2021/22</b> | <b>+ / -</b>   | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|----------------|---------------------------|-----------------------------|
| Employees                      | -                         | -              | -                         | -                           |
| Premises                       | 339,750                   | 6,700          | <b>346,450</b>            | 359,220                     |
| Transport                      | -                         | -              | -                         | -                           |
| Supplies and Services          | -                         | -              | -                         | -                           |
| Third Party Payments           | -                         | -              | -                         | 4,544                       |
| Capital Charges                | -                         | -              | -                         | -                           |
| <b>Expenditure Total</b>       | <b>339,750</b>            | <b>6,700</b>   | <b>346,450</b>            | <b>363,764</b>              |
| Grants and Contributions       | (30,000)                  | -              | <b>(30,000)</b>           | (57,389)                    |
| Fees and Charges               | -                         | -              | -                         | (900)                       |
| Other Income                   | (339,750)                 | (6,700)        | <b>(346,450)</b>          | (285,051)                   |
| <b>Income Total</b>            | <b>(369,750)</b>          | <b>(6,700)</b> | <b>(376,450)</b>          | <b>(343,340)</b>            |
|                                |                           |                |                           |                             |
| <b>Net Service Expenditure</b> | <b>(30,000)</b>           | -              | <b>(30,000)</b>           | <b>20,424</b>               |

**Shopmobility  
Budget 2022/23**

**Portfolio: Communities & Neighbourhoods  
Head of Service: Philip Walker  
Portfolio Holder: Cllr Justin Hudson**

| <b>Shopmobility</b>            | <b>Budget<br/>2021/22</b> | <b>+ / -</b>   | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|----------------|---------------------------|-----------------------------|
| Employees                      | 70,011                    | (8,879)        | <b>61,132</b>             | 44,184                      |
| Premises                       | 5,550                     | 100            | <b>5,650</b>              | 4,308                       |
| Transport                      | -                         | -              | -                         | -                           |
| Supplies and Services          | 9,850                     | -              | <b>9,850</b>              | 8,857                       |
| Third Party Payments           | -                         | -              | -                         | -                           |
| Capital Charges                | -                         | -              | -                         | -                           |
| <b>Expenditure Total</b>       | <b>85,411</b>             | <b>(8,779)</b> | <b>76,632</b>             | <b>57,349</b>               |
| Grants and Contributions       | -                         | -              | -                         | -                           |
| Fees and Charges               | (24,275)                  | 12,329         | <b>(11,946)</b>           | (11,813)                    |
| Other Income                   | (800)                     | -              | <b>(800)</b>              | (9,012)                     |
| <b>Income Total</b>            | <b>(25,075)</b>           | <b>12,329</b>  | <b>(12,746)</b>           | <b>(20,826)</b>             |
|                                |                           |                |                           |                             |
| <b>Net Service Expenditure</b> | <b>60,336</b>             | <b>3,550</b>   | <b>63,886</b>             | <b>36,523</b>               |



**Policy & Resources - Head of Service  
Budget 2022/23**

**Portfolio: Performance & Resources (F&C)**  
**Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

| Head of Policy & Resources     | Budget<br>2021/22 | + / -         | Budget<br>2022/23 | Forecast<br>2021/22 |
|--------------------------------|-------------------|---------------|-------------------|---------------------|
| Employees                      | 100,777           | 25,941        | 126,718           | 108,171             |
| Premises                       | -                 | -             | -                 | -                   |
| Transport                      | 100               | -             | 100               | -                   |
| Supplies and Services          | -                 | -             | -                 | -                   |
| Third Party Payments           | -                 | -             | -                 | -                   |
| Capital Charges                | -                 | -             | -                 | -                   |
| <b>Expenditure Total</b>       | <b>100,877</b>    | <b>25,941</b> | <b>126,818</b>    | <b>108,171</b>      |
| Grants and Contributions       | -                 | -             | -                 | -                   |
| Fees and Charges               | -                 | -             | -                 | -                   |
| Other Income                   | -                 | -             | -                 | -                   |
| <b>Income Total</b>            | <b>-</b>          | <b>-</b>      | <b>-</b>          | <b>-</b>            |
| <b>Net Service Expenditure</b> | <b>100,877</b>    | <b>25,941</b> | <b>126,818</b>    | <b>108,171</b>      |

**Financial Services  
Budget 2022/23**

**Portfolio: Performance & Resources (F&C)  
Head of Service: Jon Topping  
Portfolio Holder: Cllr Hannah Norman**

| <b>Financial Services</b>      | <b>Budget<br/>2021/22</b> | <b>+ / -</b>  | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|---------------|---------------------------|-----------------------------|
| Employees                      | 286,125                   | 57,164        | <b>343,289</b>            | 303,815                     |
| Premises                       | -                         | -             | -                         | -                           |
| Transport                      | 31,800                    | 500           | <b>32,300</b>             | 34,208                      |
| Supplies and Services          | 270,750                   | 5,000         | <b>275,750</b>            | 217,954                     |
| Third Party Payments           | 159,000                   | 1,500         | <b>160,500</b>            | 227,001                     |
| Capital Charges                | -                         | -             | -                         | -                           |
| <b>Expenditure Total</b>       | <b>747,675</b>            | <b>64,164</b> | <b>811,839</b>            | <b>782,977</b>              |
| Grants and Contributions       | -                         | -             | -                         | -                           |
| Fees and Charges               | (12,500)                  | -             | <b>(12,500)</b>           | (6,000)                     |
| Other Income                   | (25,000)                  | -             | <b>(25,000)</b>           | (151,511)                   |
| <b>Income Total</b>            | <b>(37,500)</b>           | <b>-</b>      | <b>(37,500)</b>           | <b>(157,511)</b>            |
| <b>Net Service Expenditure</b> | <b>710,175</b>            | <b>64,164</b> | <b>774,339</b>            | <b>625,466</b>              |

**Revenues & Benefits  
Budget 2022/23**

**Portfolio: Performance & Resources**  
**Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

| <b>Revenues &amp; Benefits</b> | <b>Budget<br/>2021/22</b> | <b>+ / -</b>     | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|------------------|---------------------------|-----------------------------|
| Employees                      | 71,659                    | 11,853           | <b>83,512</b>             | 77,464                      |
| Premises                       | 2,400                     | -                | <b>2,400</b>              | 3,390                       |
| Transport                      | 100                       | -                | <b>100</b>                | -                           |
| Supplies and Services          | 2,042,200                 | (161,388)        | <b>1,880,812</b>          | 2,063,825                   |
| Third Party Payments           | 146,850                   | -                | <b>146,850</b>            | 121,842                     |
| Capital Charges                | -                         | -                | -                         | -                           |
| <b>Expenditure Total</b>       | <b>2,263,209</b>          | <b>(149,535)</b> | <b>2,113,674</b>          | <b>2,266,522</b>            |
| Grants and Contributions       | (977,175)                 | -                | <b>(977,175)</b>          | (1,474,647)                 |
| Fees and Charges               | (341,900)                 | -                | <b>(341,900)</b>          | (375)                       |
| Other Income                   | (29,000)                  | -                | <b>(29,000)</b>           | (16,154)                    |
| <b>Income Total</b>            | <b>(1,348,075)</b>        | <b>-</b>         | <b>(1,348,075)</b>        | <b>(1,491,176)</b>          |
|                                |                           |                  |                           |                             |
| <b>Net Service Expenditure</b> | <b>915,134</b>            | <b>(149,535)</b> | <b>765,599</b>            | <b>775,346</b>              |

**Housing Subsidy  
Budget 2022/23**

**Portfolio: Performance & Resources  
Head of Service: Jon Topping  
Portfolio Holder: Cllr Hannah Norman**

| Housing Subsidy                | Budget<br>2021/22   | + / -              | Budget<br>2022/23   | Forecast<br>2021/22 |
|--------------------------------|---------------------|--------------------|---------------------|---------------------|
| Employees                      | -                   | -                  | -                   | -                   |
| Premises                       | -                   | -                  | -                   | -                   |
| Transport                      | -                   | -                  | -                   | -                   |
| Supplies and Services          | -                   | -                  | -                   | -                   |
| Third Party Payments           | 36,138,500          | (5,000,000)        | <b>31,138,500</b>   | 28,477,639          |
| Capital Charges                | -                   | -                  | -                   | -                   |
| <b>Expenditure Total</b>       | <b>36,138,500</b>   | <b>(5,000,000)</b> | <b>31,138,500</b>   | <b>28,477,639</b>   |
| Grants and Contributions       | (36,515,900)        | 5,000,000          | <b>(31,515,900)</b> | (28,441,860)        |
| Fees and Charges               | -                   | -                  | -                   | -                   |
| Other Income                   | -                   | -                  | -                   | (33,491)            |
| <b>Income Total</b>            | <b>(36,515,900)</b> | <b>5,000,000</b>   | <b>(31,515,900)</b> | <b>(28,475,351)</b> |
|                                |                     |                    |                     |                     |
| <b>Net Service Expenditure</b> | <b>(377,400)</b>    | -                  | <b>(377,400)</b>    | <b>2,288</b>        |

**Internal Audit  
Budget 2022/23**

**Portfolio: Performance & Resources  
Head of Service: Jon Topping  
Portfolio Holder: Cllr Hannah Norman**

| Internal Audit                 | Budget<br>2021/22 | + / -          | Budget<br>2022/23 | Forecast<br>2021/22 |
|--------------------------------|-------------------|----------------|-------------------|---------------------|
| Employees                      | -                 | -              | -                 | -                   |
| Premises                       | -                 | -              | -                 | -                   |
| Transport                      | -                 | -              | -                 | -                   |
| Supplies and Services          | -                 | -              | -                 | -                   |
| Third Party Payments           | 197,600           | (3,980)        | <b>193,620</b>    | 186,201             |
| Capital Charges                | -                 | -              | -                 | -                   |
| <b>Expenditure Total</b>       | <b>197,600</b>    | <b>(3,980)</b> | <b>193,620</b>    | <b>186,201</b>      |
| Grants and Contributions       | -                 | -              | -                 | -                   |
| Fees and Charges               | -                 | -              | -                 | -                   |
| Other Income                   | -                 | -              | -                 | -                   |
| <b>Income Total</b>            | <b>-</b>          | <b>-</b>       | <b>-</b>          | <b>-</b>            |
| <b>Net Service Expenditure</b> | <b>197,600</b>    | <b>(3,980)</b> | <b>193,620</b>    | <b>186,201</b>      |

**Democratic Services  
Budget 2022/23**

**Portfolio: Performance & Resources  
Head of Service: Jon Topping  
Portfolio Holder: Cllr Hannah Norman**

| <b>Democratic Services</b>     | <b>Budget<br/>2021/22</b> | <b>+ / -</b>    | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|-----------------|---------------------------|-----------------------------|
| Employees                      | 312,795                   | 29,574          | <b>342,369</b>            | 353,338                     |
| Premises                       | -                         | -               | -                         | 29,163                      |
| Transport                      | 17,300                    | -               | <b>17,300</b>             | 6,854                       |
| Supplies and Services          | 467,900                   | (62,800)        | <b>405,100</b>            | 524,134                     |
| Third Party Payments           | 26,100                    | -               | <b>26,100</b>             | 133,951                     |
| Capital Charges                | -                         | -               | -                         | -                           |
| <b>Expenditure Total</b>       | <b>824,095</b>            | <b>(33,226)</b> | <b>790,869</b>            | <b>1,047,440</b>            |
| Grants and Contributions       | -                         | -               | -                         | (233,322)                   |
| Fees and Charges               | -                         | -               | -                         | (388)                       |
| Other Income                   | -                         | -               | -                         | (468)                       |
| <b>Income Total</b>            | <b>-</b>                  | <b>-</b>        | <b>-</b>                  | <b>(234,178)</b>            |
| <b>Net Service Expenditure</b> | <b>824,095</b>            | <b>(33,226)</b> | <b>790,869</b>            | <b>813,262</b>              |

**Business Support  
Budget 2022/23**

**Portfolio: Performance & Resources (F&C)**  
**Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

| <b>Business Support</b>        | <b>Budget<br/>2021/22</b> | <b>+ / -</b>    | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|-----------------|---------------------------|-----------------------------|
| Employees                      | 365,777                   | (26,165)        | <b>339,612</b>            | 323,310                     |
| Premises                       | -                         | -               | -                         | -                           |
| Transport                      | -                         | -               | -                         | (325)                       |
| Supplies and Services          | 25,200                    | 400             | <b>25,600</b>             | 22,191                      |
| Third Party Payments           | -                         | -               | -                         | -                           |
| Capital Charges                | -                         | -               | -                         | -                           |
| <b>Expenditure Total</b>       | <b>390,977</b>            | <b>(25,765)</b> | <b>365,212</b>            | <b>345,176</b>              |
| Grants and Contributions       | -                         | -               | -                         | -                           |
| Fees and Charges               | (30,000)                  | -               | <b>(30,000)</b>           | (16,110)                    |
| Other Income                   | -                         | -               | -                         | -                           |
| <b>Income Total</b>            | <b>(30,000)</b>           | <b>-</b>        | <b>(30,000)</b>           | <b>(16,110)</b>             |
|                                |                           |                 |                           |                             |
| <b>Net Service Expenditure</b> | <b>360,977</b>            | <b>(25,765)</b> | <b>335,212</b>            | <b>329,066</b>              |

**Land Charges  
Budget 2022/23**

**Portfolio: Planning & Housing Strategy  
Head of Service: Jon Topping  
Portfolio Holder: Cllr Stephanie Chambers**

| Land Charges                   | Budget<br>2021/22 | + / -          | Budget<br>2022/23 | Forecast<br>2021/22 |
|--------------------------------|-------------------|----------------|-------------------|---------------------|
| Employees                      | -                 | -              | -                 | -                   |
| Premises                       | -                 | -              | -                 | -                   |
| Transport                      | -                 | -              | -                 | -                   |
| Supplies and Services          | 100               | -              | 100               | 130                 |
| Third Party Payments           | 35,000            | -              | 35,000            | 24,089              |
| Capital Charges                | -                 | -              | -                 | -                   |
| <b>Expenditure Total</b>       | <b>35,100</b>     | <b>-</b>       | <b>35,100</b>     | <b>24,219</b>       |
| Grants and Contributions       | -                 | -              | -                 | -                   |
| Fees and Charges               | (106,000)         | (2,100)        | (108,100)         | (110,761)           |
| Other Income                   | -                 | -              | -                 | -                   |
| <b>Income Total</b>            | <b>(106,000)</b>  | <b>(2,100)</b> | <b>(108,100)</b>  | <b>(110,761)</b>    |
|                                |                   |                |                   |                     |
| <b>Net Service Expenditure</b> | <b>(70,900)</b>   | <b>(2,100)</b> | <b>(73,000)</b>   | <b>(86,543)</b>     |



**Asset Management  
Budget 2022/23**

**Portfolio: Performance & Resources**  
**Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

| <b>Asset Management</b>        | <b>Budget<br/>2021/22</b> | <b>+ / -</b>     | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|------------------|---------------------------|-----------------------------|
| Employees                      | 513,039                   | 50,215           | <b>563,254</b>            | 408,214                     |
| Premises                       | 570,210                   | (244,700)        | <b>325,510</b>            | 686,656                     |
| Transport                      | -                         | -                | -                         | -                           |
| Supplies and Services          | 32,900                    | 450              | <b>33,350</b>             | 53,116                      |
| Third Party Payments           | 2,600                     | -                | <b>2,600</b>              | 2,326                       |
| Capital Charges                | -                         | -                | -                         | -                           |
| <b>Expenditure Total</b>       | <b>1,118,749</b>          | <b>(194,035)</b> | <b>924,714</b>            | <b>1,150,312</b>            |
| Grants and Contributions       | -                         | -                | -                         | -                           |
| Fees and Charges               | (50,000)                  | -                | <b>(50,000)</b>           | (36,662)                    |
| Other Income                   | (50,000)                  | -                | <b>(50,000)</b>           | (72,800)                    |
| <b>Income Total</b>            | <b>(100,000)</b>          | <b>-</b>         | <b>(100,000)</b>          | <b>(109,462)</b>            |
|                                |                           |                  |                           |                             |
| <b>Net Service Expenditure</b> | <b>1,018,749</b>          | <b>(194,035)</b> | <b>824,714</b>            | <b>1,040,850</b>            |

**Commercial Property  
Budget 2022/23**

**Portfolio: Performance & Resources**  
**Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

| <b>Commercial Property</b>     | <b>Budget<br/>2021/22</b> | <b>+ / -</b>     | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|------------------|---------------------------|-----------------------------|
| Employees                      | -                         | -                | -                         | -                           |
| Premises                       | 303,950                   | 3,900            | <b>307,850</b>            | 604,772                     |
| Transport                      | -                         | -                | -                         | -                           |
| Supplies and Services          | 271,222                   | 5,400            | <b>276,622</b>            | 106,637                     |
| Third Party Payments           | 167,500                   | 3,000            | <b>170,500</b>            | 607,774                     |
| Interest & Capital Charges     | 3,380,000                 | 786,000          | <b>4,166,000</b>          | 3,398,636                   |
| <b>Expenditure Total</b>       | <b>4,122,672</b>          | <b>798,300</b>   | <b>4,920,972</b>          | <b>4,717,819</b>            |
| Grants and Contributions       | -                         | -                | -                         | -                           |
| Fees and Charges               | (94,500)                  | (2,000)          | <b>(96,500)</b>           | -                           |
| Other Income                   | (6,645,150)               | (830,822)        | <b>(7,475,972)</b>        | (6,980,991)                 |
| <b>Income Total</b>            | <b>(6,739,650)</b>        | <b>(832,822)</b> | <b>(7,572,472)</b>        | <b>(6,980,991)</b>          |
|                                |                           |                  |                           |                             |
| <b>Net Service Expenditure</b> | <b>(2,616,978)</b>        | <b>(34,522)</b>  | <b>(2,651,500)</b>        | <b>(2,263,172)</b>          |

**SWRDA Assets  
Budget 2022/23**

**Portfolio: Performance & Resources**  
**Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

| <b>SWRDA Assets</b>            | <b>Budget<br/>2021/22</b> | <b>+ / -</b>    | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|-----------------|---------------------------|-----------------------------|
| Employees                      | -                         | -               | -                         | -                           |
| Premises                       | 17,680                    | 250             | <b>17,930</b>             | 23,579                      |
| Transport                      | -                         | -               | -                         | -                           |
| Supplies and Services          | -                         | -               | -                         | -                           |
| Third Party Payments           | -                         | -               | -                         | 290                         |
| Capital Charges                | -                         | -               | -                         | -                           |
| <b>Expenditure Total</b>       | <b>17,680</b>             | <b>250</b>      | <b>17,930</b>             | <b>23,869</b>               |
| Grants and Contributions       | -                         | -               | -                         | -                           |
| Fees and Charges               | (92,680)                  | (78,284)        | <b>(170,964)</b>          | (92,680)                    |
| Other Income                   | -                         | -               | -                         | (9,999)                     |
| <b>Income Total</b>            | <b>(92,680)</b>           | <b>(78,284)</b> | <b>(170,964)</b>          | <b>(102,679)</b>            |
|                                |                           |                 |                           |                             |
| <b>Net Service Expenditure</b> | <b>(75,000)</b>           | <b>(78,034)</b> | <b>(153,034)</b>          | <b>(78,810)</b>             |

**Parking  
Budget 2022/23**

**Portfolio: Performance & Resources  
Head of Service: Jon Topping  
Portfolio Holder: Cllr Hannah Norman**

| <b>Parking</b>                 | <b>Budget<br/>2021/22</b> | <b>+ / -</b>     | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|------------------|---------------------------|-----------------------------|
| Employees                      | 60,700                    | 2,917            | <b>63,617</b>             | 61,082                      |
| Premises                       | 668,000                   | (31,550)         | <b>636,450</b>            | 597,867                     |
| Transport                      | -                         | -                | -                         | -                           |
| Supplies and Services          | 361,200                   | (74,400)         | <b>286,800</b>            | 306,768                     |
| Third Party Payments           | 7,000                     | -                | <b>7,000</b>              | 10,000                      |
| Capital Charges                | -                         | -                | -                         | -                           |
| <b>Expenditure Total</b>       | <b>1,096,900</b>          | <b>(103,033)</b> | <b>993,867</b>            | <b>975,717</b>              |
| Grants and Contributions       | -                         | -                | -                         | -                           |
| Fees and Charges               | (2,648,450)               | 120,000          | <b>(2,528,450)</b>        | (2,057,406)                 |
| Other Income                   | (31,725)                  | -                | <b>(31,725)</b>           | (1,178)                     |
| <b>Income Total</b>            | <b>(2,680,175)</b>        | <b>120,000</b>   | <b>(2,560,175)</b>        | <b>(2,058,584)</b>          |
|                                |                           |                  |                           |                             |
| <b>Net Service Expenditure</b> | <b>(1,583,275)</b>        | <b>16,967</b>    | <b>(1,566,308)</b>        | <b>(1,082,867)</b>          |

**Information Technology  
Budget 2022/23**

**Portfolio: Performance & Resources**  
**Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

| <b>Information Technology</b>  | <b>Budget<br/>2021/22</b> | <b>+ / -</b>  | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|---------------|---------------------------|-----------------------------|
| Employees                      | 41,998                    | 10,274        | 52,272                    | 42,733                      |
| Premises                       | -                         | -             | -                         | -                           |
| Transport                      | -                         | -             | -                         | -                           |
| Supplies and Services          | 1,873,900                 | 8,020         | 1,881,920                 | 1,885,349                   |
| Third Party Payments           | 10,000                    | -             | 10,000                    | -                           |
| Capital Charges                | -                         | -             | -                         | -                           |
| <b>Expenditure Total</b>       | <b>1,925,898</b>          | <b>18,294</b> | <b>1,944,192</b>          | <b>1,928,082</b>            |
| Grants and Contributions       | -                         | -             | -                         | -                           |
| Fees and Charges               | (27,700)                  | -             | (27,700)                  | (1,000)                     |
| Other Income                   | -                         | -             | -                         | -                           |
| <b>Income Total</b>            | <b>(27,700)</b>           | <b>-</b>      | <b>(27,700)</b>           | <b>(1,000)</b>              |
|                                |                           |               |                           |                             |
| <b>Net Service Expenditure</b> | <b>1,898,198</b>          | <b>18,294</b> | <b>1,916,492</b>          | <b>1,927,082</b>            |

**One Legal  
Budget 2022/23**

**Portfolio: Performance & Resources  
Head of Service: Jon Topping  
Portfolio Holder: Cllr Hannah Norman**

| <b>Legal Services</b>          | <b>Budget<br/>2021/22</b> | <b>+ / -</b>  | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|---------------|---------------------------|-----------------------------|
| Employees                      | -                         | -             | -                         | -                           |
| Premises                       | -                         | -             | -                         | -                           |
| Transport                      | -                         | -             | -                         | -                           |
| Supplies and Services          | 407,000                   | 58,100        | <b>465,100</b>            | 453,721                     |
| Third Party Payments           | -                         | -             | -                         | -                           |
| Capital Charges                | -                         | -             | -                         | -                           |
| <b>Expenditure Total</b>       | <b>407,000</b>            | <b>58,100</b> | <b>465,100</b>            | <b>453,721</b>              |
| Grants and Contributions       | -                         | -             | -                         | -                           |
| Fees and Charges               | -                         | -             | -                         | -                           |
| Other Income                   | -                         | -             | -                         | -                           |
| <b>Income Total</b>            | <b>-</b>                  | <b>-</b>      | <b>-</b>                  | <b>-</b>                    |
| <b>Net Service Expenditure</b> | <b>407,000</b>            | <b>58,100</b> | <b>465,100</b>            | <b>453,721</b>              |

**Communications  
Budget 2022/23**

**Portfolio: Performance & Resources**  
**Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

| <b>Communications</b>          | <b>Budget<br/>2021/22</b> | <b>+ / -</b> | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|--------------|---------------------------|-----------------------------|
| Employees                      | -                         | -            | -                         | -                           |
| Premises                       | -                         | -            | -                         | -                           |
| Transport                      | -                         | -            | -                         | -                           |
| Supplies and Services          | 87,750                    | 1,700        | <b>89,450</b>             | 86,020                      |
| Third Party Payments           | -                         | -            | -                         | -                           |
| Capital Charges                | -                         | -            | -                         | -                           |
| <b>Expenditure Total</b>       | <b>87,750</b>             | <b>1,700</b> | <b>89,450</b>             | <b>86,020</b>               |
| Grants and Contributions       | -                         | -            | -                         | -                           |
| Fees and Charges               | -                         | -            | -                         | -                           |
| Other Income                   | -                         | -            | -                         | -                           |
| <b>Income Total</b>            | <b>-</b>                  | <b>-</b>     | <b>-</b>                  | <b>-</b>                    |
| <b>Net Service Expenditure</b> | <b>87,750</b>             | <b>1,700</b> | <b>89,450</b>             | <b>86,020</b>               |

**Human Resources  
Budget 2022/23**

**Portfolio: Performance & Resources**  
**Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

| <b>Human Resources</b>         | <b>Budget<br/>2021/22</b> | <b>+ / -</b>  | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|---------------|---------------------------|-----------------------------|
| Employees                      | 171,487                   | 3,423         | <b>174,910</b>            | 181,154                     |
| Premises                       | -                         | -             | -                         | -                           |
| Transport                      | 100                       | -             | <b>100</b>                | -                           |
| Supplies and Services          | 155,900                   | 3,100         | <b>159,000</b>            | 153,437                     |
| Third Party Payments           | 38,800                    | 800           | <b>39,600</b>             | 49,957                      |
| Capital Charges                | -                         | -             | -                         | -                           |
| <b>Expenditure Total</b>       | <b>366,287</b>            | <b>7,323</b>  | <b>373,610</b>            | <b>384,548</b>              |
| Grants and Contributions       | (85,000)                  | 70,000        | <b>(15,000)</b>           | (750)                       |
| Fees and Charges               | -                         | -             | -                         | -                           |
| Other Income                   | -                         | -             | -                         | -                           |
| <b>Income Total</b>            | <b>(85,000)</b>           | <b>70,000</b> | <b>(15,000)</b>           | <b>(750)</b>                |
|                                |                           |               |                           |                             |
| <b>Net Service Expenditure</b> | <b>281,287</b>            | <b>77,323</b> | <b>358,610</b>            | <b>383,798</b>              |



**Transformation & Commercialisation  
Budget 2022/23**

**Portfolio: Performance & Resources**  
**Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

| <b>Transformation &amp; Commercialisation</b> | <b>Budget<br/>2021/22</b> | <b>+ / -</b>  | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|---|---------------------------|---------------|---------------------------|-----------------------------|
| Employees                                     | 62,863                    | 81,927        | <b>144,790</b>            | 139,908                     |
| Premises                                      | -                         | -             | -                         | -                           |
| Transport                                     | -                         | -             | -                         | -                           |
| Supplies and Services                         | -                         | -             | -                         | -                           |
| Third Party Payments                          | -                         | -             | -                         | -                           |
| Capital Charges                               | -                         | -             | -                         | -                           |
| <b>Expenditure Total</b>                      | <b>62,863</b>             | <b>81,927</b> | <b>144,790</b>            | <b>139,908</b>              |
| Grants and Contributions                      | -                         | -             | -                         | -                           |
| Fees and Charges                              | -                         | -             | -                         | -                           |
| Other Income                                  | -                         | -             | -                         | -                           |
| <b>Income Total</b>                           | <b>-</b>                  | <b>-</b>      | <b>-</b>                  | <b>-</b>                    |
| <b>Net Service Expenditure</b>                | <b>62,863</b>             | <b>81,927</b> | <b>144,790</b>            | <b>139,908</b>              |

**Cemeteries and Crematorium  
Budget 2022/23**

**Portfolio: Environment & Leader  
Head of Service: Jon Topping  
Portfolio Holder: Cllr Hannah Norman**

| <b>Cemeteries and Crematorium</b> | <b>Budget<br/>2021/22</b> | <b>+ / -</b>    | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|-----------------------------------|---------------------------|-----------------|---------------------------|-----------------------------|
| Employees                         | 414,042                   | 45,183          | <b>459,225</b>            | 458,801                     |
| Premises                          | 262,350                   | 10,300          | <b>272,650</b>            | 303,641                     |
| Transport                         | 23,200                    | (300)           | <b>22,900</b>             | 23,286                      |
| Supplies and Services             | 138,900                   | (2,500)         | <b>136,400</b>            | 144,741                     |
| Third Party Payments              | 34,000                    | 3,000           | <b>37,000</b>             | 33,587                      |
| Capital Charges                   | -                         | -               | -                         | -                           |
| <b>Expenditure Total</b>          | <b>872,492</b>            | <b>55,683</b>   | <b>928,175</b>            | <b>964,056</b>              |
| Grants and Contributions          | -                         | -               | -                         | -                           |
| Fees and Charges                  | (2,152,507)               | (22,600)        | <b>(2,175,107)</b>        | (2,004,264)                 |
| Other Income                      | (234,103)                 | -               | <b>(234,103)</b>          | (148,235)                   |
| <b>Income Total</b>               | <b>(2,386,610)</b>        | <b>(22,600)</b> | <b>(2,409,210)</b>        | <b>(2,152,500)</b>          |
|                                   |                           |                 |                           |                             |
| <b>Net Service Expenditure</b>    | <b>(1,514,118)</b>        | <b>33,083</b>   | <b>(1,481,035)</b>        | <b>(1,188,443)</b>          |

Place - Head of Service  
Budget 2022/23

Portfolio: **Economic Recovery & Growth (ED)**  
Head of Service: **TBC**  
Portfolio Holder: **Cllr Richard Cook**

| Head of Place                  | Budget<br>2021/22 | + / -        | Budget<br>2022/23 | Forecast<br>2021/22 |
|--------------------------------|-------------------|--------------|-------------------|---------------------|
| Employees                      | 100,847           | 5,233        | 106,080           | 108,171             |
| Premises                       | -                 | -            | -                 | -                   |
| Transport                      | -                 | -            | -                 | -                   |
| Supplies and Services          | -                 | -            | -                 | 306                 |
| Third Party Payments           | -                 | -            | -                 | 7,853               |
| Capital Charges                | -                 | -            | -                 | -                   |
| <b>Expenditure Total</b>       | <b>100,847</b>    | <b>5,233</b> | <b>106,080</b>    | <b>116,330</b>      |
| Grants and Contributions       | -                 | -            | -                 | -                   |
| Fees and Charges               | -                 | -            | -                 | -                   |
| Other Income                   | -                 | -            | -                 | -                   |
| <b>Income Total</b>            | <b>-</b>          | <b>-</b>     | <b>-</b>          | <b>-</b>            |
| <b>Net Service Expenditure</b> | <b>100,847</b>    | <b>5,233</b> | <b>106,080</b>    | <b>116,330</b>      |

**Planning  
Budget 2022/23**

**Portfolio: Planning & Housing Strategy  
Head of Service: TBC  
Portfolio Holder: Cllr Stephanie Chambers**

| <b>Planning</b>                | <b>Budget<br/>2021/22</b> | <b>+ / -</b>    | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|-----------------|---------------------------|-----------------------------|
| Employees                      | 492,141                   | (45,644)        | <b>446,497</b>            | 599,283                     |
| Premises                       | -                         | -               | -                         | -                           |
| Transport                      | -                         | -               | -                         | -                           |
| Supplies and Services          | 14,400                    | 30,100          | <b>44,500</b>             | 29,152                      |
| Third Party Payments           | 102,000                   | (28,600)        | <b>73,400</b>             | 57,792                      |
| Capital Charges                | -                         | -               | -                         | -                           |
| <b>Expenditure Total</b>       | <b>608,541</b>            | <b>(44,144)</b> | <b>564,397</b>            | <b>686,227</b>              |
| Grants and Contributions       | (34,500)                  | 34,500          | -                         | (34,500)                    |
| Fees and Charges               | (617,300)                 | 35,956          | <b>(581,344)</b>          | (442,659)                   |
| Other Income                   | -                         | -               | -                         | -                           |
| <b>Income Total</b>            | <b>(651,800)</b>          | <b>70,456</b>   | <b>(581,344)</b>          | <b>(477,159)</b>            |
|                                |                           |                 |                           |                             |
| <b>Net Service Expenditure</b> | <b>(43,259)</b>           | <b>26,312</b>   | <b>(16,947)</b>           | <b>209,068</b>              |

**Planning Policy  
Budget 2022/23**

**Portfolio: Planning & Housing Strategy  
Head of Service: TBC  
Portfolio Holder: Cllr Stephanie Chambers**

| <b>Planning Policy</b>         | <b>Budget<br/>2021/22</b> | <b>+ / -</b>  | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|---------------|---------------------------|-----------------------------|
| Employees                      | 130,430                   | 6,797         | <b>137,227</b>            | 138,796                     |
| Premises                       | -                         | -             | -                         | -                           |
| Transport                      | -                         | -             | -                         | -                           |
| Supplies and Services          | 11,950                    | -             | <b>11,950</b>             | 6,182                       |
| Third Party Payments           | 83,000                    | 10,000        | <b>93,000</b>             | 220,000                     |
| Capital Charges                | -                         | -             | -                         | -                           |
| <b>Expenditure Total</b>       | <b>225,380</b>            | <b>16,797</b> | <b>242,177</b>            | <b>364,978</b>              |
| Grants and Contributions       | -                         | -             | -                         | -                           |
| Fees and Charges               | -                         | -             | -                         | -                           |
| Other Income                   | -                         | -             | -                         | -                           |
| <b>Income Total</b>            | <b>-</b>                  | <b>-</b>      | <b>-</b>                  | <b>-</b>                    |
| <b>Net Service Expenditure</b> | <b>225,380</b>            | <b>16,797</b> | <b>242,177</b>            | <b>364,978</b>              |

**Heritage & Historic Buildings  
Budget 2022/23**

**Portfolio: Environment  
Head of Service: TBC  
Portfolio Holder: Cllr Richard Cook**

| <b>Heritage &amp; Historic Buildings</b> | <b>Budget<br/>2021/22</b> | <b>+ / -</b>   | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--|---------------------------|----------------|---------------------------|-----------------------------|
| Employees                                | 161,596                   | 8,233          | <b>169,829</b>            | 192,665                     |
| Premises                                 | -                         | -              | -                         | -                           |
| Transport                                | -                         | -              | -                         | 21                          |
| Supplies and Services                    | 3,050                     | -              | <b>3,050</b>              | 4,222                       |
| Third Party Payments                     | -                         | -              | -                         | 53,368                      |
| Capital Charges                          | -                         | -              | -                         | -                           |
| <b>Expenditure Total</b>                 | <b>164,646</b>            | <b>8,233</b>   | <b>172,879</b>            | <b>250,276</b>              |
| Grants and Contributions                 | (49,850)                  | (2,420)        | <b>(52,270)</b>           | (106,196)                   |
| Fees and Charges                         | -                         | -              | -                         | -                           |
| Other Income                             | -                         | -              | -                         | -                           |
| <b>Income Total</b>                      | <b>(49,850)</b>           | <b>(2,420)</b> | <b>(52,270)</b>           | <b>(106,196)</b>            |
|  |                           |                |                           |                             |
| <b>Net Service Expenditure</b>           | <b>114,796</b>            | <b>5,813</b>   | <b>120,609</b>            | <b>144,080</b>              |

**Economic Development  
Budget 2022/23**

**Portfolio: Economic Recovery & Growth (ED)**  
**Head of Service: TBC**  
**Portfolio Holder: Cllr Richard Cook**

| <b>Economic Development</b>    | <b>Budget<br/>2021/22</b> | <b>+ / -</b>  | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|---------------|---------------------------|-----------------------------|
| Employees                      | 125,808                   | 66,045        | <b>191,853</b>            | 177,948                     |
| Premises                       | -                         | -             | -                         | -                           |
| Transport                      | -                         | -             | -                         | 24                          |
| Supplies and Services          | 19,000                    | (8,000)       | <b>11,000</b>             | 9,001                       |
| Third Party Payments           | 13,500                    | -             | <b>13,500</b>             | 13,500                      |
| Capital Charges                | -                         | -             | -                         | -                           |
| <b>Expenditure Total</b>       | <b>158,308</b>            | <b>58,045</b> | <b>216,353</b>            | <b>200,473</b>              |
| Grants and Contributions       | -                         | -             | -                         | -                           |
| Fees and Charges               | -                         | -             | -                         | -                           |
| Other Income                   | (18,025)                  | 4,240         | <b>(13,785)</b>           | -                           |
| <b>Income Total</b>            | <b>(18,025)</b>           | <b>4,240</b>  | <b>(13,785)</b>           | -                           |
| <b>Net Service Expenditure</b> | <b>140,283</b>            | <b>62,285</b> | <b>202,568</b>            | <b>200,473</b>              |

**Community Infrastructure Levy  
Budget 2022/23**

**Portfolio: Planning & Housing Strategy**  
**Head of Service: TBC**  
**Portfolio Holder: Cllr Stephanie Chambers**

| <b>Economic Development</b>    | <b>Budget<br/>2021/22</b> | <b>+ / -</b> | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|--------------|---------------------------|-----------------------------|
| Employees                      | -                         | -            | -                         | -                           |
| Premises                       | -                         | -            | -                         | -                           |
| Transport                      | -                         | -            | -                         | -                           |
| Supplies and Services          | -                         | -            | -                         | 9,232                       |
| Third Party Payments           | 25,000                    | -            | <b>25,000</b>             | 25,000                      |
| Capital Charges                | -                         | -            | -                         | -                           |
| <b>Expenditure Total</b>       | <b>25,000</b>             | <b>-</b>     | <b>25,000</b>             | <b>34,232</b>               |
| Grants and Contributions       | -                         | -            | -                         | -                           |
| Fees and Charges               | (25,000)                  | -            | <b>(25,000)</b>           | (34,232)                    |
| Other Income                   | -                         | -            | -                         | -                           |
| <b>Income Total</b>            | <b>(25,000)</b>           | <b>-</b>     | <b>(25,000)</b>           | <b>(34,232)</b>             |
|                                |                           |              |                           |                             |
| <b>Net Service Expenditure</b> | <b>-</b>                  | <b>-</b>     | <b>-</b>                  | <b>0</b>                    |



**Senior Management  
Budget 2022/23**

**Portfolio: Environment & Leader  
Head of Service: Jon McGinty  
Portfolio Holder: Cllr Richard Cook**

| <b>Senior Management</b>       | <b>Budget<br/>2021/22</b> | <b>+ / -</b>     | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|--------------------------------|---------------------------|------------------|---------------------------|-----------------------------|
| Employees                      | 448,936                   | (263,911)        | <b>185,025</b>            | 391,778                     |
| Premises                       | -                         | -                | -                         | -                           |
| Transport                      | 1,000                     | -                | <b>1,000</b>              | 4                           |
| Supplies and Services          | 2,100                     | -                | <b>2,100</b>              | 1,042                       |
| Third Party Payments           | -                         | -                | -                         | 78,754                      |
| Capital Charges                | -                         | -                | -                         | -                           |
| <b>Expenditure Total</b>       | <b>452,036</b>            | <b>(263,911)</b> | <b>188,125</b>            | <b>471,577</b>              |
| Grants and Contributions       | (79,400)                  | 79,400           | -                         | (79,966)                    |
| Fees and Charges               | -                         | -                | -                         | -                           |
| Other Income                   | -                         | -                | -                         | (34,176)                    |
| <b>Income Total</b>            | <b>(79,400)</b>           | <b>79,400</b>    | <b>-</b>                  | <b>(114,142)</b>            |
|                                |                           |                  |                           |                             |
| <b>Net Service Expenditure</b> | <b>372,636</b>            | <b>(184,511)</b> | <b>188,125</b>            | <b>357,435</b>              |

**Climate Change / Environment  
Budget 2022/23**

**Portfolio: Environment & Leader  
Head of Service: Jon McGinty  
Portfolio Holder: Cllr Richard Cook**

| <b>Climate Change / Environment</b> | <b>Budget<br/>2021/22</b> | <b>+ / -</b> | <b>Budget<br/>2022/23</b> | <b>Forecast<br/>2021/22</b> |
|-------------------------------------|---------------------------|--------------|---------------------------|-----------------------------|
| Employees                           | 64,476                    | 8,071        | <b>72,547</b>             | 40,285                      |
| Premises                            | -                         | -            | -                         | 13,112                      |
| Transport                           | -                         | -            | -                         | -                           |
| Supplies and Services               | -                         | -            | -                         | 3,584                       |
| Third Party Payments                | -                         | -            | -                         | 13,000                      |
| Capital Charges                     | -                         | -            | -                         | -                           |
| <b>Expenditure Total</b>            | <b>64,476</b>             | <b>8,071</b> | <b>72,547</b>             | <b>69,981</b>               |
| Grants and Contributions            | -                         | -            | -                         | -                           |
| Fees and Charges                    | -                         | -            | -                         | -                           |
| Other Income                        | -                         | -            | -                         | -                           |
| <b>Income Total</b>                 | <b>-</b>                  | <b>-</b>     | <b>-</b>                  | <b>-</b>                    |
| <b>Net Service Expenditure</b>      | <b>64,476</b>             | <b>8,071</b> | <b>72,547</b>             | <b>69,981</b>               |

**Corporate & Funding  
Budget 2022/23**

**Portfolio: Performance & Resources**  
**Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

| Corporate and Funding |       |        |   | Budget              |                  | Budget              | Forecast            |
|-----------------------|-------|--------|---|---------------------|------------------|---------------------|---------------------|
| CC/DC                 | CC    | Detail | Description                                       | 2021/22             | + / -            | 2022/23             | 2021/22             |
| FS006/6001            | FS006 | 6001   | Interest/Interest Payable                         | 140,100             | -                | 140,100             | 199,288             |
| FS006/6010            | FS006 | 6010   | Interest/Investment Interest                      | (718,900)           | -                | (718,900)           | (487,073)           |
| FS006/6011            | FS006 | 6011   | Interest/Other Interest Receivabl                 | -                   | -                | -                   | (133,031)           |
| GF001/6021            | GF001 | 6021   | Quedgeley PC Local Prece/Precept Payments         | -                   | -                | -                   | -                   |
| GF001/6033            | GF001 | 6033   | Quedgeley PC Local Prece/Parish Precept - Quedgel | -                   | -                | -                   | -                   |
| GF003/7030            | GF003 | 7030   | Minimum Revenue Provision/Plus - MRP              | 510,200             | 51,000           | 561,200             | 1,185,100           |
| GF005/0152            | GF005 | 0152   | Employers Pension Contri/Pension - Back Funding   | -                   | -                | -                   | -                   |
| GF005/7019            | GF005 | 7019   | Employers Pension Contri/Less - Pension Back Fund | 3,400,000           | (145,000)        | 3,255,000           | 3,262,922           |
| GF006/8001            | GF006 | 8001   | Council Tax/Collection Fund Precept               | (8,081,000)         | (263,000)        | (8,344,000)         | (8,081,000)         |
| GF006/8020            | GF006 | 8020   | Council Tax/Collection Fund Surplus/Deficit       | 42,000              | -                | 42,000              | 42,000              |
| GF007/8101            | GF007 | 8101   | Revenue Support Grant/Government Grants           | (87,000)            | (66,235)         | (153,235)           | (87,832)            |
| GF007/8102            | GF007 | 8102   | Lower Tier Support Grant/Government Grants        | (157,000)           | (9,000)          | (166,000)           | (157,000)           |
| GF007/8103            | GF007 | 8103   | 2022-23 Services Grant/Government Grants          | -                   | (255,000)        | (255,000)           | -                   |
| GF007/8104            | GF007 | 8104   | Covid-19 Support Grants/Government Grants         | -                   | -                | -                   | (1,698,000)         |
| GF008/8101            | GF008 | 8101   | New Homes Bonus/Government Grants                 | (803,000)           | 456,000          | (347,000)           | (803,477)           |
| GF009/8001            | GF009 | 8001   | Business Rates Retention/Collection Fund Precept  | -                   | -                | -                   | -                   |
| GF009/8012            | GF009 | 8012   | Business Rates Retention/NNDR Tariff              | -                   | -                | -                   | -                   |
| GF009/8013            | GF009 | 8013   | Business Rates Retention/NNDR Levy                | -                   | -                | -                   | -                   |
| GF009/8020            | GF009 | 8020   | Business Rates Retention/Collection Fund Surplus/ | -                   | -                | -                   | -                   |
| GF009/8101            | GF009 | 8101   | Business Rates Retention/Government Grants        | (5,392,000)         | (108,000)        | (5,500,000)         | (5,392,000)         |
| GF010/7012            | GF010 | 7012   | MIRS Reversal - Redundancy costs only             | -                   | -                | -                   | -                   |
| GF012/7040            | GF012 | 7040   | MIRS - Reserves Transfer/To Earmarked Reserves    | 535,500             | (155,500)        | 380,000             | (92,652)            |
| GF012/7041            | GF012 | 7041   | MIRS - Reserves Transfer/From Earmarked Reserves  | (246,000)           | 246,000          | -                   | (337,187)           |
| GF012/7050            | GF012 | 7050   | MIRS - Reserves Transfer/General Fund Transfer    | -                   | -                | -                   | -                   |
| GF013/7033            | GF013 | 7033   | Accumulated Absences/Plus - Holiday Flex Accr     | -                   | -                | -                   | -                   |
| <b>Funding Total</b>  |       |        |   | <b>(10,857,100)</b> | <b>(248,735)</b> | <b>(11,105,835)</b> | <b>(12,579,942)</b> |